



# CITY OF JANESVILLE

ANNUAL BUDGET 2025



CITY OF JANESVILLE  
*Wisconsin's Park Place*

ADAPTABILITY. SERVICE.  
RESPECT. COMMUNICATION.

TABLE OF CONTENTS  
2025 BUDGET

	PAGE
City Manager’s Message.....	1 – 10
2024-2028 Strategic Plan Overview .....	11 – 12
General Fund Budget Summary.....	13
General Fund Balance Table.....	14
Unrestricted General Fund Balance .....	15
Estimated Fund and Reserve Balances .....	16
Revenue Summary .....	17 – 18
Expenditure Summary .....	19 – 20
Organizational Chart.....	21
Staffing Table.....	22 – 28
Full-Time Equivalents .....	29 – 30
 <b><u>General Government</u></b>	
City Council .....	31
City Manager .....	32
City Assessor .....	33
City Attorney .....	34
Clerk-Treasurer .....	35
Economic Development.....	36
Finance .....	37
Human Resources .....	38

**General Government (continued)**

Information Technology ..... 39

Other General Fund..... 40

**Public Safety**

Police Department..... 41

Fire Department ..... 42

**Public Works**

Engineering..... 43

Operations:

    Parking Facilities ..... 44

    Public Buildings..... 45

    Snow Removal..... 46

    Street Maintenance..... 47

    Traffic Management..... 48

Parks ..... 49

Planning Division..... 50

Building Division..... 51 – 52

Stormwater Utility ..... 59 – 60

Wastewater Utility ..... 61 – 62

Water Utility ..... 63 – 64

Sanitation Fund..... 81 – 82

Vehicle Operation and Maintenance (VOM)..... 84 – 85

**Neighborhood and Community Services**

Property Maintenance .....	53
Recreation .....	54 – 55
Transit .....	56 – 58
Rent Assistance.....	75 – 76
State and Federal Grants .....	77 – 78

**Other Funds & Activities****Enterprise Funds:**

Transit .....	56 – 58
---------------	---------

**Utilities:**

Stormwater Utility .....	59 – 60
Wastewater Utility .....	61 – 62
Water Utility .....	63 – 64

**Special Revenue Funds:**

Golf Courses .....	65
--------------------	----

Woodman’s Sports and Convention Center.....	66
---	----

Oakhill Cemetery .....	67 – 68
------------------------	---------

Hedberg Public Library.....	69 – 70
-----------------------------	---------

JATV Cable Public Access.....	71 – 72
-------------------------------	---------

Janesville Innovation Center (JIC).....	73 – 74
---	---------

**Neighborhood Services:**

Rent Assistance.....	75 – 76
State and Federal Grants .....	77 – 78

Wheel Tax / Enhanced Streets Rehab Program .....	79
--	----

Sanitation Fund .....	81 – 82
-----------------------	---------

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**Other Funds & Activities (continued)**

Internal Service Funds:

Insurance Fund..... 83

Vehicle Operation and Maintenance (VOM)..... 84 – 85

Other Activities:

Major Capital Projects ..... 86 - 98

Capital Outlay Summary..... 99 - 102

Statement of Legal Debt Margin..... 103

Schedule of General Obligation Debt Service  
and Outstanding Indebtedness ..... 104 – 108



### **Council President Marshick and City Councilmembers:**

I am pleased to share that the City Administration and staff have worked diligently these past several months to arrive at and submit the City Manager's proposed 2025 City budget to you.

### **2024 Budget Accomplishments**

Before considering 2025, it is important to reflect on the good work the City has completed under the previous budget. The budget document is a road map for City staff to accomplish the goals of the City Council and the community at large. In 2024, the City achieved several goals using the operating funds allocated by the City Council for operations. Some of the achievements in 2024 have been:

1. The Fire Department enrolled three members in the paramedic program.
2. Entering into a TIF development agreement with Zilber to redevelop 1809 Adel Street, a 286,251 square foot facility.
3. Construction on the Woodman's Sports and Convention Center began.
4. Installing a 200-watt microturbine at the Wastewater Treatment Plant which allows for more efficient treatment of wastewater.

### **Looking Forward to 2025**

The budget is reflective of a commitment to continue a high quality of service to our residents, a slight increase in the Shared Revenue payments from the State of Wisconsin and the inflationary environment we are currently experiencing. Despite challenges, including the continued cap on our tax levy and expenditures through the state's tax levy cap and expenditure restraint programs, we have produced a budget that eliminates our use of fund balance in 2025. Additionally, budget performance throughout 2024 will likely result in additional funds being added to our reserves, rather than the budgeted fund draw.

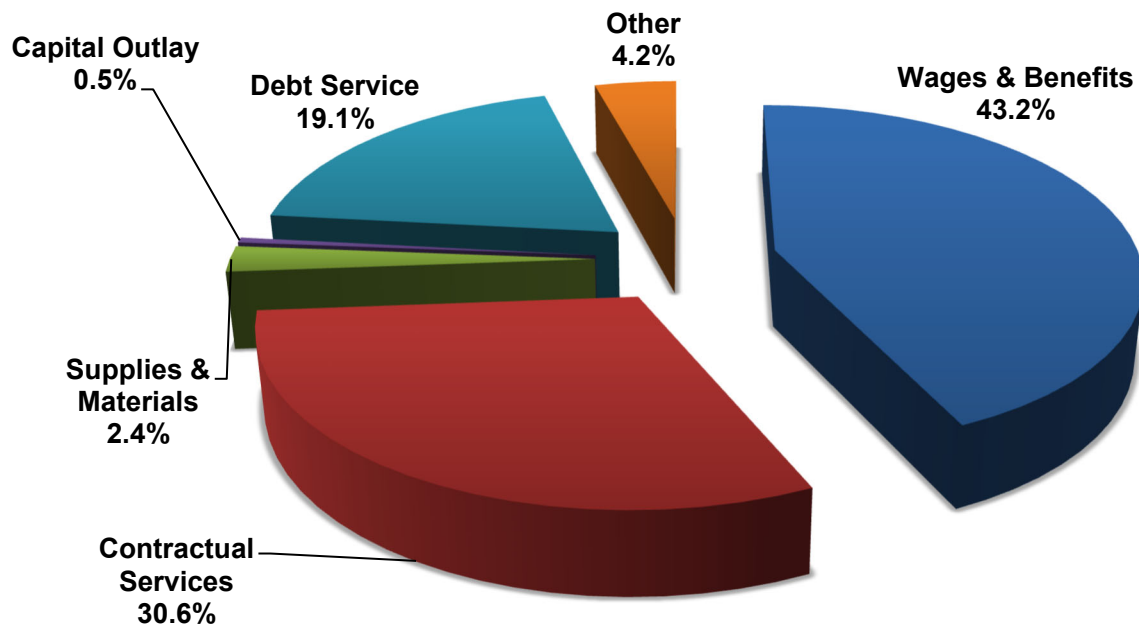
When we began the process in early August, we projected a required fund balance draw of \$400,241. Today, I offer to you a balanced General Fund budget under the State's Expenditure Restraint Program (ERP) limit that also eliminates the City's draw on the General Fund balance. I cannot reiterate how proud I am of the staff's "team approach" and efforts this year to develop our budget submission for you.

The proposed 2025 City budget met all the budget parameters established as guidance for developing a budget proposal:

### Budget Parameters

- ✓ Increase the operating property tax levy to the maximum allowable amount under Wisconsin levy limits law
- ✓ Maintain the City's investment in infrastructure
- ✓ Provide negotiated pay increases to Police, Fire, and Transit union employees
- ✓ Provide a cost of labor adjustment (COLA) to administrative employees to match union employees' COLA
- ✓ Continue the merit pay program for administrative employees
- ✓ Reduce the amount of applied General Fund balance utilized
- ✓ Allocate a proportionate share of the operating property tax levy increase to the Hedberg Public Library (HPL)
- ✓ Shift capital items from debt financed to cash financed where appropriate

### Overview

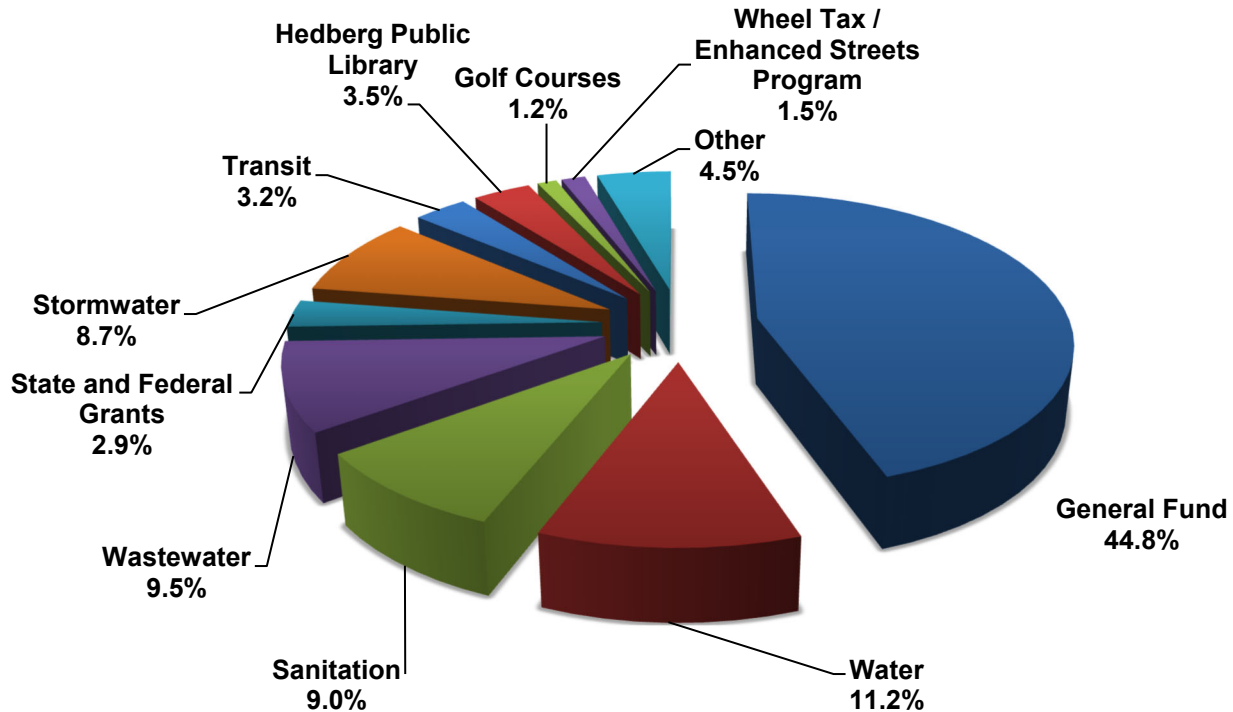


The proposed 2025 City budget for all funds totals \$133,373,786, representing an increase of \$5,442,101, or 4.25%, compared to the adopted 2024 budget. As shown in the pie chart above, Wages & Benefits represent the largest portion of budgeted expenditures at 43.2%; followed by Contractual Services at 30.6%; and Debt Service at 19.1%.

The proposed 2025 City operating budget for all funds is \$101,663,439, representing an increase of \$6,109,830, or 6.4%, compared to the adopted 2024 budget. Additionally, the proposed 2025 City capital and debt service budgets for all funds total \$31,710,347, representing a decrease of \$667,729, or 2.06%, compared to the adopted 2024 budget. This decrease in the capital and debt service budgets is primarily due to reduced 2025 capital expenditures.

The proposed 2025 City budget comprises of several funds, as represented in the pie chart below. The largest of these funds in terms of expenditures is the General Fund at 44.8% of the overall

budget, followed by the Water Utility (11.2%), the Wastewater Utility (9.5%), Sanitation (9.0%), and Stormwater (8.7%).



Most of these funds will be discussed in further detail.

The table below depicts the financial impact of the proposed 2025 City budget for the average Janesville household:

#### ESTIMATED PROPERTY TAX AND FEE INCREASE IMPACT MEDIAN ASSESSED HOME

<u>Funding Source</u>	<u>2024</u>	<u>2025</u>	<u>Change</u>	<u>% Change</u>
<b>Property Taxes</b>				
Operating	\$812.79	\$812.30	(\$0.49)	-0.1%
Debt Service	325.80	327.84	2.04	0.6%
Hedberg Public Library	107.41	110.92	3.51	3.3%
<u>Wheel Tax</u>	<u>80.00</u>	<u>80.00</u>	<u>0.00</u>	<u>0.0%</u>
<b>Total Tax Increase</b>	<b>\$1,326.00</b>	<b>\$1,331.06</b>	<b>\$5.06</b>	<b>0.4%</b>
<b>Janesville Municipal Utilities Bill</b>				
Water	268.56	279.60	11.04	4.1%
Wastewater	336.72	382.16	45.44	13.5%
Stormwater	152.60	163.57	10.97	7.2%
<u>Solid Waste Management Fee</u>	<u>168.32</u>	<u>172.80</u>	<u>4.48</u>	<u>2.7%</u>
<b>Total Utility Increase</b>	<b>\$926.20</b>	<b>\$998.13</b>	<b>\$71.93</b>	<b>7.8%</b>

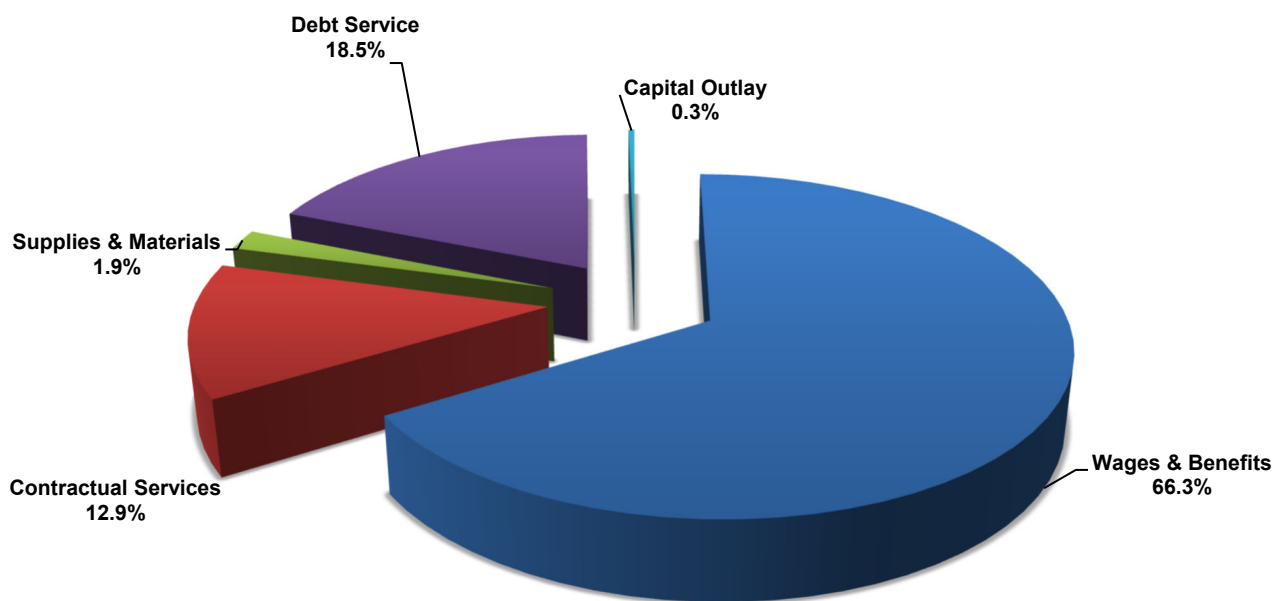
Of note, the median assessed home in Janesville will pay \$5.06 more in property taxes for municipal programs and services in 2025.



## General Fund

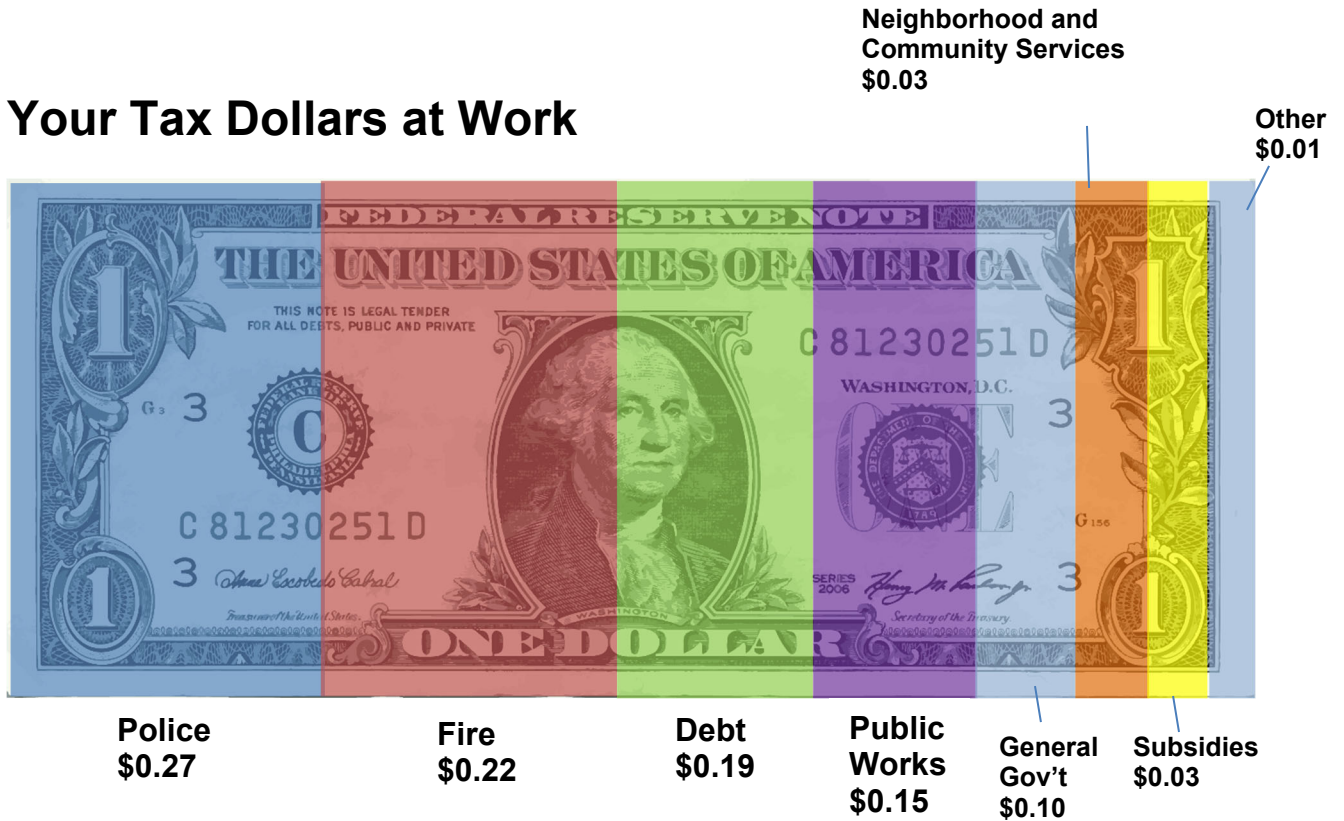
The proposed 2025 General Fund budget anticipates expenditures totaling \$59,725,462, representing an increase of \$1,400,416, or 2.4%, compared to the adopted 2024 General Fund budget. The proposed 2025 General Fund operating budget totals \$48,653,628, an increase of \$1,307,482 or 2.76%, from the adopted 2024 General Fund operating budget. Meanwhile, the proposed 2025 General Fund debt service budget totals \$11,071,834, representing an increase of \$92,934, or .85%, compared to the adopted 2024 General Fund debt service budget.

The following pie charts break down the proposed 2025 General Fund budget by use of funds and by programs. Most of the General Fund's programs and services heavily depend on human capital. Wages & Benefits represent the largest category of expenditures at 66.3% of the proposed 2025 General Fund budget, followed by Debt Service (18.5%) and Contractual Services (12.9%). Within the proposed 2025 General Fund operating budget, which excludes debt service, personnel costs represent 81.4% of total expenditures.



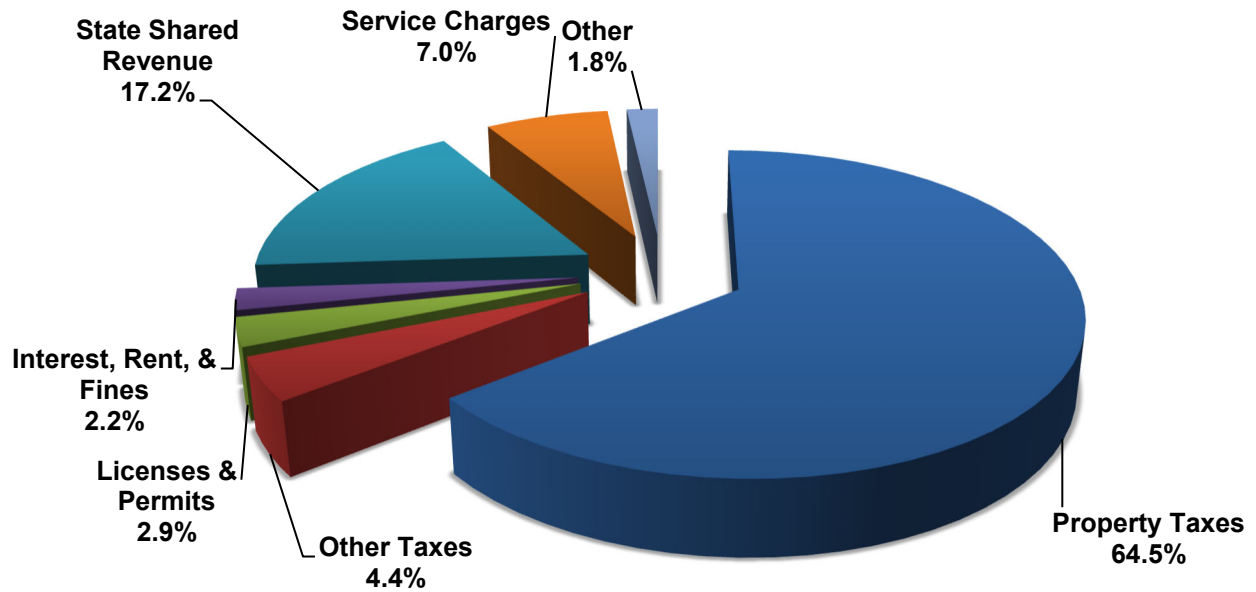
There are a variety of programs and services funded through the General Fund. Public Safety services (Police and Fire) represent the majority of proposed expenditures at 49.0%, followed by Debt Service (18.5%) and Public Works (15.3%). Public Safety represents 60.2% of the proposed 2025 General Fund budget, excluding debt service.

# Your Tax Dollars at Work



## Revenue Changes

The pie chart below illustrates the variety of revenue sources in the General Fund. Property Taxes represent the majority of proposed General Fund revenue at 64.5% followed by State Shared Revenue (17.2%) and Service Charges (7.0%).



The proposed 2025 General Fund property tax levy totals \$38,505,514, representing an increase of \$136,468, or 0.36%, compared to 2024. The property tax levy increase for the debt service payment in 2025 is \$92,934. The proposed 2025 General Fund budget decreases the amount of applied fund balance utilized to \$0.

Non-property tax revenues total \$21,219,948, an increase of \$1,550,931, or 7.6%, from the adopted 2024 budget. Non-property tax revenues increase primarily due to an anticipated 8.9% increase in State Shared Revenue and a 13.1% increase in service charges in 2025 which is offset by a water utility tax revenue reduction of 4.3%.

The following table summarizes major revenue changes in the proposed 2025 General Fund budget:

<b>Revenues</b>	<b>2025</b>
Property Tax Levy	\$ 734,077
State Aid	790,155
Reduction in Levy due to Act 12	(597,609)
Bartender Licenses	37,960
Cable Franchise Fees	(20,000)
Decrease in PILOT	(76,400)
Increase in interest income	79,781
Decrease in Specially Assessed Searches	(17,875)
Park Pavilion Rental	1,000
Increase in Fire Dues Aid	57,000
Increase in Ambulance Revenues	475,000
Increase in Lift Assist Revenue	1,800
Increase in Motor Vehicle Fire Response Fees	10,800
Recreation Fees	(20,000)
Permit Fees	172,500
Reinspection Fees	13,000
<u>Other</u>	<u>(3,790)</u>
<b>Total Revenue Changes</b>	<b>\$ 1,637,399</b>

#### Program/Expenditure Changes

The proposed 2025 General Fund budget includes several significant program and expenditure changes that are identified in the following table:

<b>Program/Expenditure</b>	<b>2025</b>
Wages and Wage Driven Fringes	\$ 1,620,541
Turnover Savings	(760,038)
Computer Hardware and Software	139,233
Insurance	(77,171)
Utilities	37,933
Develop New Strategic Plan	(70,000)
Debt Service Payment	92,934
Supplies	17,608
Cash fund capital projects	91,200
WSCC Operations	95,000
Ice Arena 9-month budget	(47,477)
Rural Fire Protection Offset	(49,768)
VOM Cost Increases	102,391
Contractual Services Increases	189,607
Eliminate SA transfer	(75,000)
Transit Subsidy	84,500
<u>Other</u>	<u>8,924</u>
<b>Total Program/Expenditure Increases</b>	<b>\$ 1,400,416</b>

### **Water and Wastewater Utilities**

The proposed 2025 Water & Wastewater budget is \$27,777,437, an increase of \$1,979,957, or 7.6%, from the adopted 2024 budget. This increase is primarily due to moving the sanitary sewer lining, point repairs and grouting from the note issue to the operating budget.

#### Revenue Changes

The proposed 2025 Water Utility budget is based on revenue requirements and a simplified water rate increase of 4.1% which the PSC approved in September of 2024. The proposed 2025 Wastewater Utility budget includes a rate increase of 9.6% for all customer classes. The wastewater rate is increasing for the first time since 2023.

#### Program/Expenditure Changes

The proposed 2025 Utilities budget includes several significant program and expenditure changes that are identified in the following table:

<b>Water</b>	
User Fee Capital Projects	750,902
Wages and Wage-Driven Fringe Benefits	132,082
Computer Services	25,872
Insurance	(1,488)
Utilities	50,821
Postage	5,620
Supplies & Materials	13,745
Debt Service	(405,949)
Other	19,917
<b>Wastewater</b>	
User Fee Capital Projects	(164,574)
Debt Service	123,939
Wages and Wage-Driven Fringe Benefits	105,356
Supplies & Materials	81,500
Computer Services	23,198
Contractor Payments	1,143,830
<u>Other</u>	<u>69,491</u>
<b>Total Program/Expenditure Changes</b>	<b>\$ 1,974,262</b>

### **Sanitation Fund**

The Sanitation Fund consists of Solid Waste Collection, Solid Waste Disposal, Recycling, and Industrial Waste. The proposed 2025 Sanitation Fund budget totals \$12,005,953, a decrease of \$440,257, or 3.5%, from the adopted 2024 budget. This decrease is primarily due to a decreased capital projects transfer.

#### Revenue Changes

The Sanitary Landfill budget proposes increasing tipping fees for solid waste disposal next year based on the recommendation of the landfill financial consultant resulting in an increase of revenues of \$68,706 in 2025. The proposed 2025 Sanitation Fund budget does increase the per

household solid waste management fee by \$4.48 per year from \$168.32 in 2024 to \$172.80 in 2025.

The following table summarizes major revenue changes in the proposed 2025 Sanitation Fund budget:

Sanitary Landfill	\$ 68,706
Solid Waste Management Fee	614,378
<u>Other</u>	<u>(7,295)</u>
<b>Total Revenue Changes</b>	<b>\$ 675,789</b>

#### Program/Expenditure Changes

The proposed 2025 Sanitation Fund budget includes several significant program and expenditure changes that are identified in the following table:

<b>Program/Expenditure</b>	<b>2024</b>
Wages and Wage-Driven Fringe Benefits	\$ 151,266
Increase in Ground Water Monitoring	97,800
Increase in VOM Charges	120,360
Decrease in Licensing Fees	(75,585)
Vehicle & Equipment	160,278
Decrease in Capital Projects Transfer	(781,297)
<u>Other</u>	<u>(113,079)</u>
<b>Total Program/Expenditure Changes</b>	<b>\$ (440,257)</b>

#### **Stormwater Utility**

The proposed 2025 Stormwater Utility budget is \$11,639,032, an increase of \$847,275, or 7.9%, from the adopted 2024 budget. This increase is primarily due to increased costs for storm sewer repairs and curb and gutter replacements.

#### Revenue Changes

The annual stormwater rate is based on an Equivalent Runoff Unit (ERU). Each ERU is equal to 3,200 square feet of impervious surface area (rooftops, patios, driveways, parking lots, loading docks, etc.). The Stormwater Utility proposes a \$10.97, or 7.2%, increase per ERU for an annual stormwater rate of \$163.57 per ERU in 2025.

The financial impact of the proposed stormwater rate increase on the average residential customer will be \$2.74 per quarter on their Janesville Municipal Utilities bill.

#### Program/Expenditure Changes

The proposed 2024 Stormwater Utility budget includes a number of significant program and expenditure changes that are identified as follows:

Curb & Gutter Replacements	\$ 200,000
Storm Sewer Repairs	1,155,000
VOM Usage and Charges	(2,511)
Debt Service	390,250
Wages and Wage-Driven Fringe Benefits	(8,411)
Transfer to Capital Fund Account	(1,006,250)
<u>Other</u>	<u>119,197</u>
<b>Total Program/Expenditure Changes</b>	<b>\$ 847,275</b>

### State and Federal Grants

The State and Federal Grants programs are comprised of the Rent Assistance program, the Community Development Block Grant (CDBG) program, the HOME Investment Partnership Initiative (HOME) program, and the State Lead Hazard Reduction program. All programs and staffing expenditures are covered through program revenues.

### Revenue Changes

The proposed 2024 State and Federal Grants budget is \$7,878,097, a decrease of \$121,512 or 1.5%, from the adopted 2024 budget. This decrease is primarily due to decreased Housing Payments funding through the Department of Housing and Urban Development.

### Program/Expenditure Changes

The proposed 2025 State and Federal Grants budget includes a number of significant program and expenditure changes that are identified as follows:

Rent Assistance	
Computer Maintenance	\$ (34,500)
Wage and Wage-Driven Fringe Benefits	29,781
Decrease in Housing Payments	(103,000)
Other	(3,559)
State and Federal Grants	
Wage and Wage-Driven Fringe Benefits	(13,971)
Insurance	6,400
<u>Other</u>	<u>(2,663)</u>
<b>Total Program/Expenditure Changes</b>	<b>\$ (121,512)</b>

### Janesville Transit System (JTS)

The Janesville Transit System (JTS) strives to provide reliable, cost-effective public transit that is oriented to the needs of senior citizens, handicapped persons, students, major employment and business centers. The proposed 2025 JTS operating budget totals \$4,328,986, which is an increase of \$80,637, or 1.9% from the adopted 2024 JTS operating budget. This increase is primarily due to increased personnel services costs offset by decreased utility expenses in the 2024 JTS operating budget.

### Revenue Changes

State Operating Assistance for JTS is projected to decrease to 14.9% of operating expenditures while Federal Operating Assistance is projected to increase to 42.5% of operating expenditures. State and Federal Assistance revenue is projected to total \$2,487,000, an increase of \$111,000, or 4.7%, from the adopted 2024 JTS operating budget. This increase is primarily due to the increase in Federal Assistance.

Operating Revenue is composed of passenger fares, revenue from the sale of advertising on buses and miscellaneous revenue. Operating revenue is projected to be \$512,928, a decrease of \$8,435, or 1.6%, from the adopted 2024 budget. This decrease is primarily due to lower cash fares as a result of the MyJTS program which caps riders' monthly expenses.

The Local Operating Subsidy is projected to be \$1,134,858, an increase of \$173,072, or 18%, from the adopted 2024 JTS operating budget. This revenue increase is the result of JTS CARES Act and American Rescue Plan (ARP) funds to respond to the COVID-19 pandemic being exhausted.

#### Program/Expenditure Changes

The proposed 2024 JTS budget provides for the continuation of current service levels.

#### **Golf Courses**

The proposed 2025 Golf Courses budget is \$1,566,251, a decrease of \$19,170, or 1.2% from the adopted 2024 budget. The proposed 2025 Golf Courses budget projects revenues to be \$1,602,009, which is an increase of \$14,676, or .9% from 2024. Lastly, the Golf Courses budget does not include any General Fund subsidy in 2025.

#### **Woodman's Sports and Convention Center**

The proposed 2025 Woodman's Sports and Convention Center (WSCC) budget is \$1,284,200. The proposed 2025 budget projects revenues to be \$1,167,200. It is important to note that the WSCC is anticipated to only be open for 4 months in 2025. Additionally, 2025 marks the first year the WSCC will be operational so there are no 2024 budget numbers to compare.

#### **Closing**

The proposed 2025 City budget maintains service levels and maintains our investment in infrastructure all while minimizing property tax and user fee increases.

The proposed 2025 City budget can be found on the City's website at: <http://budget.ci.janesville.wi.us>.

Lastly, I would like to thank all staff involved in the preparation of this budget. A great deal of thought and time went into each Department's, Division's, and Office's budget requests, not to mention, the subsequent vetting of those requests. I am extremely proud of what the City of Janesville Team has accomplished in this budget submission.

Respectfully Submitted,



Kevin M. Lahner  
City Manager



# 2024-2028 STRATEGIC PLAN OVERVIEW

The City of Janesville 2024-2028 Strategic Plan serves as the road map over the next five years to guide our community's vision to be

**THE COMMUNITY OF CHOICE TO REALIZE**

**LIFE'S OPPORTUNITIES.** The Plan outlines our goals, coupled with objectives and strategies to help us make significant, measurable improvements.

**VISION:** What we hope to become or achieve as a community.

**WISCONSIN'S PARK PLACE:** Discover the community of choice to realize life's opportunities.

**MISSION:** The primary purpose we serve as an organization.

To innovatively provide effective municipal services that are responsive to the needs of residents, businesses, and visitors and delivered in a reliable, efficient manner in order to sustain Janesville as the community of choice.

**VALUES:** What guides our organization's perspectives and actions.

## **ADAPTABILITY**

We are creative and flexible in response to our community's changing needs.

## **RESPECT**

We embrace diversity, empathy, and collaboration through a foundation of mutual respect.

## **SERVICE**

We serve with kindness, integrity, and professionalism. We are accountable for making ethical and innovative decisions that reflect community-driven goals.

## **COMMUNICATION**

We value transparency through honest and clear communications.

## STRATEGIC GOALS

### **DIVERSITY, EQUITY, INCLUSION & BELONGING**

To support a workforce that values diversity, promotes equity, fosters inclusion, and cultivates a sense of belonging within the organization and community that we serve.

### **DOWNTOWN**

To position our downtown as a vibrant neighborhood where commerce, culture, entertainment, and history intersect.

### **ECONOMY**

To facilitate continued growth and diversification of our local economy.

### **FINANCIAL SUSTAINABILITY**

To remain a responsible and forward-thinking steward of financial resources.

### **IMAGE & ENGAGEMENT**

To strategically communicate the City's strengths, priorities, and initiatives while maintaining trust and confidence through effective engagement.

### **INFRASTRUCTURE**

To build upon the community's foundation of well-planned, maintained, dependable, and sustainable infrastructure.

### **PARTNERSHIPS**

To embrace and enhance collaboration with local, regional, national, and global stakeholders to realize shared success.

### **PERFORMANCE CULTURE**

To cultivate an organizational environment that empowers an engaged, innovative, and diverse municipal employee base.

### **SAFE & HEALTHY COMMUNITY**

To advance safety and overall well-being of residents and neighborhoods through cooperation and encouraging an active lifestyle.



## **STRATEGIC PLAN OVERVIEW**

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Each year, the City Council adopts the City of Janesville’s five-year Strategic Plan. This document guides the allocation of resources across the City and is evident throughout the City’s annual budget. The budget is the ultimate policy document adopted by the City Council each year. It identifies how limited resources will be distributed throughout department, division, office, program, and service budgets in order to best meet the priorities of the citizens of Janesville.

The City’s first Strategic Plan was developed in 2014. The process included:

- Developing City of Janesville vision and mission statements;
- Completing SWOT (strengths, weaknesses, opportunities, and threats) and gap (bridging the gap between “where we are” and “where we want to be”) analyses;
- Gathering community feedback on future priorities;
- Developing strategic goals and objectives; and
- Creating annual action plans that contribute towards the achievement of goals and objectives.

The goals, objectives, and action plans established in the Strategic Plan guide the development of department, division, office, program, and service budgets. For instance, the following are examples of some of the tasks from the Strategic Plan that are included in the adopted 2025 operating budget:

- Implement the annual operating budget of the Woodman's Sports and Convention Center, set to open in July 2025
- Hire a Facilities Management professional in the Engineering Division and an additional Information Technology position in the IT Office
- Conduct a Community Survey of residents

Additionally, the following are examples of some of the tasks from the Strategic Plan that are included in the 2025 Major Capital Projects Budget:

- Complete W. Court Street Safety Conversion and Signal Replacements (Waveland to Pearl)
- Construct Fisher Creek Trail Extension Phase 1 and 2
- Continue lead lateral replacement program
- Construct Dissolved Air Flocculation Treatment System Improvements at the the Wastewater Treatment Plant
- Construct City Service Center renovations Phase II-b (Vehicle Maintenance Shop, Central Stores, and Vehicle Wash Bay)

As a note, the City is currently drafting a new Strategic Plan to build upon the progress made by the current plan and identify new strategic priorities for the organization. The new plan will come before the City Council for potential adoption in November 2024. After this, City staff will carry out an Implementation Plan to deploy the new Strategic Plan and incorporate it into future budget processes. The City’s current Strategic Plan can be viewed at [www.janesvillewi.gov/strategicplan](http://www.janesvillewi.gov/strategicplan).

**CITY OF JANESVILLE  
GENERAL FUND BUDGET  
SUMMARY FOR THE YEARS INDICATED BELOW**

	Adopted 2024	Proposed 2025	Amount Increase/ (Decrease)	Percent Increase/ (Decrease)
<b>REVENUES</b>				
General Property Tax	\$38,369,046	\$38,505,514	\$136,468	0.36%
Fund Balance Applied <sup>1</sup>	236,983	0	(236,983)	-100.00%
Other Taxes	2,680,700	2,604,300	(76,400)	-2.85%
Licenses & Permits	1,544,142	1,732,032	187,890	12.17%
Interest, Rents, & Fines	1,230,700	1,310,261	79,561	6.46%
State Shared Revenues	9,514,230	10,361,385	847,155	8.90%
Service Charges	3,678,245	4,160,970	482,725	13.12%
Recreation	933,000	913,000	(20,000)	-2.14%
Other & Transfers In	138,000	138,000	0	0.00%
<b>TOTAL REVENUES</b>	<b><u>\$58,325,046</u></b>	<b><u>\$59,725,462</u></b>	<b><u>\$1,400,416</u></b>	<b><u>2.40%</u></b>
<b>EXPENDITURES</b>				
General Government	\$5,396,455	\$5,724,236	\$327,781	6.07%
Public Safety	29,151,169	29,280,827	129,658	0.44%
Public Works	8,626,376	9,109,980	483,604	5.61%
Neighborhood & Community Serv.	2,079,246	2,143,214	63,968	3.08%
Economic Adjustments	114,850	114,900	50	0.04%
Insurance & Other	540,237	646,958	106,721	19.75%
Contingency Account <sup>1</sup>	0	0	0	N/A
General Fund Subsidies	1,437,813	1,633,513	195,700	13.61%
Debt Service	<u>10,978,900</u>	<u>11,071,834</u>	<u>92,934</u>	<u>0.85%</u>
<b>TOTAL EXPENDITURES</b>	<b><u>\$58,325,046</u></b>	<b><u>\$59,725,462</u></b>	<b><u>\$1,400,416</u></b>	<b><u>2.40%</u></b>

<b>City of Janesville - General Fund Balance</b>				
	Actual	Adopted	Estimated	Adopted
	2023	Budget	2024	Budget
		2024		2025
Revenue	\$58,321,240	\$58,325,046	\$59,180,933	\$59,725,462
Expenditures	<u>58,957,041</u>	<u>58,325,046</u>	<u>57,431,637</u>	<u>59,725,462</u>
Net Change in Fund Balance	(635,801)	0	1,749,296	0
Fund Balance - Beginning of Year	<u>12,430,273</u>	<u>11,794,472</u>	<u>11,794,472</u>	<u>13,543,768</u>
Fund Balance - End of Year	<u>\$11,794,472</u>	<u>\$11,794,472</u>	<u>\$13,543,768</u>	<u>\$13,543,768</u>
	Actual	Adopted	Estimated	Adopted
	2023	Budget	2024	Budget
		2024		2025
Nonspendable Fund Balance	<u>\$1,471,602</u>	<u>\$1,000,000</u>	<u>\$1,000,000</u>	<u>\$1,000,000</u>
Assigned Fund Balance	236,983	0	0	0
Unassigned Fund Balance	<u>10,085,887</u>	<u>10,794,472</u>	<u>12,543,768</u>	<u>12,543,768</u>
Unrestricted Fund Balance	<u>\$10,322,870</u>	<u>\$10,794,472</u>	<u>\$12,543,768</u>	<u>12,543,768</u>
Total General Fund Balance	<u>\$11,794,472</u>	<u>\$11,794,472</u>	<u>\$13,543,768</u>	<u>\$13,543,768</u>
<b>General Fund</b>				
Operating Expenditures	47,597,977	\$47,346,146	46,452,737	\$48,653,628
Contingency	0	0	0	0
Debt Service	<u>11,359,064</u>	<u>10,978,900</u>	<u>10,978,900</u>	<u>11,071,834</u>
Total Expenditures	<u>58,957,041</u>	<u>\$58,325,046</u>	<u>\$57,431,637</u>	<u>59,725,462</u>
Two Months Operating Expenditures	<u>\$7,932,996</u>	<u>\$7,891,024</u>	<u>\$7,742,123</u>	<u>\$8,108,938</u>
Unrestricted fund balance / operating expense for subsequent year's budget	21.8%	22.2%	25.8%	25.8%

\*Council Policy No. 89 established a fund balance policy between 16.7% and 25% of operating expenditures

## UNRESTRICTED GENERAL FUND BALANCE

The General Fund's fund balance is generally defined as the excess of assets over liabilities, which have resulted from general City operations. Theoretically, a city could apply this balance in financing the budget for its succeeding year. However, some of the General Fund assets are in non-spendable form, such as inventory, prepaid items, and long-term inter-fund receivables, so these funds are unavailable. The non-spendable fund balance is estimated at \$1,000,000 on December 31, 2024.

The level of the unrestricted fund balance (assigned and unassigned fund balance) is intended to serve as a measure of the financial resources available to mitigate risk. It is prudent to maintain unrestricted fund balance to respond to financial emergencies, such as revenue shortfalls, natural disasters, and unanticipated service cost level increases resulting from inclement winter weather. Ratings agencies such as Standard and Poor's also monitor the City's financial reserves for our credit rating which impacts the cost of borrowed money.

We have projected that the General Fund's unrestricted fund balance will be \$12,543,768 as of December 31, 2024. The proposed 2025 budget includes no use of applied fund balance to balance the 2025 budget.

Council Policy No. 82 establishes a policy to maintain the General Fund's unrestricted fund balance between 16.7% and 25% of the budgeted General Fund operating expenditures for the subsequent year. The estimated unrestricted fund balance on December 31, 2024 of \$12,543,768 divided by the budgeted 2025 General Fund operating expenditures of \$48,653,628, yields a ratio of 25.8% which is outside the City Council's policy.

**ESTIMATED FUND AND RESERVE BALANCES**

as of  
December 31, 2024

THIS SCHEDULE WILL BE AVAILABLE FOLLOWING THE  
ISSUANCE OF THE OCTOBER FINANCIAL STATEMENT.

**REVENUE SUMMARY**  
**2025 BUDGET**

	Actual 2023	Adopted Budget 2024	Estimated 2024	Proposed Budget 2025	Amount Increase/ (Decrease)	Percentage Increase/ (Decrease)
<b>GENERAL FUND</b>						
<b>GENERAL PROPERTY TAX</b>						
Real & Personal Property Levy	\$37,649,758	\$38,369,046	\$38,493,000	\$38,505,514	\$136,468	0.36%
Fund Balance Applied <sup>1</sup>	<u>0</u>	<u>236,983</u>	<u>0</u>	<u>0</u>	(\$236,983)	-100.00%
Subtotal	\$37,649,758	\$38,606,029	\$38,493,000	\$38,505,514	(\$100,515)	-0.26%
<b>OTHER TAXES</b>						
Property Tax Refunds	(\$204,605)	(\$25,000)	\$0	(\$25,000)	\$0	0.00%
Penalties & Interest	199,689	200,000	284,952	200,000	0	0.00%
Water Utility Tax	1,493,311	1,775,000	1,609,400	1,698,600	(76,400)	-4.30%
Mobile Home Fees	122,561	100,000	115,000	100,000	0	0.00%
Hotel/Motel Tax	419,352	419,400	419,400	419,400	0	0.00%
Wheel Tax	<u>199,725</u>	<u>211,300</u>	<u>206,500</u>	<u>211,300</u>	<u>0</u>	<u>0.00%</u>
Subtotal	\$2,230,033	\$2,680,700	\$2,635,252	\$2,604,300	(\$76,400)	-2.85%
<b>LICENSES &amp; PERMITS</b>						
Gen. Licenses & Permits	\$306,500	\$229,142	\$224,999	\$264,532	\$35,390	15.44%
Cable TV License Fee	482,719	500,000	482,426	480,000	(20,000)	-4.00%
Community Development Permits	<u>764,224</u>	<u>815,000</u>	<u>1,027,300</u>	<u>987,500</u>	<u>172,500</u>	<u>21.17%</u>
Subtotal	\$1,553,443	\$1,544,142	\$1,734,725	\$1,732,032	\$187,890	12.17%
<b>INTEREST, RENTS &amp; FINES</b>						
Interest on General Investments	\$2,396,130	\$757,100	\$1,815,000	\$836,881	\$79,781	10.54%
Rental of City Property	216,337	198,600	198,600	198,380	(220)	-0.11%
Court Fines	227,900	265,000	275,000	265,000	0	0.00%
Sale of City Property	63,986	10,000	13,640	10,000	0	0.00%
City Advertising	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>N/A</u>
Subtotal	\$2,904,353	\$1,230,700	\$2,302,240	\$1,310,261	\$79,561	6.46%
<b>STATE SHARED REVENUES</b>						
State Shared Revenues	\$5,095,451	\$5,797,665	\$5,797,665	\$5,918,766	\$121,101	2.09%
State Highway Aids	2,798,440	2,897,843	2,969,481	2,969,288	71,445	2.47%
State Payt – Computer Value Reimbursement	186,957	186,040	186,957	186,040	0	0.00%
State Payt – Personal Property Value Reimbursement	151,970	151,970	151,970	749,579	597,609	393.24%
State Payt – Cable TV License Fee Reimbursement	137,712	137,712	137,712	137,712	0	0.00%
State Payt – Municipal Services	85,661	100,000	100,000	100,000	0	0.00%
State Aid – Fire Inspections	<u>288,472</u>	<u>243,000</u>	<u>327,926</u>	<u>300,000</u>	<u>57,000</u>	<u>23.46%</u>
Subtotal	\$8,744,663	\$9,514,230	\$9,671,711	\$10,361,385	\$847,155	8.90%
<b>SERVICE CHARGES</b>						
Parking Fees	\$35,999	\$51,620	\$63,000	\$51,620	\$0	0.00%
Real Estate Search Fees	74,420	89,375	72,600	71,500	(17,875)	-20.00%
Neighborhood and Community Services	169,479	97,000	99,000	108,000	11,000	11.34%
Public Works	158,308	70,250	0	70,250	0	0.00%
Police Department	30,642	40,000	40,000	40,000	0	0.00%
Fire Department	<u>3,898,166</u>	<u>3,330,000</u>	<u>3,133,755</u>	<u>3,819,600</u>	<u>489,600</u>	<u>14.70%</u>
Subtotal	\$4,367,014	\$3,678,245	\$3,408,355	\$4,160,970	\$482,725	13.12%

**REVENUE SUMMARY**  
**2025 BUDGET**

	Actual 2023	Adopted Budget 2024	Estimated 2024	Proposed Budget 2025	Amount Increase/ (Decrease)	Percentage Increase/ (Decrease)
<b>RECREATION</b>						
Recreation Management	\$760,865	\$933,000	\$862,050	\$913,000	(\$20,000)	-2.14%
Subtotal	\$760,865	\$933,000	\$862,050	\$913,000	(\$20,000)	-2.14%
<b>OTHER REVENUES</b>						
Wastewater Serv. Charge	\$50,000	\$50,000	\$50,000	\$50,000	\$0	0.00%
Miscellaneous	40,584	88,000	23,600	88,000	0	0.00%
Subtotal	\$90,584	\$138,000	\$73,600	\$138,000	\$0	0.00%
<b>TRANSFERS IN</b>						
Operating Transfer In	\$0	\$0	\$0	\$0	\$0	N/A
Subtotal	\$0	\$0	\$0	\$0	\$0	N/A
<b>TOTAL GENERAL FUND WITHOUT</b>						
<b>PROPERTY TAXES</b>	<u>\$20,650,955</u>	<u>\$19,719,017</u>	<u>\$20,687,933</u>	<u>\$21,219,948</u>	<u>\$1,500,931</u>	<u>7.61%</u>
<b>TOTAL GENERAL FUND WITH</b>						
<b>PROPERTY TAXES</b>	<u>\$58,300,713</u>	<u>\$58,325,046</u>	<u>\$59,180,933</u>	<u>\$59,725,462</u>	<u>\$1,400,416</u>	<u>2.40%</u>
<b>ENTERPRISE</b>						
Transit System	\$5,752,807	\$4,248,349	\$4,109,710	\$4,428,986	\$180,637	4.25%
Stormwater Utility	9,216,807	8,654,000	8,809,000	9,258,049	604,049	6.98%
Wastewater Utility	13,235,758	11,973,300	12,575,500	13,646,100	1,672,800	13.97%
Water Utility	16,192,237	14,038,375	13,805,000	14,495,175	456,800	3.25%
Total Enterprise	\$44,397,609	\$38,914,024	\$39,299,210	\$41,828,310	\$2,914,286	7.49%
<b>SPECIAL REVENUE</b>						
Golf Courses	\$1,564,329	\$1,587,333	\$1,482,330	\$1,602,009	\$14,676	0.92%
Oak Hill Cemetery	172,540	216,000	196,000	203,000	(13,000)	-6.02%
Hedberg Public Library	4,221,982	4,336,820	4,376,505	4,414,612	77,792	1.79%
JATV Cable Public Access	165,199	172,439	173,123	169,471	(2,968)	-1.72%
Janesville Innovation Center (JIC)	149,845	155,000	155,000	144,260	(10,740)	-6.93%
Woodman's Sports and Convention Center	0	0	0	1,167,200	1,167,200	N/A
N&CS – Rent Assistance	3,817,117	3,988,500	3,825,000	3,887,000	(101,500)	-2.54%
N&CS – State and Federal Grants	1,078,771	3,512,420	849,225	3,541,820	29,400	0.84%
Sanitation (including Industrial Waste)	11,521,842	11,185,269	11,433,410	11,861,058	675,789	6.04%
Wheel Tax / Enhanced Street Rehab Program	1,943,599	1,938,000	1,938,000	1,938,000	0	0.00%
Total Special Revenue	\$24,635,224	\$27,091,781	\$24,428,593	\$28,928,430	\$1,836,649	6.78%
<b>INTERNAL SERVICE</b>						
Insurance	\$12,504,373	\$13,066,248	\$14,770,160	\$12,565,511	(\$500,737)	-3.83%
Vehicle Operation & Maintenance	5,236,355	5,532,200	5,515,800	5,717,072	184,872	3.34%
Prior Service	54,438	0	54,099	0	0	N/A
Total Internal Service	\$17,795,166	\$18,598,448	\$20,340,059	\$18,282,583	(\$315,865)	-1.70%
<b>TOTAL NON-GENERAL</b>						
	<u>\$86,827,999</u>	<u>\$84,604,253</u>	<u>\$84,067,862</u>	<u>\$89,039,323</u>	<u>\$4,435,070</u>	<u>5.24%</u>

**EXPENDITURE SUMMARY  
2025 BUDGET**

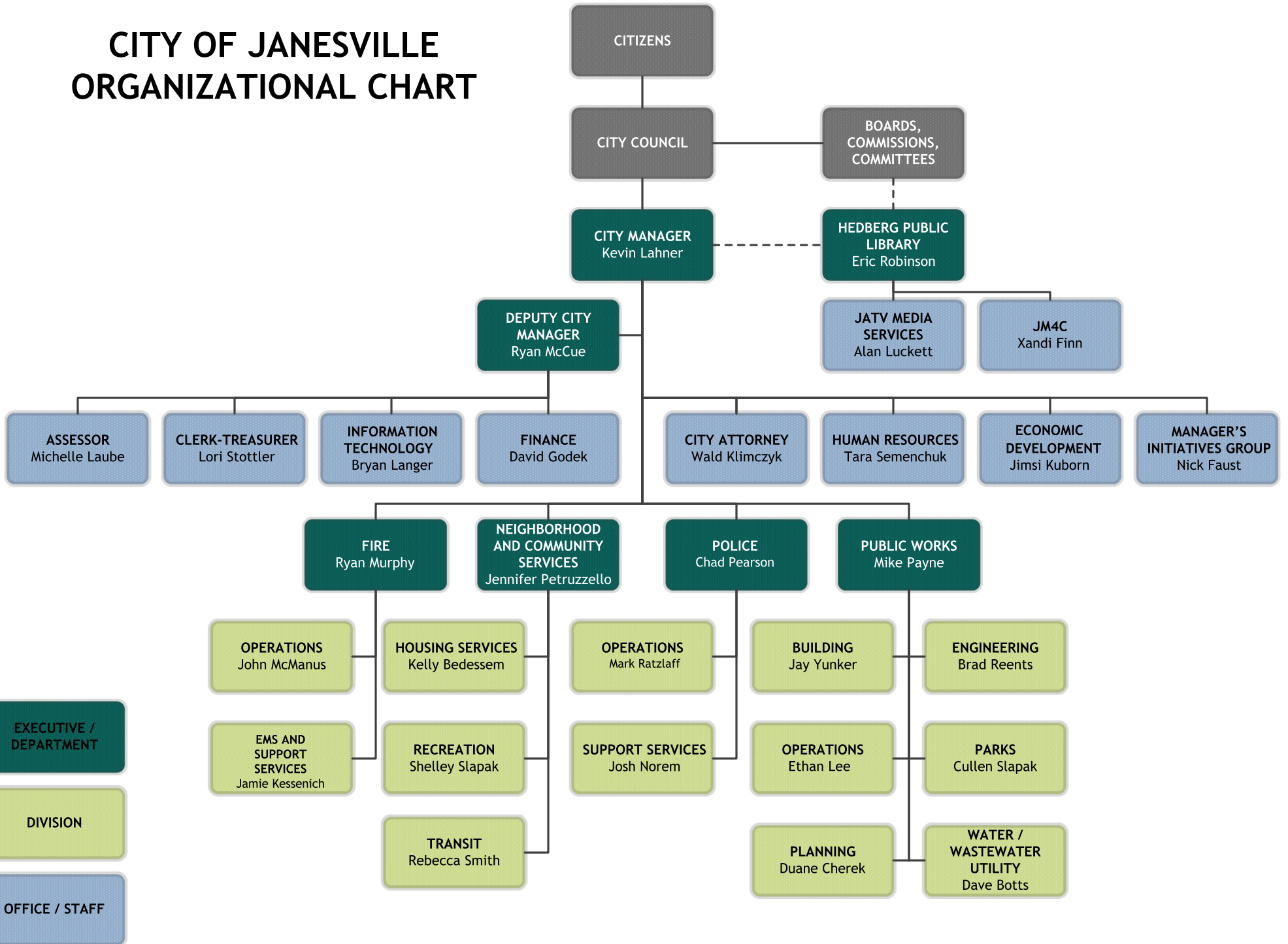
	<b>Actual 2023</b>	<b>Adopted Budget 2024</b>	<b>Estimated 2024</b>	<b>Proposed Budget 2025</b>	<b>Amount Increase/ (Decrease)</b>	<b>Percentage Increase/ (Decrease)</b>
<b>GENERAL GOVERNMENT</b>						
City Council	\$9,549	\$7,180	\$4,520	\$10,335	\$3,155	43.94%
City Manager	521,081	709,520	660,927	685,356	(24,164)	-3.41%
City Assessor	621,920	653,808	649,423	698,031	44,223	6.76%
City Attorney	719,047	667,574	867,574	766,665	99,091	14.84%
Clerk-Treasurer/Elections	650,911	786,637	767,980	754,205	(32,432)	-4.12%
Economic Development	186,796	201,943	201,943	244,219	42,276	20.93%
Finance	493,605	523,151	534,255	548,668	25,517	4.88%
Human Resources	349,435	410,225	405,484	432,116	21,891	5.34%
Information Technology	<u>1,120,667</u>	<u>1,436,417</u>	<u>1,450,687</u>	<u>1,584,641</u>	<u>148,224</u>	<u>10.32%</u>
Total General Government	\$4,673,011	\$5,396,455	\$5,542,793	\$5,724,236	\$327,781	6.07%
<b>PUBLIC SAFETY</b>						
Police Department	\$15,412,319	\$16,119,952	\$16,018,982	\$16,009,243	(\$110,709)	-0.69%
Fire Department	<u>13,390,105</u>	<u>13,031,217</u>	<u>13,051,420</u>	<u>13,271,584</u>	<u>240,367</u>	<u>1.84%</u>
Total Public Safety	\$28,802,424	\$29,151,169	\$29,070,402	\$29,280,827	\$129,658	0.44%
<b>PUBLIC WORKS</b>						
Engineering	<u>\$761,411</u>	<u>\$843,723</u>	<u>\$805,150</u>	<u>\$908,672</u>	<u>\$64,949</u>	<u>7.70%</u>
Operations						
Parking Facilities	101,909	176,520	170,911	187,389	10,869	6.16%
Public Buildings	726,657	747,626	696,931	827,009	79,383	10.62%
Snow Removal	1,397,886	1,725,799	1,613,033	1,758,017	32,218	1.87%
Street Maintenance	635,445	676,603	624,218	738,213	61,610	9.11%
Traffic Management	1,292,404	1,226,904	1,280,283	1,286,576	59,672	4.86%
Weed Control	<u>57,321</u>	<u>60,421</u>	<u>51,875</u>	<u>0</u>	<u>(60,421)</u>	<u>-100.00%</u>
Subtotal	\$4,211,622	\$4,613,873	\$4,437,251	\$4,797,204	\$183,331	3.97%
Parks	1,779,891	1,837,174	1,753,100	1,892,449	55,275	3.01%
Planning	392,735	383,067	374,174	524,527	141,460	36.93%
Building and Development	<u>866,637</u>	<u>948,539</u>	<u>896,765</u>	<u>987,128</u>	<u>38,589</u>	<u>4.07%</u>
Total Public Works	\$8,012,295	\$8,626,376	\$8,266,440	\$9,109,980	\$483,604	5.61%
<b>NEIGHBORHOOD &amp; COMMUNITY SERVICES</b>						
Property Maintenance	\$284,824	\$317,117	\$257,885	\$313,115	(\$4,002)	-1.26%
Recreation	<u>1,701,233</u>	<u>1,762,129</u>	<u>1,755,988</u>	<u>1,830,099</u>	<u>67,970</u>	<u>3.86%</u>
Total Neighborhood & Community	\$1,986,057	\$2,079,246	\$2,013,873	\$2,143,214	\$63,968	3.08%
<b>ECONOMIC ADJUSTMENTS</b>						
Economic Adjustments & Sick Payouts	<u>\$22,193</u>	<u>\$114,850</u>	<u>\$115,950</u>	<u>\$114,900</u>	<u>\$50</u>	<u>0.04%</u>
Total Economic Adjustments	\$22,193	\$114,850	\$115,950	\$114,900	\$50	0.04%
<b>INSURANCE</b>						
Workers' Comp, Liability & Property	<u>\$103,030</u>	<u>\$89,152</u>	<u>\$89,011</u>	<u>\$86,886</u>	<u>(\$2,266)</u>	<u>-2.54%</u>
Total Insurance	\$103,030	\$89,152	\$89,011	\$86,886	(\$2,266)	-2.54%
<b>OTHER</b>						
Refunds & Adjustments	\$26,385	\$1,000	\$1,000	\$1,000	\$0	0.00%
Copy Machine Expense	15,645	14,000	14,000	14,000	0	0.00%
Misc. & Unclassified	<u>438,950</u>	<u>436,085</u>	<u>51,455</u>	<u>545,072</u>	<u>108,987</u>	<u>24.99%</u>
Total Other	\$480,980	\$451,085	\$66,455	\$560,072	\$108,987	24.16%
<b>CONTINGENCY ACCOUNT<sup>1</sup></b>	\$500,000	\$0	\$0	\$0	\$0	N/A
<b>GENERAL FUND SUBSIDIES/TRANSFERS</b>						
Transit System	\$861,046	\$975,813	\$975,813	\$1,060,313	\$84,500	8.66%
Special Accounts / Capital Projects Fund <sup>3</sup>	2,081,941	387,000	387,000	573,200	186,200	48.11%
Special Assessments	<u>75,000</u>	<u>75,000</u>	<u>0</u>	<u>0</u>	<u>(75,000)</u>	<u>-100.00%</u>
Total Gen. Fund Subsidies/Transfers	\$3,017,987	\$1,437,813	\$1,362,813	\$1,633,513	\$195,700	13.61%
Total Operating	\$47,597,977	\$47,346,146	\$46,527,737	\$48,653,628	\$1,307,482	2.76%
<b>RETIREMENT OF INDEBTEDNESS</b>						
General Fund	\$11,284,064	\$10,903,900	\$10,903,900	\$11,071,834	\$167,934	1.54%
G/F Payment of Sanitation Debt	0	0	0	0	0	N/A
G/F Payment of Special Assessment Debt	<u>75,000</u>	<u>75,000</u>	<u>0</u>	<u>0</u>	<u>(75,000)</u>	<u>-100.00%</u>
Total Long-Term Debt	\$11,359,064	\$10,978,900	\$10,903,900	\$11,071,834	\$92,934	0.85%
<b>GRAND TOTAL-GENERAL FUND</b>	<u>\$58,957,041</u>	<u>\$58,325,046</u>	<u>\$57,431,637</u>	<u>\$59,725,462</u>	<u>\$1,400,416</u>	<u>2.40%</u>



**EXPENDITURE SUMMARY  
2025 BUDGET**

	Actual 2023	Adopted Budget 2024	Estimated 2024	Proposed Budget 2025	Amount Increase/ (Decrease)	Percentage Increase/ (Decrease)
<b>ENTERPRISE</b>						
Transit System	4,131,631	4,248,349	\$3,809,710	\$4,328,986	\$80,637	1.90%
Stormwater Utility	8,639,129	10,791,757	9,817,757	11,639,032	847,275	7.85%
Wastewater Utility	11,733,068	11,325,955	11,328,261	12,855,708	1,529,753	13.51%
Water Utility	13,279,891	14,471,525	14,282,973	14,921,729	450,204	3.11%
Total Enterprise	\$37,783,719	\$40,837,586	\$39,238,701	\$43,745,455	\$2,907,869	7.12%
<b>SPECIAL REVENUE</b>						
Golf Courses	\$1,531,817	\$1,585,421	\$1,406,355	\$1,566,251	(\$19,170)	-1.21%
Oak Hill Cemetery	222,842	220,898	192,189	203,168	(17,730)	-8.03%
Hedberg Public Library	4,262,416	4,539,186	4,153,976	4,657,281	118,095	2.60%
JATV Cable Public Access	195,912	208,559	217,389	229,411	20,852	10.00%
Janesville Innovation Center (JIC)	130,956	155,000	153,857	140,508	(14,492)	-9.35%
Woodman's Sports and Convention Center	0	0	0	1,284,200	1,284,200	N/A
N&CS – Rent Assistance	3,783,998	4,065,563	3,876,834	3,954,285	(111,278)	-2.74%
N&CS – State and Federal Grants	965,251	3,934,046	833,000	3,923,812	(10,234)	-0.26%
Sanitation (including Industrial Waste)	12,409,721	12,446,210	12,473,758	12,005,953	(440,257)	-3.54%
Wheel Tax / Enhanced Street Rehab Program	1,938,000	1,938,000	1,938,000	1,938,000	0	0.00%
Total Special Revenue	\$25,440,913	\$29,092,883	\$25,245,358	\$29,902,869	\$809,986	2.78%
<b>INTERNAL SERVICE</b>						
Insurance	\$11,372,643	\$13,152,486	\$12,177,861	\$13,098,434	(\$54,052)	-0.41%
Prior Service	54,438	0	0	0	0	N/A
Vehicle Operation & Maintenance	5,301,574	5,504,831	5,450,487	5,594,791	89,960	1.63%
Total Internal Service	\$16,728,655	\$18,657,317	\$17,628,348	\$18,693,225	\$35,908	0.19%
<b>GRAND TOTAL–NON–GENERAL</b>	<u>\$79,953,287</u>	<u>\$88,587,786</u>	<u>\$82,112,407</u>	<u>\$92,341,549</u>	<u>\$3,753,763</u>	<u>4.24%</u>

# CITY OF JANESVILLE ORGANIZATIONAL CHART



<b>STAFFING TABLE</b> <b>2025 BUDGET</b>
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<u>DEPARTMENT / DIVISION / OFFICE / PROGRAM</u>	<u>POSITIONS</u>
<b><i>City Manager</i></b>	
City Manager	1
Deputy City Manager	1
Assistant to the City Manager	1
Communications Specialist	1
Executive Administrative Assistant	1
Intern (part-time)	<u>1</u>
	<u>6</u>
<b><i>City Assessor</i></b>	
City Assessor	1
Deputy City Assessor	1
Property Appraiser	3
Customer Service Representative	<u>1</u>
	<u>6</u>
<b><i>City Attorney</i></b>	
City Attorney	1
Assistant City Attorney	1
Administrative Assistant	1
Legal/HR Support Clerk	<u>1</u>
	<u>4</u>
<b><i>Clerk-Treasurer</i></b>	
Clerk-Treasurer	1
Deputy Clerk-Treasurer	1
Accounting Clerk	4
Utility Billing Clerk	1
Customer Service Representative	1
Customer Service Representative (part-time)	2
	<u>10</u>
<b><i>Economic Development</i></b>	
Economic Development Director	1
Economic Development Coordinator	2
Administrative Assistant (part-time)	1
Intern (part-time)	<u>1</u>
	<u>5</u>

<b>STAFFING TABLE</b> <b>2025 BUDGET</b>
---

<u>DEPARTMENT / DIVISION / OFFICE / PROGRAM</u>	<u>POSITIONS</u>
<b><i>Finance</i></b>	
Finance Director	1
Accounting Manager	1
Senior Accountant	1
Accountant	1
Payroll Specialist	1
Accounting Clerk	1
Accounts Payable Clerk	1
Customer Service Representative	<u>1</u>
	<u>8</u>
<b><i>Human Resources</i></b>	
Human Resources Director	1
Assistant Human Resources Director	1
HR Generalist	1
Administrative Assistant	<u>1</u>
	<u>4</u>
<b><i>Information Technology</i></b>	
Information Technology Director	1
Network Administrator	1
Systems Analyst	1
IT Specialist	1
IT Support Technician	3
IT Intern (part-time)	1
IT Apprentice (part-time)	<u>1</u>
	<u>9</u>

<b>STAFFING TABLE</b> <b>2025 BUDGET</b>
---

<u>DEPARTMENT / DIVISION / OFFICE / PROGRAM</u>	<u>POSITIONS</u>
<b><i>Police Department</i></b>	
Chief of Police	1
Deputy Chief of Police	2
Lieutenant	4
Sergeant	11
Patrol Officer	66
Detective	7
Street Crimes Unit	6
School Resource Officer	5
Identification Officer	2
Court Officer	1
Administrative Assistant	1
Police Support Specialist	1
Records Clerk Supervisor	1
Police Support Clerk	1
Records Clerk	9
Records Clerk (part-time)	1
Community Services Specialist (part-time)	<u>4</u>
	<u>123</u>
<b><i>Fire Department</i></b>	
Fire Chief	1
Deputy Fire Chief	2
Fire Marshall	1
Inspector	1
Battalion Chief	3
Captain	3
Lieutenant	12
Firefighter/Paramedic	57
Driver / Operator	22
Fire Support Specialist	1
Administrative Assistant	1
Inspector (part-time)	<u>1</u>
	<u>105</u>

<b>STAFFING TABLE</b> <b>2025 BUDGET</b>
---

<u>DEPARTMENT / DIVISION / OFFICE / PROGRAM</u>	<u>POSITIONS</u>
<b><i>Engineering</i></b>	
Director of Public Works	1
City Engineer	1
Assistant City Engineer	2
Senior Engineer	2
Civil Engineer	3
Project Engineer	2
Associate Planner	1
Facility Construction Manager	1
Facilities Management Coordinator	1
GIS Coordinator	1
GIS Analyst	1
Senior Engineering Tech	5
Engineering Tech II	1
Engineering Support Specialist	1
Engineering Intern (part-time)	2
GIS Intern (part-time)	<u>1</u>
	<u>26</u>
<b><i>Operations (Streets, Public Buildings, Sanitation, Stormwater, VOM)</i></b>	
Operations Director	1
Operations Superintendent	1
Operations Supervisor	1
Solid Waste Manager	1
Environmental Compliance Coordinator	1
Sanitary Landfill Attendant	1
VOM Supervisor	1
Equipment and Parts Specialist	1
Fleet Analyst	1
Customer Service Representative	2
Crew Leader	5
Mechanic	5
Operator	25
Buildings & Traffic Management Supervisor	1
Senior Building Maintenance Technician	2
Building Maintenance Technician	2
Building Maintenance / Compost Cashier	<u>1</u>
	<u>52</u>

<b>STAFFING TABLE</b> <b>2025 BUDGET</b>
---

<u>DEPARTMENT / DIVISION / OFFICE / PROGRAM</u>	<u>POSITIONS</u>
<b><i>Parks Division</i></b>	
Parks Director	1
Parks Supervisor	1
Crew Leader	3
Erosion Control Inspector	1
Operator	<u>13</u>
	<u>19</u>
<b><i>Planning and Building</i></b>	
Building Director	1
Building Inspector	2
Electrical Inspector	1
Plumbing Inspector	1
Building Inspection Technician	1
Planning Director	1
Senior Planner	1
Associate Planner	2
Development Services Manager	1
Administrative Assistant	2
MPO Intern (part-time)	1
	<u>14</u>
<b><i>Housing Services</i></b>	
Housing Services Director	1
Administrative Assistant	1
Housing Programs Specialist	1
Rent Assistance Housing Specialist	2
Senior Property Maintenance Specialist	1
Property Maintenance Inspector	1
Bldg. & Property Maintenance Inspector	1
Property Maintenance Specialist (part-time)	<u>1</u>
	<u>9</u>
<b><i>Recreation Division</i></b>	
Recreation Director	1
Recreation Supervisor	1
Senior Center Supervisor	1
Recreation Programmer	3
Administrative Assistant	1
Intern (part-time)	<u>1</u>
	<u>8</u>

<b>STAFFING TABLE</b> <b>2025 BUDGET</b>
---

<u>DEPARTMENT / DIVISION / OFFICE / PROGRAM</u>	<u>POSITIONS</u>
<i><b>Transit System</b></i>	
Transit Director	1
Assistant Transit Director	1
Transit Maintenance Supervisor	1
Transit Operations Supervisor	1
Administrative Assistant	1
Transit Evening Supervisor (part-time)	2
Mechanic II	2
Automotive Serviceperson	2
Bus Driver	16
Bus Driver (part-time)	7
Garage Person (part-time)	2
Custodian (part-time)	<u>1</u>
	<u>37</u>
<i><b>Wastewater Utility</b></i>	
Treatment Plant Superintendent	1
Chief Treatment Plant Operator	1
Treatment Plant Operator	8
Chemist/Biologist	2
Plumbing Technician	1
Administrative Assistant	1
Intern (part-time)	<u>1</u>
	<u>15</u>
<i><b>Water Utility</b></i>	
Utility Director	1
Water Superintendent	1
Water Supervisor	1
Water Pump Operator	1
Assistant Water Pump Operator	1
Crew Leader	2
Water Operator	8
Collection System Operator	4
Customer Service Tech	4
Administrative Assistant	1
Customer Service Representative	<u>1</u>
	<u>25</u>



<b>STAFFING TABLE</b> <b>2025 BUDGET</b>
---

<u>DEPARTMENT / DIVISION / OFFICE / PROGRAM</u>	<u>POSITIONS</u>
<b><i>Oakhill Cemetery</i></b>	
Operator	1
	<u>1</u>
<b><i>Hedberg Library</i></b>	
Director	1
Assistant Director	1
Dept Heads/Supervisors	6
Facility and Operations Coordinator	1
Marketing Manager	1
Computer Systems Manager	1
Librarians	9
Librarians (part-time)	1
Support Staff	4
Support Staff (part-time)	37
Custodians	2
	<u>64</u>
<b><i>Janesville Mobilizing 4 Change (JM4C)</i></b>	
Director	1
Project Coordinator	1
	<u>2</u>
<b><i>JATV-12</i></b>	
JATV Media Services Director	1
Production Coordinator	1
Media Producer (part-time)	1
Intern (part-time)	2
	<u>5</u>
<b><i>Neighborhood and Community Services</i></b>	
Neighborhood & Community Services Director	1
	<u>1</u>
<b>TOTAL STAFF</b>	<b><u>558</u></b>

<b>FULL-TIME EQUIVALENTS</b> <b>Comparison of 2024 and 2025 Budget</b>
---

<b><u>GENERAL FUND</u></b>	<b><u>2024</u></b> <b><u>Budgeted FTE</u></b>	<b><u>2025</u></b> <b><u>Budgeted FTE</u></b>	<b><u>Difference</u></b>
City Council	0.05	0.05	0.00
City Manager	4.54	4.04	(0.50)
City Assessor	5.99	5.99	0.00
City Attorney	4.00	4.00	0.00
Clerk-Treasurer	5.85	5.85	0.00
Economic Development	1.83	1.83	0.00
Finance	4.38	4.38	0.00
Human Resources	3.55	3.05	(0.50)
Information Technology	3.65	3.75	0.10
Police Department	120.57	120.16	(0.41)
Fire Department	101.34	100.34	(1.00)
Engineering	6.67	6.87	0.20
Street Maintenance	3.26	3.58	0.32
Snow Removal	3.59	3.59	0.00
Weed Control	0.35		(0.35)
Parks	13.44	13.44	0.00
Planning and Building	10.91	12.00	1.09
Parking Facilities	0.45	0.45	0.00
Public Buildings	2.49	3.00	0.51
Traffic Management	4.53	4.52	(0.01)
Property Maintenance	2.95	2.95	0.00
Recreation	18.40	21.40	3.00
<b>TOTAL GENERAL FUND</b>	<b><u>322.77</u></b>	<b><u>325.22</u></b>	<b><u>2.45</u></b>

<b>FULL-TIME EQUIVALENTS</b> <b>Comparison of 2024 and 2025 Budget</b>
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<b><u>NON-GENERAL FUND</u></b>	<b><u>2024</u></b> <b><u>Budgeted FTE</u></b>	<b><u>2025</u></b> <b><u>Budgeted FTE</u></b>	<b><u>Difference</u></b>
<i>Enterprise Funds</i>			
Transit System	31.81	32.26	0.45
Stormwater Utility	15.03	15.40	0.37
Wastewater Utility	27.93	29.22	1.29
Water Utility	26.89	27.15	0.26
<i>Special Revenue Funds</i>			
Golf Courses	0.05	0.05	0.00
Hedberg Public Library	43.94	44.55	0.61
JATV-12	2.97	2.74	(0.23)
Janesville Innovation Center (JIC)	0.06	0.06	0.00
Neighborhood Services:			
Section 8 (Rent Assistance)	3.23	3.33	0.10
State and Federal Grants	3.20	3.15	(0.05)
Oakhill Cemetery	2.64	2.01	(0.63)
Police: Grants	3.19	2.25	(0.94)
Sanitation	23.97	24.25	0.28
<i>Internal Service Funds</i>			
Insurance Fund	1.90	0.90	(1.00)
Vehicle Operation & Maintenance (VOM)	11.62	11.82	0.20
<i>Other</i>			
Non-General Fund (Development)	10.07	9.58	(0.49)
<b>TOTAL NON-GENERAL FUND</b>	<b><u>208.50</u></b>	<b><u>208.72</u></b>	<b><u>0.22</u></b>
<b>TOTAL BUDGET</b>	<b><u>531.28</u></b>	<b><u>533.94</u></b>	<b><u>2.66</u></b>



# CITY COUNCIL

The Janesville City Council is composed of seven members elected at large on a non-partisan basis for two-year overlapping terms. The members serve without compensation. The City Council establishes City policy on various matters and carries out the business of the City.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$4,025	\$4,180	\$4,070	\$5,035	\$855
Operations	5,524	3,000	450	\$5,300	2,300
Grand Total	\$9,549	\$7,180	\$4,520	\$10,335	\$3,155



# CITY MANAGER'S OFFICE

**GOAL:** To ensure City services are provided to the citizens in a responsive and cost-effective manner.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## 2024 ACCOMPLISHMENTS:

- Completed the development of the new City Strategic Plan
- Oversaw the acquisition of the former GM/JATCO site
- Reached over 300,000 accounts on Facebook & Raised the open rate on emailed Press Releases to 56%

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$466,852	\$589,077	\$544,970	\$607,810	\$18,733
Operations	54,230	120,443	115,957	\$77,546	(42,897)
Grand Total	\$521,082	\$709,520	\$660,927	\$685,356	(\$24,164)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Leadership & Management Hours	5,467	6,053	6,053	6,053
Administrative Support Hours	1,300	1,300	1,300	1,300
Intern Support Hours	0	2,080	135	1,040
<b>Total</b>	<b>6,767</b>	<b>9,433</b>	<b>7,486</b>	<b>9,433</b>

## 2025 GOALS:

- Deploy the new Strategic Plan Implementation Plan
- Implement the new City Leadership Training Program
- Increase total reach on Facebook to 330,000 accounts & Press Release e-mail open rate to 60%



# CITY ASSESSOR'S OFFICE

**GOAL:** Establish accurate and equitable property assessment to facilitate fair distribution of the property tax.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## 2024 ACCOMPLISHMENTS:

- Completed the 2024 Assessment Roll timely
- Submitted the Municipal Assessment Report and Statement of Assessment on time to the Wisconsin Department of Revenue
- Successfully petitioned for and received a 2024 Sales Ratio Adjustment for Commercial Class Properties

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$549,187	\$600,246	\$596,414	\$642,229	\$41,983
Operations	72,732	53,562	53,009	\$55,802	2,240
Grand Total	\$621,919	\$653,808	\$649,423	\$698,031	\$44,223

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Real Estate Parcels	25,221	25,251	25,301	25,301
Mobile Home Units	427	430	435	440
Sales Reviewed	1,328	1,712	1,750	1,800
Permits Reviewed	1,437	2,809	2,900	3,000
Property Transfers & Split Merges Processed	Transfers: 2,143 Splits: 75	Transfers: 2,927 Splits: 73	Transfers: 2,670 Splits: 73	Transfers: 3,000 Splits: 75
Aggregate Assessment Ratio	92.459%	93.00%	93.00%	94.00%

## 2025 GOALS:

- Fully implement Govern Open Forms Computer Assessed Mass Appraisal (CAMA) module
- Improve assessment data quality, uniformity and equity for future use with AI. Roughly 400 additional parcels have been added to the 2024 – 2025 field cycle
- Create and update task specific training systems, that include user manuals, to increase job performance and provide a path for job growth and succession planning



# CITY ATTORNEY'S OFFICE

**GOAL:** To ensure that the City Government functions in accordance with the law.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## 2024 ACCOMPLISHMENTS:

- Successfully represented the City, its officers, and employees in all litigation as well as advised the Common Council, other government bodies, and City staff regarding the potential legal consequences of past and proposed courses of action.
- Reviewed and prepared ordinances, resolutions, policies, contracts, and other legal documents.
- Vigorously enforced all referred building, fire, and zoning code non-conformities, and other audience violations.

## • REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$448,618	\$509,374	\$509,374	\$555,851	\$46,477
Operations	270,430	158,200	358,200	\$210,814	52,614
Grand Total	\$719,048	\$667,574	\$867,574	\$766,665	\$99,091

## • PERFORMANCE METRICS

Staff Hours	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Litigation	5,510	5,610	5,610	5,610
Advisory	2,600	2,600	2,600	2,600
Labor Relations	1,150	1,150	1,150	1,150
<b>Total</b>	<b>9,260</b>	<b>9,360</b>	<b>9,360</b>	<b>9,360</b>
<b>Staff Activities</b>				
Litigation	9,066	9,575	9,575	9,575

## 2025 GOALS:

- Continue to successfully meet the needs and requests of the Common Council, City Manager, staff, officers, and officials
- Enhance internal efficiencies and services
- Continue to provide quality, effective, and just adult and juvenile prosecutions in accord with community standards.



# CLERK-TREASURER'S OFFICE

**GOAL:** To serve as trustee of all City funds, custodian of all official city records, license issuing authority, administrator of all local elections, track special assessments, and regularly issue and collect payments for utility, A/R and taxes.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## 2024 ACCOMPLISHMENTS:

- Successfully administered 4 elections utilizing 11 locations, 85 pieces of technology, & 400+ volunteers
- Reorganized to clearly reflects the professional services performed, attract and retain staff, and developed a cross-training matrix to ensure continuity of operations
- Utilized new technology to modernize systems and automate workflow

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$513,080	\$615,429	\$615,499	\$589,302	(\$26,127)
Operations	137,832	171,208	146,153	164,903	(6,305)
Grand Total	\$650,912	\$786,637	\$761,652	\$754,205	(\$32,432)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Real Estate Tax Bills Issued	25,221	25,251	25,301	25,301
Interest & Investment Income	\$3,407,970	\$742,000	\$2,500,000	\$836,881
Utility Bills Issued	103,090	103,000	103,000	103,000
Licenses Issued	7,944	6,750	6,750	7,750
Open Record Requests Fulfilled	268	300	350	325

## 2025 GOALS:

- Communicate electronic billing options increasing customers on Autopay and working towards online applications for licensing
- Accurately record and preserve historical and permanent records through digitalization and vault reorganization
- Perform a thorough review of Licenses, Forms and Fees pursuant to Municipal Code, working towards a more user-friendly way to serve applicants.





# ECONOMIC DEVELOPMENT

**GOAL:** To diversify Janesville's economic base.

**RELATES TO STRATEGIC PLAN:** Downtown; Economy; Safe & Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Started the acquisition process of the former GM/JATCO site and \$26 million in federal grant and fund requests
- Expanded TID 38 boundary to facilitate additional redevelopment projects at or around Uptown Janesville
- Facilitated two new proposed housing projects for construction in 2025

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$180,490	\$193,643	\$193,643	\$235,889	\$42,246
Operations	5,456	8,300	8,300	\$8,330	30
Grand Total	\$185,946	\$201,943	\$201,943	\$244,219	\$42,276

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Business Development (hours)	1,000	1,000	1,000	1,100
New TIF/TID (projects)	TIF: 5 TID: 2	TIF: 3 TID: 2	TIF: 1 TID Amendment: 1	TIF: 3 TID: 2
GM/JATCO (catalytic)	1 New TID	1 New TIF		\$26 million in federal & grant funds

## 2025 GOALS:

- Finalize acquisition of the former GM/JATCO site and begin redevelopment plans and initiatives
- Facilitate a redevelopment project downtown and a new development project with family sustaining job opportunities
- Facilitate one additional housing development



# CITY FINANCE OFFICE

**GOAL:** To ensure timely and accurate financial information to internal and external customers using generally accepted accounting principles.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## 2024 ACCOMPLISHMENTS:

- Received an unmodified opinion on the 2023 Financial Statements
- Received the "Certificate of Achievement" for financial reporting from the Government Finance Officers Association for the thirtieth consecutive year
- Received an AA/Stable rating from Standard and Poor's Inc for the City's debt issue

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$448,462	\$473,601	\$482,205	\$495,048	\$21,447
Operations	45,143	49,550	52,050	\$53,620	4,070
Grand Total	\$493,605	\$523,151	\$534,255	\$548,668	\$25,517

## 2025 GOALS:

- Prepare the 2024 Annual Comprehensive Report and Receive an unmodified audit opinion
- Implement an electronic time and attendance system
- Prepare the Capital Improvement Plan and issue debt in the market



# HUMAN RESOURCES OFFICE

**GOAL:** To recruit, retain, engage, and develop the City's workforce in a manner that adds strategic value to the organization and fosters a culture of innovation, respect, diversity, and inclusion.

**RELATES TO STRATEGIC PLAN:** Performance Culture.

## 2024 ACCOMPLISHMENTS:

- Managed recruitment process for new Fire Chief and Library Director
- Facilitated three-year contract with new Health Plan Broker
- Implemented a new wellness program with a first-year participation rate of 85%

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$327,888	\$372,125	\$344,195	\$371,621	(\$504)
Operations	21,549	38,100	61,289	60,495	22,395
Grand Total	\$349,437	\$410,225	\$405,484	\$432,116	\$21,891

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Completed Recruitment* (#)	50*	105	73*	70*
Employee Turnover Rate (%)	10.8%	9.0%	8.5%	8.5%
Workers Comp Claims (#)	7	13	6	12
City-wide Training Programs (#)	25	14	14	31
Payroll & Personnel Processing (#)	882	850	779	830

\* Excludes seasonal and interns

## 2025 GOALS:

- Open near-site health clinic for employees, retirees, and dependents by April 1, 2025
- Successfully negotiate three collective bargaining agreements, effective January 1, 2026
- Assess and commission Health Plan Administrator for 2026 plan year.



# INFORMATION TECHNOLOGY

**GOAL:** To optimize the value of information technology for the organization, ultimately ensuring high quality services and information for citizens.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## 2024 ACCOMPLISHMENTS:

- Implemented AI Security
- Restarted the PC Rollout program and completed the 2022 Rollout
- Completed Phase 7 and 8 of MAN Projects, Started Phase 9

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$339,558	\$359,049	\$348,319	\$354,135	(\$4,914)
Operations	781,110	1,077,368	1,102,368	1,230,506	153,138
Grand Total	\$1,120,668	\$1,436,417	\$1,450,687	\$1,584,641	\$148,224

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Servers Maintained	88	88	92	97
Virtual Machines	95	100	100	100
Tablets	185	205	205	215
Network Computers	393	400	425	425
Number of Users	527	540	540	540
Storage (in Gigabytes)	92,500	102,500	150,000	150,000

## 2025 GOALS:

- Complete the 2023/2024/2025 PC Rollout
- Complete the Dual Authorization Implementation
- Complete the JanesvilleWI.gov Implementation



# OTHER GENERAL FUND

**GOAL:** To capture miscellaneous General Fund expenses

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$478,843	\$515,435	\$516,535	\$610,322	\$94,887
Operations	15,004,410	12,556,365	12,459,031	12,856,883	300,518
Grand Total	\$15,483,253	\$13,071,800	\$12,975,566	\$13,467,205	\$395,405



# POLICE DEPARTMENT

**GOAL:** To serve with Pride, Honor, Courage, and Respect.

**RELATES TO STRATEGIC PLAN:** Safe and Healthy Community

## 2024 ACCOMPLISHMENTS:

- Increased staffing to one short of the authorized 105 sworn officers by hiring 13 sworn officers in 2024
- Completed 3 promotional processes to promote 9 of the 18 command staff positions, including Chief
- Addressed training needs for new officers

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$13,907,630	\$14,826,812	\$14,585,635	\$14,728,787	(\$98,025)
Operations	1,504,688	1,293,140	1,433,347	1,280,456	(12,684)
Grand Total	\$15,412,318	\$16,119,952	\$16,018,982	\$16,009,243	(\$110,709)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Officer Activity	58,346	65,000	60,000	65,000
Traffic Citations	5,276	6,000	5,900	6,000
Traffic Accidents	1,181	1,400	1,300	1,400
Crimes Against Persons	701	600	600	600
Crimes Against Property	1,965	2,220	1,900	2,220
Crimes Against Society	1,105	1,200	1,000	1,200

## 2025 GOALS:

- Analyze traffic crashes, complaints, and enforcement data to identify high-risk areas within the city, guide resource deployments, and gather information to determine proactive measures to increase traffic safety.
- Review scheduling changes to increase productivity and efficiency, increase training time, and reduce overtime to increase work-life balance.
- Implement 5-year Strategic Plan and 3-year Training Plan.



# FIRE DEPARTMENT

**GOAL:** It is the mission of the Janesville Fire Department to protect lives and property and reduce risk in the community.

**RELATES TO STRATEGIC PLAN:** Safe and Healthy Community

## 2024 ACCOMPLISHMENTS:

- Granted the opportunity to send three Firefighters to Paramedic School
- Maintained Insurance Services Office (ISO) Class 2 rating
- Completed first year of Cancer Screening for Fire Department Staff.

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$13,544,769	\$13,521,759	\$13,495,233	\$13,720,583	\$198,824
Operations	1,156,536	1,168,458	1,215,187	1,259,769	91,311
Grand Total	\$14,701,305	\$14,690,217	\$14,710,420	\$14,980,352	\$290,135

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
EMS Calls	8,162	8,598	8,050	8,050
Fire Calls	3,323	3,345	3,230	3,230
Inspections	3,416	5,645	3,644	3,700
Public Education HRS	2,458	1,300	3,200	3,500
Training Hours	26,782	27,000	27,000	27,000

## 2025 GOALS:

- Increase the compliance of smoke alarms through public education by 50%
- Increase outside professional development opportunity hours by 25%
- Address community risk by establishing a formal community risk reduction program



# ENGINEERING DIVISION

**GOAL:** To manage the development and maintenance of the City's infrastructure to support its strategic plan with the interest of all residents' health, welfare, and safety.

**RELATES TO STRATEGIC PLAN:** Infrastructure.

## 2024 ACCOMPLISHMENTS:

- Completed phase one of building renovations/additions at the City Services Center
- Began construction of the Woodman's Sports and Convention Center
- Designed and constructed public infrastructure at Innovation Park to support Economic Development

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$698,459	\$785,953	\$747,380	\$849,997	\$64,044
Operations	62,952	57,770	57,770	58,675	905
Grand Total	\$761,411	\$843,723	\$805,150	\$908,672	\$64,949

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Avg. PASER Rating (1 to 10)	5.84	5.84	5.84	<5.84
Streets Program Resurfacing (CL Miles)	6.8	8.3	7.0	7.8
Street Program Reconstruction (CL Miles)	3.8	2.3	3.6	2.7
Street Program Total (CL Miles)	10.6	10.6	10.6	10.5
Street Program Total (Lane Miles)	21.0	21.0	21.0	24.8
DOT Projects (Fed/State funding & let) (CL Miles)	.6	1.1	1.1	1.8

## 2025 GOALS:

- Complete construction of the Woodman's Sports and Convention Center
- Construct the new Palmer Aquatics Facility and have it ready for use during the summer
- Implement federally funded safety improvements as part of the W. Court Street Corridor and Five Points intersection projects.





# PARKING FACILITIES

**GOAL:** To provide for the operation and maintenance of publicly owned parking lots and facilities.

**RELATES TO STRATEGIC PLAN:** Downtown; Infrastructure.

## 2024 ACCOMPLISHMENTS:

- Completed annual spring deep cleaning of parking structure
- Contracted plowing agreement for the Woodman's Sports and Convention Center
- Completed scheduled line striping of City owned facilities

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$31,667	\$53,530	\$46,111	\$54,987	\$1,457
Operations	70,244	122,990	124,800	132,402	9,412
Grand Total	\$101,911	\$176,520	\$170,911	\$187,389	\$10,869

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Spaces (#)	2073	2072	2081	2587
Sweeping Cycles (#)	2	2	2	2

## 2025 GOALS:

- Complete annual spring deep cleaning of parking structure
- Complete annual cycle of parking lot striping
- Perform two scheduled sweeping of City owned parking facilities



# PUBLIC BUILDINGS

**GOAL:** To provide for the operation and maintenance of City-owned buildings.

**RELATES TO STRATEGIC PLAN:** Infrastructure.

## 2024 ACCOMPLISHMENTS:

- Built redundancy in the preventative maintenance program through cross-training.
- Completed access control migration from ICPAM to Velocity
- Initiated new Facility cleaning and pest control service agreements

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$227,355	\$256,903	\$218,616	\$324,886	\$67,983
Operations	499,303	490,723	478,315	502,123	11,400
Grand Total	\$726,658	\$747,626	\$696,931	\$827,009	\$79,383

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
City Hall (sq. feet)	44,000	44,000	44,000	44,000
City Services Center (sq. feet)	14,000	18,000	18,000	18,000
Police Services (sq. feet)	23,100	23,100	23,100	23,100
City Storage Building (sq. feet)	22,500	22,500	22,500	22,500
Other Buildings (sq. feet)	2,100	2,100	2,100	2,100

## 2025 GOALS:

- Transition from fluorescent to LED lighting as fixtures fail
- Implement remote monitoring of HVAC building automation system (BAS)
- Reduce the number of emergency repairs by 10% by completing all scheduled preventative maintenance tasks



# SNOW REMOVAL

**GOAL:** To provide for the clearing and removal of ice and snow from City streets and to thereby assure safe travel throughout the City at all times during the winter season.

**RELATES TO STRATEGIC PLAN:** Infrastructure; Safe and Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Completed annual calibration and startup of salt brine plant
- Reduced salt use through appropriate snow control planning
- Successful downtown snow management in coordination with the downtown BID

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$377,631	\$444,499	\$469,383	\$450,777	\$6,278
Operations	1,020,255	1,281,300	1,143,650	1,307,240	25,940
Grand Total	\$1,397,886	\$1,725,799	\$1,613,033	\$1,758,017	\$32,218

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Snow Plowing Operations	5	8	8	8
Chemical Spreading Operations	21	24	18	24
Salt (Tons Used)	3,836	4,320	3,500	3,840
Inches of Snow	35	36	35	36
Total Events	26	32	26	32

## 2025 GOALS:

- Plow all City streets within ten (10) hours after cessation of all snowstorms
- Clear all sidewalks adjacent to publicly owned land of snow and ice within 72 hours of the cessation of all snowstorms
- Fully staff and equip all 15 plow routes to assure safe travel throughout the City at all times during the winter season



# STREET MAINTENANCE

**GOAL:** To maintain all City roadways in a condition that provides for safe and efficient use by the public.

**RELATES TO STRATEGIC PLAN:** Infrastructure; Safe and Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Completed crack sealing of 15.5 miles of City Streets
- Completed two cycles of gravel alley and shoulder maintenance
- Cleanup of tree debris in the four priority zones from the June 2024 tornado

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$308,554	\$313,103	\$313,323	\$348,288	\$35,185
Operations	326,892	363,500	310,895	389,925	26,425
Grand Total	\$635,446	\$676,603	\$624,218	\$738,213	\$61,610

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Potholes Filled	4,933	8,000	5,500	8,000
Patch Filling Material (Tons)	185	210	175	200
Creek Sealing (Miles)	16	12	15.5	12

## 2025 GOALS:

- Crack seal all priority streets within budget
- Complete required bridge maintenance and inspections
- Convert one gravel alley surface from gravel to blacktop millings



# TRAFFIC MANAGEMENT

**GOAL:** To promote public safety and ease of travel for pedestrians and vehicles on all City streets.

**RELATES TO STRATEGIC PLAN:** Infrastructure; Safe and Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Replaced inoperable emergency vehicle prevention (EVP) detection heads
- Assumed ownership of six (6) DOT signalized intersections on Humes Road and Milton Avenue
- Installed new street signage associated with street rehabilitation program

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$441,577	\$427,224	\$476,620	\$448,848	\$21,624
Operations	850,827	799,680	803,663	837,728	38,048
Grand Total	\$1,292,404	\$1,226,904	\$1,280,283	\$1,286,576	\$59,672

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Traffic signs installed/repared (#)	3,017	2,000	2,500	2,000
Street Painting (Feet)	365,451	320,000	330,000	320,000
Contracted Centerline Painting (Feet)	5,250	10,000	4,020	10,000
City Street Lights (#)	2,632	2,649	2,659	2,676
Signalized Intersections (#)	69	68	70	71
Street Light & Signal Knockdowns (#)	37	45	33	45

## 2025 GOALS:

- Install or repair 1,500 or more street signs
- Respond to signal and street light knockdowns within one hour of notification
- Paint 300,000 or more feet of traffic markings



# PARKS

**GOAL:** To provide safe, clean, function, and attractive park grounds, buildings, and equipment for all park users.

**RELATES TO STRATEGIC PLAN:** Infrastructure; Safe and Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Completed the Bike Park at Palmer Park
- Completed crack filling and color coating at the Palmer Park Tennis Courts
- Completed construction of six lighted pickleball courts at Riverside Park

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$1,057,692	\$1,178,248	\$1,114,064	\$1,206,956	\$28,708
Operations	722,200	658,926	639,036	685,493	26,567
Grand Total	\$1,779,892	\$1,837,174	\$1,753,100	\$1,892,449	\$55,275

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Total Acres	2609	2609	2609	2609
Developed Parks	64	64	64	64
Playgrounds	45	45	45	45
Paved Trail Miles	32.5	32.5	32.5	32.5

## 2025 GOALS:

- Replace Waveland Park Playground
- Complete Fisher Creek Trail Extensions – East of Austin Road and South of CTH WC
- Substantial completion of design and planning for the Peace Park Playground renovation



# PLANNING DIVISION

**GOAL:** To plan for the orderly development and redevelopment of the City.

**RELATES TO STRATEGIC PLAN:** Downtown; Economy; Infrastructure.

## 2024 ACCOMPLISHMENTS:

- Updated the Comprehensive Plan, culminating in adoption of the updated Plan by the City Council, following endorsement by the Plan Commission
- Began the process of rewriting the zoning and subdivision ordinances
- Facilitated the review and approval of several major economic development projects

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$385,666	\$367,059	\$358,166	\$508,749	\$141,690
Operations	7,069	16,008	16,008	15,778	(230)
Grand Total	\$392,735	\$383,067	\$374,174	\$524,527	\$141,460

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Items Prepared for Plan Commission Review	102	94	94	105
Development Projects & Site Plan Reviews	88	86	86	90
Plan Commission & City Council Public Hearings	42	38	38	40
Land Division Reviews	41	40	40	45

## 2025 GOALS:

- Continue the process to rewrite zoning and subdivision ordinances, along with development of a new Citywide zoning map
- Facilitate creation of a new land use/redevelopment plan for the Former General Motors Site
- Continue to promote, diversify and expand housing options and residential development activity in the community



# BUILDING DIVISION

**GOAL:** To plan for the orderly development and redevelopment of the City, the efficient provision of municipal services, and the assurance that buildings are constructed and maintained in a manner that protects the health, safety, and welfare of the community's residents.

**RELATES TO STRATEGIC PLAN:** Downtown; Economy; Infrastructure

## 2024 ACCOMPLISHMENTS:

- Reduced the Dangerous Building List by approximately 60%
- Streamlined code enforcement to gain compliance
- Updated the inspection scheduling process

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$808,812	\$860,537	\$832,306	\$927,760	\$67,223
Operations	57,823	88,002	64,459	59,368	(28,634)
Grand Total	\$866,635	\$948,539	\$896,765	\$987,128	\$38,589

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Total Complaints	56	50	50	50
Total Permits	3,642	3,505	4,000	4,000
Total Variances	2	5	10	10
Total Inspections	7,950	6,670	6,500	6,500

## 2025 GOALS:

- Develop and implement electronic permitting software, including equipping field inspectors with electronic devices for real-time inspection results
- Implement online credit card payment processing
- Analyze sign code as it pertains to new zoning code re-write to determine future sign code re-writes





# BUILDING DIVISION

## REVENUES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Residential Permits	\$315,818	\$319,500	\$330,500	\$356,900	\$37,400
Commercial Permits	401,945	434,500	634,500	558,100	123,600
Application Fees	37,099	49,000	48,800	53,500	4,500
Reinspection Fees	9,361	12,000	13,500	19,000	7,000
<b>Total</b>	<b>\$764,224</b>	<b>\$815,000</b>	<b>\$1,027,300</b>	<b>\$987,500</b>	<b>\$172,500</b>



# PROPERTY MAINTENANCE

**GOAL:** To ensure that residential buildings and property are maintained in a manner that protects the health, safety, and welfare of the community's residents.

**RELATES TO STRATEGIC PLAN:** Safe and Healthy Community

## 2024 ACCOMPLISHMENTS:

- Successfully navigated a complex housing crisis after the termination of tenancy of over 90 households
- Executed the sale and ongoing rehabilitation of two long-term vacant properties
- Had a response time of less than 5 days when fully staffed

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$271,259	\$302,797	\$243,950	\$296,914	(\$5,883)
Operations	13,566	14,320	13,935	16,201	1,881
Grand Total	\$284,825	\$317,117	\$257,885	\$313,115	(\$4,002)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Housing Inspections	558	950	750	800
Nuisance Inspections	700	900	800	1100
Zoning Inspections	366	300	280	300
Vacant Building Inspections	284	N/A	472	500

## 2025 GOALS:

- Successfully onboard a new team member following a retirement
- Increase compliance through the use of reinspection fees on consistent timelines
- Maintain a response time of less than 5 days



# RECREATION DIVISION

**GOAL:** To implement a program of services, activities, and facilities that effectively provides recreational and leisure opportunities for the community that contribute to wellness and quality of life.

**RELATES TO STRATEGIC PLAN:** Safe and Healthy Community

## 2024 ACCOMPLISHMENTS:

- Continued planning, designing and developing the Woodman's Sports and Convention Center (WSCC)
- Planned and designed a new pool and support building to replace the Palmer Wading Pool
- Provided recreation services and programming for over 230,000 participants

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$1,101,256	\$1,206,186	\$1,167,320	\$1,263,430	\$57,244
Operations	599,978	555,943	588,668	566,669	10,726
Grand Total	\$1,701,234	\$1,762,129	\$1,755,988	\$1,830,099	\$67,970

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Senior Center Participants	32,494	36,000	33,000	35,000
Adult & Family Participants	42,088	65,000	47,000	50,000
Youth Participants	16,083	20,000	15,000	17,000
Aquatics Participants	60,219	65,000	65,000	68,000
Ice Arena Participants	80,027	100,000	80,000	53,000
<b>Total</b>	<b>230,911</b>	<b>286,000</b>	<b>240,000</b>	<b>223,000</b>

## 2025 GOALS:

- Maintain operation of Ice Arena while collaborating with management company on WSCC pre-opening procedures, transition of user groups and current facility closure plan
- Create pre-opening plan for new Palmer Pool covering daily operations, policies, FFE procurement, safety protocols and staff training
- Increase Senior Center Membership by 10% resulting in 781 members



# RECREATION DIVISION

## REVENUE

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Senior Center	\$82,699	\$96,000	\$105,000	\$107,000
Adult & Family	168,188	222,000	205,300	233,000
Youth	97,316	136,000	124,000	233,000
Aquatics	67,963	99,000	78,750	170,000
Ice Arena	344,699	380,000	349,000	236,000
<b>Total</b>	<b>\$760,865</b>	<b>\$933,000</b>	<b>\$862,050</b>	<b>\$913,000</b>



# TRANSIT

**GOAL:** Offer independence, opportunity, and economic vitality to riders by providing safe, reliable, and courteous public transportation.

**RELATES TO STRATEGIC PLAN:** DEIB, Downtown, Economy, Financial Sustainability, Infrastructure, Partnerships, Safe and Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Implemented MyJTS electronic farebox system
- Successfully completed FTA Triennial Review with zero findings
- Developed partnership with the School District of Janesville to offer fare-free rides to middle & high school students

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$2,909,453	\$3,008,443	\$2,797,465	\$3,103,250	\$94,807
Operations	1,222,178	1,239,906	1,012,245	1,225,736	(14,170)
Grand Total	\$4,131,631	\$4,248,349	\$3,809,710	\$4,328,986	\$80,637

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
City Bus Ridership	398,119	414,930	427,240	452,530
Paratransit Ridership	7,474	8,321	7,800	7,800

## 2025 GOALS:

- Procure replacement transit bus
- Upgrade Intelligent Transit Solution for vehicle location, annunciation, and passenger counting
- Transform Rider Guide and Transit brochures using recommendations from 2024 marketing study



# TRANSIT

## OPERATING REVENUE

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Fares	\$377,199	\$345,649	\$305,760	\$327,540
Advertising	53,555	29,000	29,000	29,000
Beloit-Janesville Express Sponsorship	76,949	62,013	62,013	79,649
Tripper Sponsorship	16,433	63,701	65,550	65,539
Miscellaneous	72,595	21,000	27,000	11,200
<b>TOTAL</b>	<b>596,731</b>	<b>521,363</b>	<b>489,323</b>	<b>512,928</b>

## OPERATING ASSISTANCE

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Local Assistance	\$861,046	\$961,786	9\$00,000	\$1,126,724
State Paratransit Operations	43,594	44,000	44,187	44,000
State Assistance	745,521	746,000	646,107	646,000
Federal Operating	1,626,994	1,630,000	1,841,400	1,841,000
Federal CARES Grant	140,500	0	0	0
Federal ARP Grant	0	345,200	345,200	150,200
<b>TOTAL</b>	<b>\$3,417,655</b>	<b>\$3,726,986</b>	<b>\$3,776,894</b>	<b>\$3,807,924</b>



# TRANSIT

## CAPITAL ASSISTANCE

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Local Capital	19,384	0	0	0
Capital Contributions	1,146,007	0	0	0
Federal CARES Grant	328,431	0	0	0
Federal ARPA Grant	0	0	300,000	100,000
Federal Capital	244,598	0	0	0
<b>TOTAL</b>	<b>\$5,752,807</b>	<b>\$4,248,349</b>	<b>\$4,566,217</b>	<b>\$4,420,852</b>



# STORMWATER UTILITY

**GOAL:** To provide a stormwater drainage system with adequate capacity to accommodate major storms while maintaining the quality of stormwater discharged into receiving streams and rivers.

**RELATES TO STRATEGIC PLAN:** Infrastructure.

## 2024 ACCOMPLISHMENTS:

- Completed 5 residential sweeping cycles
- Cleaned 18,000' of storm sewer
- Replaced 52,000' linear feet of curb and gutter

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$1,484,390	\$1,561,284	\$1,597,184	\$1,552,873	(\$8,411)
Operations	7,154,739	9,230,473	8,220,573	10,086,159	855,686
Grand Total	\$8,639,129	\$10,791,757	\$9,817,757	\$11,639,032	\$847,275

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Street Sweeping (Curb Miles)	8,618	8,000	8,500	8,000
Street Sweeping (Residential Cycles (#))	5	5	5	5
Street Sweeping (Downtown Cycles (#))	7	8	7	8
Storm Sewer Cleaning (Feet)	21,228	20,000	18,000	20,000
Storm Sewer Catch Basin Cleaning (#)	640	800	650	800
Curb & Gutter Replacement	36,250	52,000	52,191	51,900

## 2025 GOALS:

- Complete an assessment of the vegetation in the greenbelt system
- Clean 800 catch basins
- Complete 8 downtown sweeping cycles





# STORMWATER UTILITY

## REVENUES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Interest, Rents, Fines	\$235,243	\$45,000	\$200,000	\$45,000	\$0
Service Charges	8,674,324	8,609,000	8,609,000	9,213,049	604,049
Other Revenue	200	0	0	0	0
Capital Contributions	307,040	0	0	0	0
<b>Total</b>	<b>\$9,216,807</b>	<b>\$8,654,000</b>	<b>\$8,809,000</b>	<b>\$9,258,049</b>	<b>\$604,049</b>



# WASTEWATER UTILITY

**GOAL:** To provide for the safe, healthful, and sanitary collection and disposal of sewerage generated by the residential, commercial, and industrial sources and to protect the water quality of the Rock River.

**RELATES TO STRATEGIC PLAN:** Infrastructure.

## 2024 ACCOMPLISHMENTS:

- Identify and include 5 additional fields in our Water Quality Trading Program
- Completed the upgrades in Pretreatment Building
- Identified the improvements to the DAFT process to be constructed in 2025

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$2,941,388	\$3,000,061	\$2,902,878	\$3,240,023	\$239,962
Operations	3,640,389	3,865,855	4,029,064	5,226,429	1,360,574
Grand Total	\$6,581,777	\$6,865,916	\$6,931,942	\$8,466,452	\$1,600,536

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Wastewater Treated (MG)	3,641.07	4,000.00	4,186.28	4,100.00
Suspended Solids Treat (lbs)	6,342,784	6,800,000	7,349,346	7,200,000
BOD Treated (lbs)	6,306,162	7,200,000	7,627,792	7,200,000
Lab Samples	6,097	6,749	6,409	6,608
Lab Samples Tested	18,332	20,258	19,166	19,977
Sludge Disposal (MG)	17.41	20.50	20.50	20.50

## 2025 GOALS:

- Complete the update to the DAFT system
- Be issued a new 5-year WPDES permit from the DNR
- Complete installation of Rotoscreen and Helixpress equipment



# WASTEWATER UTILITY

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Residential	\$7,741,633	\$7,669,100	\$7,663,300	\$8,705,200
Commercial	2,102,380	2,039,700	2,078,500	2,301,200
Industrial	719,326	856,700	882,100	1,005,100
Public Authority	343,054	246,000	296,600	324,600
Surcharge	502,377	486,800	510,000	510,000
Pretreat/Reserve	41,575	35,000	40,000	35,000
Forfeited	96,367	95,000	100,000	95,000
Conde Street Facility	179,797	100,000	230,000	225,000
Misc. Revenue	182,291	145,000	145,000	145,000
Interest Income	681,676	300,000	630,000	300,000
Capital Contributions	645,283	0	0	0
<b>TOTAL</b>	<b>\$13,235,758</b>	<b>\$11,973,300</b>	<b>\$12,575,500</b>	<b>\$13,646,100</b>



# WATER UTILITY

**GOAL:** To provide a high-quality potable water supply for domestic, commercial, industrial, and fire protection purposes at an adequate pressure and in abundant supply to all geographic locations within the corporate limits.

**RELATES TO STRATEGIC PLAN:** Infrastructure.

## 2024 ACCOMPLISHMENTS:

- Funded replacement of 144 Water service lines that required replacement
- Completed the construction of the Materials Storage Building
- Winner of the 2024 People Choice Taste Test at the National AWWA conference

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$2,794,554	\$3,046,166	\$2,968,848	\$3,178,248	\$132,082
Operations	1,473,543	1,678,827	1,845,468	1,855,631	176,804
Grand Total	\$4,268,097	\$4,724,993	\$4,814,316	\$5,033,879	\$308,886

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Water Main Repairs	48	130	55	75
Pumping Gallons (Billion)	54	80	50	75
Water Main Valves Operated	1,285	1,200	1,200	1,200
Customer Meters Tested	744	1,400	750	750
Fire Hydrants Inspected	2,728	2,725	2,728	2,728
Pumping Gallons (Billion)	3.09	3.4	3.3	3.5

## 2025 GOALS:

- Complete the replacement of the remaining Water Services required to be replaced
- Install a backup generator for the Water Utility Office
- Complete the inspections of our water reservoirs and well



# WATER UTILITY

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Residential	\$6,149,755	\$6,127,900	\$6,056,900	\$6,317,300
Multi-Family Residential	561,683	555,600	569,900	582,800
Commercial	2,250,663	2,022,000	2,191,100	2,257,900
Industrial	2,558,239	3,052,800	2,684,700	2,952,800
Public Authority	449,540	413,400	426,800	452,900
Private Fire Protection	77,732	80,900	79,100	85,200
Public Fire Protection	1,487,560	1,524,000	1,541,000	1,588,000
Forfeited	90,219	96,500	98,000	97,000
Equipment Rental	10,903	20,000	12,400	11,800
Merchandise & Jobbing	24,233	28,000	26,000	28,000
Miscellaneous Revenue	91,403	105,275	94,100	98,475
Interest Income	25,116	12,000	25,000	23,000
Transfers In	1,881,517	0	0	0
Capital Contributions	533,675	0	0	0
<b>TOTAL</b>	<b>\$16,192,237</b>	<b>\$14,038,375</b>	<b>\$13,805,000</b>	<b>\$14,495,175</b>



# GOLF COURSES

**GOAL:** To provide facilities and programs to meet the varied golfing needs of the community.

**RELATES TO STRATEGIC PLAN:** Safe and Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Hosted the 58<sup>th</sup> Annual Ray Fischer Tournament at Riverside
- Transitioned to a new General Manager
- Projected 2024 earnings greater than budget forecast

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$5,386	\$4,949	\$4,949	\$5,137	\$188
Operations	1,526,431	1,580,472	1,401,406	1,561,114	(19,358)
Grand Total	\$1,531,817	\$1,585,421	\$1,406,355	\$1,566,251	(\$19,170)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Riverside (Rounds Played)	30,727	29,267	27,538	28,843
Blackhawk (Rounds Played)	20,943	21,271	21,004	21,118

## 2025 GOALS:

- Increase rounds played by 4%
- Increase Revenue at Riverside by 5%
- Increase Revenue at Blackhawk by 7%



# WOODMAN'S SPORTS AND CONVENTION CENTER

**GOAL:** To operate a community gathering space that will serve local athletes and residents, attract sports teams, conferences, trade shows, and events driving economic impact, improving community health, wellness, and overall quality of life.

## 2024 ACCOMPLISHMENTS:

- Secured funding for the construction of the facility through public and private partnerships
- Awarded construction bid to JP Cullen and commenced construction
- Selected Sports Facilities Companies to provide facility management services

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operations	0	0	0	1,284,200	1,284,200
Grand Total	\$0	\$0	\$0	\$1,284,200	\$1,284,200

## REVENUES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Interest, Rents, Fines	0	0	0	\$43,200	\$43,200
Service Charges	0	0	0	868,000	868,000
Other Revenue	0	0	0	17,000	17,000
Transfers In	0	0	0	239,000	239,000
<b>Total</b>	\$0	\$0	\$0	\$1,167,200	\$1,167,200

## 2025 GOALS:

- Complete all pre-opening activities for an on-time facility opening
- Host a grand opening event for the community
- Meet financial Targets in the first 4 months of operations



# OAK HILL CEMETERY

**GOAL:** To provide a beautiful, quiet place, sacredly devoted to the interment and repose of the deceased.

**RELATES TO STRATEGIC PLAN:** Infrastructure.

## 2024 ACCOMPLISHMENTS:

- Completed a building needs assessment
- Collaborated with preservation group to clean, repair or reset 40 headstones
- Consolidated responsibilities and realized significant savings

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$130,663	\$132,608	\$102,509	\$110,454	(\$22,154)
Operations	92,178	88,290	89,680	92,714	4,424
Grand Total	\$222,841	\$220,898	\$192,189	\$203,168	(\$17,730)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
# of Burials	102	105	110	105
# of Lot Sales	39	40	60	50

## 2025 GOALS:

- Partner with the Preservation group to clean, repair, or reset 30 headstones
- Ensure the cemetery is maintained to the highest possible standard given available funding
- Implement a computerized mapping system of the cemetery





# OAK HILL CEMETERY

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Interest, Rents, Fines	\$0	\$0	\$0	\$0	\$0
Service Charges	172,540	216,000	196,000	203,000	(13,000)
Transfers In	0	0	0	0	0
Capital Contributions	0	0	0	0	0
<b>TOTAL</b>	<b>\$172,540</b>	<b>\$216,000</b>	<b>\$196,000</b>	<b>\$203,000</b>	<b>(\$13,000)</b>

## Fund Balance

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	\$66,105	\$35,877	\$15,804	\$15,804
Add: revenue (without Applied Fund Balance)	172,540	216,000	196,000	203,000
Less: Expenses	222,841	220,898	192,189	203,168
<b>Total (As of December 31)</b>	<b>\$15,804</b>	<b>\$30,979</b>	<b>\$19,615</b>	<b>\$15,636</b>



# HEDBERG PUBLIC LIBRARY

**GOAL:** To provide efficient, high-quality, convenient library service to all residents of the City of Janesville

**RELATES TO STRATEGIC PLAN:** Safe and Healthy Community

## 2024 ACCOMPLISHMENTS:

- Went fine-free for overdue materials
- Assessed the needs of the Community and restructured staff based on those needs

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$3,101,185	\$3,358,278	\$3,192,860	\$3,472,205	\$113,927
Operations	1,161,235	1,180,908	961,116	1,185,076	4,168
Grand Total	\$4,262,420	\$4,539,186	\$4,153,976	\$4,657,281	\$118,095

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Physical Circulation	466,250	469,300	470,000	475,000
Electronic Circulation	130,486	135,000	140,000	145,000
Visitors	175,150	175,000	176,000	177,000
Volunteer Hours	4,090	4,100	4,100	4,100
Events	660	660	660	660
Event Participants	21,250	21,500	21,500	21,500

## 2025 GOALS:

- Replace the aging bookmobile
- Get library cards for almost all children in the school district
- Evaluate long-term viability of the branch library



# HEDBERG PUBLIC LIBRARY

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Taxes	\$3,546,742	\$3,619,569	\$3,619,569	\$3,745,863	\$126,294
Interest, Rents, Fines	32,013	23,000	25,000	5,000	(18,000)
Service Charges	612,810	664,206	701,891	633,704	(30,502)
Other Revenue	9,644	9,500	9,500	9,500	0
State & Federal Aids	20,773	20,545	20,545	20,545	0
Transfers In	0	0	0	0	0
<b>TOTAL</b>	<b>\$4,221,982</b>	<b>\$4,336,820</b>	<b>\$4,376,505</b>	<b>\$4,414,612</b>	<b>\$77,792</b>

## Fund Balance

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	\$770,933	\$717,094	\$730,495	\$730,495
Add: revenue (without Applied Fund Balance)	4,221,982	4,336,820	4,376,505	4,414,612
Less: Expenses	4,262,420	4,539,186	4,153,976	4,657,281
<b>Total (As of December 31)</b>	<b>\$730,495</b>	<b>\$514,728</b>	<b>\$953,024</b>	<b>\$487,826</b>



# JATV MEDIA SERVICES

**GOAL:** To provide a forum on cable television and other digital media platforms for Janesville's Public, Educational Institutions, and Local Government (PEG) to express their views, share events, local government programming, local information, and entertainment.

**RELATES TO STRATEGIC PLAN:** Image and Engagement.

## 2024 ACCOMPLISHMENTS:

- Successfully implemented closed captioning
- Maintained coverage of Government, Gov't Contracts, and Community Events
- Migrated from analog to a digital delivery platform to Spectrum Cable

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$180,891	\$194,339	\$204,519	\$213,491	\$19,152
Operations	15,021	14,220	12,870	15,920	1,700
Grand Total	\$195,912	\$208,559	\$217,389	\$229,411	\$20,852

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Recorded Community Programs	32	26	26	26
Recorded Gov't & Gov't Sponsored Programs	116	124	124	124
Recorded Gov't Training Programs	17	12	12	12
Recorded Library Programs & Trainings	38	33	33	35
Recorded Rock County Contracted Programs	17	22	22	22
<b>Total</b>	<b>220</b>	<b>217</b>	<b>217</b>	<b>219</b>

## 2025 GOALS:

- Broadcast on TDS Cable TV Platform
- Maintain all services to the local governments, the public, and the Hedberg Public Library



# JATV MEDIA SERVICES

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Service Charges	\$130,771	\$138,011	\$138,695	\$135,043	(\$2,968)
State & Federal Aids	34,428	34,428	34,428	34,428	0
<b>TOTAL</b>	<b>\$165,199</b>	<b>\$172,439</b>	<b>\$173,123</b>	<b>\$169,471</b>	<b>(\$2,968)</b>

## Fund Balance

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	\$165,381	\$135,955	\$134,668	\$134,668
Add: revenue (without Applied Fund Balance)	165,199	172,439	173,123	169,471
Less: Expenses	195,912	208,559	217,389	229,411
<b>Total (As of December 31)</b>	<b>\$134,668</b>	<b>\$99,835</b>	<b>\$90,402</b>	<b>\$74,728</b>



# JANESVILLE INNOVATION CENTER

**GOAL:** To promote and grow entrepreneurial activities within Janesville and Rock County.

**RELATES TO STRATEGIC PLAN:** Economy; Partnerships.

## 2024 ACCOMPLISHMENTS:

- Reduced its deficit in the first 6 months by approximately \$31,000
- Brought in new operations and coaching partners Blackhawk Technical College and the Small Business Development Center (SBDC)
- Revised lease and began reviewing tenant prospects and targets to diversify the business mix at the facility

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$6,410	\$5,732	\$5,732	\$6,008	\$276
Operations	124,546	149,268	148,125	134,500	(14,768)
Grand Total	\$130,956	\$155,000	\$153,857	\$140,508	(\$14,492)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Operations & Management (Blackhawk)	445 Hours	445 Hours	445 Hours	445 Hours
Business Coaching (SBDC)	220 Hours	220 Hours	220 Hours	220 Hours
New JIC Tenants	1	3	1	3

## 2025 GOALS:

- Continue to reduce deficit
- Coach existing tenants to graduate out of JIC and coach any new tenants
- Recruit 3 new JIC tenants



# JANESVILLE INNOVATION CENTER

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Interest, Rents, Fines	\$139,840	\$130,000	\$130,000	\$144,260	\$14,260
Other Revenue	5	0	0	0	0
Transfers In	10,000	25,000	25,000	0	(25,000)
<b>TOTAL</b>	<b>\$149,845</b>	<b>\$155,000</b>	<b>\$155,000</b>	<b>\$144,260</b>	<b>(\$10,740)</b>

## Fund Balance

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	(\$138,813)	(\$133,812)	(\$119,924)	(\$119,924)
Add: revenue (without Applied Fund Balance)	149,845	155,000	155,000	144,260
Less: Expenses	130,956	155,000	153,857	140,508
<b>Total (As of December 31)</b>	<b>(\$119,924)</b>	<b>(\$133,812)</b>	<b>(\$118,781)</b>	<b>(\$116,172)</b>



# RENT ASSISTANCE

**GOAL:** To assist households with extremely and very low-income levels in obtaining affordable, decent, safe, and sanitary housing.

**RELATES TO STRATEGIC PLAN:** Affordable Housing

## 2024 ACCOMPLISHMENTS:

- Provided an average of 420 households per month with rent and utility assistance
- Completed 525 housing inspections to identify and resolve housing deficiencies
- Developed the 2025-2029 Agency Plan

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$324,901	\$320,597	\$320,500	\$350,378	\$29,781
Operations	3,459,098	3,744,966	3,556,334	3,603,907	(141,059)
Grand Total	\$3,783,999	\$4,065,563	\$3,876,834	\$3,954,285	(\$111,278)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Households Assisted (Monthly Avg)	475	420	450	440
Housing Inspections	N/A	525	525	515

## 2025 GOALS:

- Provide an average of 440 household per month with rent and utility assistance
- Complete 515 housing inspections to identify and resolve housing deficiencies
- Implement an online portal for program participants to improve participant access and administrative efficiencies





# RENT ASSISTANCE

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Interest, Rents, Fines	\$9,242	\$4,000	\$4,000	\$3,500	(\$500)
Service Charges	62,153	61,500	65,000	68,500	7,000
State & Federal Aids	3,745,722	3,923,000	3,756,000	3,815,000	(108,000)
<b>TOTAL</b>	<b>\$3,817,117</b>	<b>\$3,988,500</b>	<b>\$3,825,000</b>	<b>\$3,887,000</b>	<b>(\$101,500)</b>

## Fund Balance

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	\$180,959	\$214,077	\$214,077	\$162,243
Add: revenue (without Applied Fund Balance)	3,817,117	3,988,500	3,825,000	3,887,000
Less: Expenses	3,783,999	4,065,563	3,876,834	3,954,285
<b>Total (As of December 31)</b>	<b>\$214,077</b>	<b>\$137,014</b>	<b>\$162,243</b>	<b>\$94,958</b>



# STATE AND FEDERAL GRANTS

**GOAL:** To provide programs that support affordable and safe housing, homeownership opportunities, and vibrant, healthy residential areas.

**RELATES TO STRATEGIC PLAN:** Safe and Healthy Community

## 2024 ACCOMPLISHMENTS:

- Completed 1,800 housing inspections to identify and resolve housing deficiencies
- Developed the 2025-2029 Consolidated Plan
- Updated the Home Improvement Program – “Revive and Thrive”

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$282,269	\$339,576	\$268,200	\$325,605	(\$13,971)
Operations	682,983	3,594,470	564,800	3,598,207	3,737
Grand Total	\$965,252	\$3,934,046	\$833,000	\$3,923,812	(\$10,234)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Affordable Housing Unites Created	2	30	1	23
Homeowner Rehabilitation Projects Completed	9	15	4	10
Individuals Provided Homebuyer Assistance	7	12	8	12
Proactive Inspections Completed	1,674	1,800	1,800	1,800

## 2025 GOALS:

- Support the construction of a large-scale multifamily development
- Provide 10 homeowners with loans to improve their home’s exterior
- Complete 1,800 housing inspections to identify and resolve housing deficiencies



# STATE AND FEDERAL GRANTS

## REVENUES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Interest, Rents, Fines	\$18,160	\$8,500	\$19,625	\$11,500	\$3,000
Service Charges	229,156	243,400	230,000	230,000	(13,400)
State & Federal Aids	831,454	3,260,520	599,600	3,300,320	39,800
Transfers In	0	0	0	0	0
<b>Total</b>	<b>\$1,078,770</b>	<b>\$3,512,420</b>	<b>\$849,225</b>	<b>\$3,541,820</b>	<b>\$29,400</b>

## FUND BALANCE

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	\$764,829	\$878,347	\$878,347	\$894,572
Add: Revenue (Without Applied Fund Balance)	1,078,770	3,512,420	849,225	3,541,820
Less: Expenses	965,252	3,934,046	833,000	3,923,812
<b>Total (as of December 31)</b>	<b>\$878,347</b>	<b>\$456,721</b>	<b>\$894,572</b>	<b>\$512,580</b>



# ENHANCED STREET PROGRAM

**GOAL:** To maintain all City roadways in a condition that provides for safe and efficient use by the public.

**RELATES TO STRATEGIC PLAN:** Infrastructure; Safe and Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Designed 10.5 miles of street resurfacing and reconstruction with City Staff
- Reconstructed 3.6 miles of City streets
- Resurface 6.9 miles of City streets

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operations	1,938,000	1,938,000	1,938,000	1,938,000	0
Grand Total	\$1,938,000	\$1,938,000	\$1,938,000	\$1,938,000	\$0

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Milling/Resurfacing (Miles)	6.8	8.3	6.9	7.8
Reconstruction (Miles)	3.3	2.3	3.6	2.7

## 2025 GOALS:

- Designed 10.5 miles of street resurfacing and reconstruction with City Staff
- Reconstruct 2.7 miles of City streets
- Resurface 7.8 miles of City streets



# ENHANCED STREET PROGRAM

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Taxes	\$1,943,599	\$1,938,000	\$1,938,000	\$1,938,000	\$0
<b>TOTAL</b>	<b>\$1,943,599</b>	<b>\$1,938,000</b>	<b>\$1,938,000</b>	<b>\$1,938,000</b>	<b>\$0</b>

## Fund Balance

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	\$0	\$5,599	\$5,599	\$5,599
Add: revenue (without Applied Fund Balance)	1,943,599	1,938,000	1,938,000	1,938,000
Less: Expenses	1,938,000	1,938,000	1,938,000	1,938,000
<b>Total (As of December 31)</b>	<b>\$5,599</b>	<b>\$5,599</b>	<b>\$5,599</b>	<b>\$5,599</b>



# SANITATION FUND

**GOAL:** To maintain sanitary conditions throughout the City by providing collection services for trash and recyclable materials and to provide long-term care and remedial system operations for the Janesville Disposal Facilities (JDF).

**RELATES TO STRATEGIC PLAN:** Infrastructure; Safe and Healthy Community.

## 2024 ACCOMPLISHMENTS:

- Completed Landfill 7 Cell construction
- Clay procurement for future landfill projects as required by the WIDNR
- Had an intake of 12,000 cubic yards for tree debris and 280 tons of construction debris as a result of the 2024 tornado

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$2,103,216	\$2,299,793	\$2,169,804	\$2,451,059	\$151,266
Operations	10,306,505	10,146,417	10,303,954	9,554,894	(591,523)
Grand Total	\$12,409,721	\$12,446,210	\$12,473,758	\$12,005,953	(\$440,257)

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Solid Waste Landfilled (Tons)	182,642	175,000	174,247	175,000
Yard Waste Composted (Tons)	6,208	6,400	6,462	6,400
Clean Fill Diverted (Cubic Yards)	24,861	27,000	38,000	27,000
Energy Generated from Landfill Gas (mmBTU)	139,937	145,000	131,420	134,000

## 2025 GOALS:

- Complete second phase of construction for Cell 6 of the leachate system
- Design for landfill maintenance building construction
- Installation of SCADA monitoring system for landfill gas well fields



# SANITATION FUND

## REVENUES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Interest, Rents, Fines	\$37,233	\$25,000	\$37,500	\$25,000	\$0
Service Charges	11,008,281	10,915,269	11,169,423	11,611,058	695,789
Other Revenue	171	0	0	0	0
State & Federal Aids	226,157	225,000	226,487	225,000	0
Transfers In	250,000	20,000	0	0	(20,000)
<b>Total</b>	<b>\$11,521,842</b>	<b>\$11,185,269</b>	<b>\$11,433,410</b>	<b>\$11,861,058</b>	<b>\$675,789</b>

## FUND BALANCE

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	\$5,802,489	\$3,621,179	\$4,914,610	\$4,914,610
Add: Revenue (Without Applied Fund Balance)	11,521,842	11,185,269	11,433,410	11,861,058
Less: Expenses	12,409,721	12,446,210	12,473,758	12,005,953
<b>Total (As of December 31)</b>	<b>\$4,914,610</b>	<b>\$2,360,238</b>	<b>\$3,874,262</b>	<b>\$4,769,715</b>



# INSURANCE FUND

**GOAL:** To limit the loss of City resources resulting from accidents, catastrophes, and health care costs.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$147,970	\$110,834	\$110,834	\$115,619	\$4,785
Operations	11,224,673	13,041,652	12,067,027	12,982,815	(58,837)
Grand Total	\$11,372,643	\$13,152,486	\$12,177,861	\$13,098,434	(\$54,052)





# VEHICLE MAINTENANCE

**GOAL:** To provide for the maintenance, repair, replacement, and operating services for City-owned vehicles and equipment utilized in the delivery of services to the residents of Janesville.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## 2024 ACCOMPLISHMENTS:

- Completed 650 scheduled repair work orders
- Completed 1,800 unscheduled repair work orders
- Completed 2024 replacement program orders of 14 pieces of equipment

## REQUIRED RESOURCES

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Personnel Services	\$1,044,448	\$1,101,994	\$1,044,473	\$1,133,543	\$31,549
Operations	4,257,126	4,402,837	4,406,014	4,461,248	58,411
Grand Total	\$5,301,574	\$5,504,831	\$5,450,487	\$5,594,791	\$89,960

## PERFORMANCE METRICS

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Scheduled Work Orders (#)	647	700	657	650
Unscheduled Work Orders (#)	2,465	2,100	1,892	1,900
Direct Labor (Hours)	8,742	10,321	8,988	9,000
Indirect Labor (Hours)	5,019	3,440	4,773	3,480
Labor Total (Hours)	13,761	13,761	13,761	13,761
Facility Maintenance (Hours)	390	350	100	350
Support Program (Hours)	2,054	2,054	2,054	2,054

## 2025 GOALS:

- Complete the replacement of the remaining Water Services required to be replaced
- Install a backup generator for the Water Utility Office
- Complete the inspections of our water reservoirs and well



# VEHICLE MAINTENANCE

## Revenues

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET	BUDGET TO BUDGET INCR/(DECR)
Service Charges	\$5,236,355	\$5,532,200	\$5,515,800	\$5,717,072	\$184,872
Transfers In	0	0	0	0	0
<b>TOTAL</b>	<b>\$5,236,355</b>	<b>\$5,532,200</b>	<b>\$5,515,800</b>	<b>\$5,717,072</b>	<b>\$184,872</b>

## Fund Balance

	2023 ACTUAL	2024 BUDGET	2024 ESTIMATED	2025 BUDGET
Undesignated Beginning Balance at January 1	\$580,936	\$515,717	\$515,717	\$581,030
Add: revenue (without Applied Fund Balance)	5,236,355	5,532,200	5,515,800	5,717,072
Less: Expenses	5,301,574	5,504,831	5,450,487	5,594,791
<b>Total (As of December 31)</b>	<b>\$515,717</b>	<b>\$543,086</b>	<b>\$581,030</b>	<b>\$703,311</b>



# MAJOR CAPITAL PROJECTS

**GOAL:** To provide major capital projects with a life expectancy of at least three (3) years that are necessary to maintain the City's infrastructure and provide City services. To implement these projects over time utilizing debt with a goal of stabilizing the City's debt service to control the impact on property taxes.

**RELATES TO STRATEGIC PLAN:** Relates to all strategic goals.

## 2024 ACCOMPLISHMENTS:

- Construction began on the Woodman's Sports and Convention Center
- 11.6 Miles of Streets were rehabilitated or reconstructed
- A new playground was installed at Waveland Park

Project	General Fund Note	Federal / State Aid	Other Sources	Total
<b>Capital Equipment</b>				
Design Landfill Facility Remodel/Replacement -	\$0	\$0	\$143,750	\$143,750
Digester Recirculation Pump Replacement	0	0	45,000	45,000
Extend Metropolitan Area Network (MAN) 2025 - Phase 9	83,500	0	0	83,500
Fire Department Vehicle Replacement Schedule	451,700	0	48,000	499,700
Firefighter gear ensemble replacement	0	0	45,000	45,000
Implement security cameras in City facilities	50,000	0	0	50,000
Install deployments of Govern Open Forms	100,000	0	300,000	400,000
JPD vehicle replacement	0	0	335,000	335,000
Maintain GIS Asset Management Plan	25,000	0	75,000	100,000
Replace Chiller Unit at Hedberg Public Library	0	0	625,000	625,000
Replace Extrication Tools (JAWS of Life). This includes	0	0	50,000	50,000
Replace one waste collection vehicle (4388)	0	0	390,000	390,000
Update riverwalk lighting from Milwaukee to Center	0	400,000	100,000	500,000
<b>Capital Equipment Total</b>	<b>\$710,200</b>	<b>\$400,000</b>	<b>\$2,156,750</b>	<b>\$3,266,950</b>

## 2025 GOALS:

- Construct Palmer Park Aquatics Center in time for swimming season
- Replace West Court Street water main
- Renovate greenside sand bunkers at Riverside Golf Course



# MAJOR CAPITAL PROJECTS

Project	General Fund Note	Federal / State Aid	Other Sources	Total
<b>Construct and Improve Streets</b>				
Complete W. Court Street Safety Conversion HSIP	\$95,000	\$1,527,000	\$0	\$1,622,000
Complete W. Court Street Signal Replacements HSIP	330,000	1,514,000	0	1,844,000
Conduct major concrete joint/panel repairs	100,000	0	0	100,000
Construct Sandhill Drive (Deerfield Drive to Wright Road)	800,000	0	1,955,000	2,755,000
Crack sealing	0	0	221,000	221,000
Curb and Gutter Replacement Program	0	0	2,950,000	2,950,000
Design Sandhill Drive Extension (Deerfield to Wright)	0	0	220,000	220,000
Five Points Intersection and Utility Improvements (HSIP)	350,000	2,404,520	1,927,500	4,682,020
Innovation Park Phase 1C - CTH G Intersection Improvements	1,040,000	0	80,000	1,120,000
Sidewalk Program	25,000	0	450,000	475,000
Street Rehabilitation Program - Work toward improving	2,500,000	0	1,938,000	4,438,000
WisDOT Center Avenue UPRR Bridge B-35-135 - Design	<u>225,000</u>	<u>675,000</u>	<u>0</u>	<u>900,000</u>
<b>Construct and Improve Streets Total</b>	<b>\$5,465,000</b>	<b>\$6,120,520</b>	<b>\$9,741,500</b>	<b>\$21,327,020</b>
<b>Landfill</b>				
Close a portion of the Clean-Fill Landfill (Demolition Landfill)	\$0	\$0	\$700,000	\$700,000
Design & Construct Landfill Cell 6 Second Phase Leachate Recirculation System	0	0	200,000	200,000
Explore SCADA system for landfill gas well fields	0	0	50,000	50,000
Landfill blower / flare building and infrastructure replacement	0	0	575,000	575,000
Landfill Cell 7 Leachate Recirculation System	0	0	287,500	287,500
Landfill Cell 7 Temporary Gas Collection	0	0	40,000	40,000
Pave tire drop-off and Ameresco roadway at landfill	<u>0</u>	<u>0</u>	<u>150,000</u>	<u>150,000</u>
<b>Landfill Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,002,500</b>	<b>\$2,002,500</b>
<b>Parks and Public Grounds</b>				
Construct Fisher Creek Trail extension phase 1 - Court to Dartmouth (TAP)	\$0	\$498,656	\$175,000	\$673,656
Construct Fisher Creek Trail extension phase 2 - Rockport Road to Court (Stewardship)	0	250,000	335,000	585,000
Design Dawson Complex Improvements	0	0	125,000	125,000
Implement results of aquatics facilities evaluation - Palmer Park Phase 2	2,508,000	0	0	2,508,000
Riverside Golf Course Sand Bunker Renovation (Greenside Bunkers)	<u>325,000</u>	<u>0</u>	<u>0</u>	<u>325,000</u>
<b>Parks and Public Grounds Total</b>	<b>\$2,833,000</b>	<b>\$748,656</b>	<b>\$635,000</b>	<b>\$4,216,656</b>



# MAJOR CAPITAL PROJECTS

Project	General Fund Note	Federal / State Aid	Other Sources	Total
<b>Public Buildings and Grounds</b>				
Complete planned, unassigned smaller building projects and emergency building repairs	\$0	\$0	\$175,000	\$175,000
Construct CSC Renovations Phase II-b (vehicle maintenance shop, central stores, vehicle wash bay)	1,705,000	0	2,561,000	4,266,000
Design Senior Center Exterior Maintenance and Preservation	40,000	0	0	40,000
Fire Department Building Improvements 2025	250,000	0	0	250,000
RFP for Fire Station #3 - Facility Needs Assessment (Remodel vs. Rebuild)	0	0	50,000	50,000
<b>Public Buildings and Grounds Total</b>	<b>\$1,995,000</b>	<b>\$0</b>	<b>\$2,786,000</b>	<b>\$4,781,000</b>
<b>Stormwater Improvements</b>				
Storm sewer cleaning & televising	\$0	\$0	\$150,000	\$150,000
Storm sewer lining & point repairs	0	0	320,000	320,000
Storm sewer replacement	0	0	550,000	550,000
Storm structure/inlet maintenance	0	0	2,140,000	2,140,000
<b>Stormwater Improvements Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,160,000</b>	<b>\$3,160,000</b>
<b>Wastewater Improvements</b>				
Sanitary sewer cleaning and televising	\$0	\$0	\$40,000	\$40,000
Sanitary Sewer Lining, Point Repairs, and Grouting	0	0	885,000	885,000
Sanitary Sewer Replacement	0	0	100,000	100,000
Sanitary sewer structure maintenance	0	0	920,000	920,000
Update primary scum screen and concentrator	0	0	270,000	270,000
Wastewater Treatment Plant - DAFT system improvements - Construction	0	0	4,000,000	4,000,000
Wastewater Treatment Plant Roof Replacement - Pretreatment Building - Construction	0	0	300,000	300,000
<b>Wastewater Improvements Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,515,000</b>	<b>\$6,515,000</b>
<b>Water Improvements</b>				
Execute fire hydrant replacement program	\$0	\$0	\$655,000	\$655,000
Execute lead water service replacement program 2025	0	0	385,000	385,000
Replace West Court Street Water Main (Crosby to Five Points)	0	2,233,471	255,000	2,488,471
Water main improvements/replacements	0	0	3,643,000	3,643,000
Water structure & valve replacement	0	0	350,000	350,000
Water Utility - Roof Replacement at Pumping Station #14 - Design	0	0	50,000	50,000
Water Utility Administration office backup generator installation	0	0	100,000	100,000
<b>Water Improvements Total</b>	<b>\$0</b>	<b>\$2,233,471</b>	<b>\$5,438,000</b>	<b>\$7,671,471</b>
<b>Capital Improvement Plan Total</b>	<b>\$11,003,200</b>	<b>\$9,502,647</b>	<b>\$32,434,750</b>	<b>\$52,940,597</b>

# 2025 CIP Project Descriptions

## Capital Equipment

### Capital Equipment Projects Total: \$3,266,950

Design Landfill Facility Remodel/Replacement - Maintenance Building	\$143,750
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The City will hire a consultant to design the proposed remodel/replacement of the Landfill maintenance building. The building provides storage for various equipment, including the large compactor, used to maintain the landfill. Construction is anticipated for 2026. The design will be funded using Sanitation Capital Projects Funds (\$143,750).

Digester Recirculation Pump Replacement	\$45,000
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The Recirculation pumps for the Digesters have reached their useful life and should be replaced before they fail.

Extend Metropolitan Area Network (MAN) 2025 - Phase 9	\$83,500
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Phase 9 includes design and construction to complete a critical city-owned fiber loop. The project will extend the city-owned fiber from Fire Station No. 4 (4117 E. Milwaukee Street) along Wright Road, Palmer Drive, Racine Street, and Myrtle Way to connect to existing fiber at the intersection of CTH O and Sharon Road. The fiber extension will also connect to the new Palmer Aquatics Facility in Palmer Park. The project will be funded with General Fund borrowing (\$83,500) and prior borrowing (\$491,500).

Fire Department Vehicle Replacement Schedule	\$499,700
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In 2025, the patient care module for one 2017 ambulance will be refurbished and remounted on a new chassis. Additionally, a 2008 inspector's vehicle will be replaced, and a 2015 Chief's vehicle. This vehicle replacement will be funded by General Fund borrowing of \$451,700 and \$48,000 in appropriations.

Firefighter Gear Ensemble Replacement	\$45,000
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Research shows that firefighters have a higher risk of cancer than the general public due to their exposure to carcinogens. Gear must be decontaminated after use at a fire to limit this exposure. This best practice requires firefighters to have a second set of turnout gear to utilize when laundering their primary set of turnout gear. Appropriations in 2025 will include \$45,000 to purchase turnout gear to work towards each firefighter having a primary and secondary set of turnout gear. This annual cost will proactively keep the City's firefighters safer.

Implement Security Cameras in City Facilities	\$50,000
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Installation of security cameras within City Hall and potentially other City facilities to enhance the security framework of the city's facilities.

Install deployments of Govern Open Forms	\$400,000
<p>Finish migrating the Assessor's Office from Windows Platform to Open Forms. Begin the evaluation of the implementation of the Open Forms platform in other divisions and offices.</p>	
JPD Vehicle Replacement	\$335,000
<p>Prior to 2020, JPD's replacement of squad vehicles was included in the police department's operating budget. The City Council directed staff to include squad replacements in the capital budget. In 2025, the JPD will replace eight squad vehicles and related equipment.</p>	
Maintain GIS Asset Management Plan	\$100,000
<p>The City's GIS staff within the Engineering Division worked with ArcGIS to develop a strategic roadmap for GIS and asset management improvements. Staff developed a detailed five-year plan to upgrade capabilities for all departments within the city using GIS technology, pending allocation of budgetary resources. In 2025, staff will continue implementing the ArcGIS Enterprise Discovery &amp; Implementation Plan. The 2025 projects will be funded through General Fund Borrowing (\$25,000), Water Utility Borrowing (\$25,000), Wastewater Utility Borrowing (\$25,000), and the Stormwater Operating Fund (\$25,000).</p>	
Replace Chiller Unit at Hedberg Public Library	\$625,000
<p>As identified during the library HVAC project (2021) the chiller unit at the library is nearing a point where it needs to be replaced.</p>	
Replace Extrication Tools & Equipment	\$50,000
<p>Replacement of Air Bag Systems (Airbags &amp; Controller), Combi-Tools, step chocks/cribbing for vehicle stabilization, battery-operated Sawzalls, portable lighting options for vehicle extrication along with battery-operated generators, and other battery-operated tools for extrication purposes.</p>	
Replace One Waste Collection Vehicle (4388)	\$390,000
<p>The Operations Division will replace one replacement waste collection truck in 2025, funded by Sanitation Fund borrowing. Collection vehicles have a seven-year replacement cycle.</p>	
Update Riverwalk Lighting from Milwaukee to Center	\$500,000
<p>The pedestrian level lighting along the east riverwalk from W. Milwaukee Street and Centerway is aging and in need of replacement. The City intends to replace the lighting pole and fixtures with a new LED lighting system. The existing conduit and wiring will be evaluated and replaced if necessary. The project will be funded with General Fund Borrowing (\$100,000) and Federal Aid (\$400,000). Federal aid is part of the Carbon Reduction Fund program, which is allocated through the Janesville Metropolitan Planning Organization (MPO).</p>	

## Construct and Improve Streets

### Construct and Improve Streets Projects Total:

**\$21,327,020**

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#### Complete W. Court Street Safety Conversion HSIP (Waveland to Pearl)

\$1,622,000

This WisDOT Project ID 5990-01-34 will convert W. Court Street from Waveland Road to Pearl Street from four to three lanes. The conversion will include the addition of bike lanes, pedestrian refuge islands, and high-visibility pavement markings. Other work includes intermittent curb and gutter replacements, storm structure rehabilitation, sidewalk ramp improvements, and mill and overlay of the asphalt surface. The construction project will be funded by a Federal Highway Safety Improvement Grant (\$1,527,000) and General Fund Borrowing (\$95,000).

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#### Complete W. Court Street Signal Replacements HSIP (Waveland to Pearl)

\$1,844,000

This WisDOT Project ID 5990-01-36 will replace traffic signals along W. Court Street at the intersections of Crosby Avenue, Arch Street, and Pearl Street. Dedicated right-turn lanes on the eastbound and westbound approaches at W. Court Street and Crosby Avenue. The construction project will be funded by a Federal Highway Safety Improvement Grant (\$1,514,000) and General Fund Borrowing (\$330,000).

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#### Conduct Major Concrete Joint/Panel Repairs

\$100,000

This project consists of completing joint and panel repairs on concrete streets. These repairs help reduce the deterioration of concrete streets and extend their useful life. The project will be funded using General Fund Borrowing (\$100,000).

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#### Construct Sandhill Drive (Deerfield Drive to Wright Road)

\$2,755,000

The City will construct Sandhill Drive from Deerfield Drive to Wright Road. Construction includes public street and utility improvements. The project will be funded with General Fund Borrowing (\$800,000) and Special Assessments (\$1,955,000).

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#### Crack Sealing

\$221,000

Crack sealing is necessary to reduce water infiltration into the pavement with the intent to extend the life cycle of the roadway. This program is funded by the Street Maintenance Operating Fund (\$221,000).

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#### Curb and Gutter Replacement Program

\$2,950,000

This project will replace curb and gutter associated with the City's Street Rehabilitation Program and WisDOT related projects requiring curb replacement (i.e. W. Court Street). Curb and gutter is replaced based on a condition assessment in an effort to address curb and gutter that is damaged or has drainage issues. The project will be funded by the Stormwater Utility Operating Fund (\$2,950,000).



Design Sandhill Drive Extension (Deerfield to Wright Road)	\$220,000
<p>The City's consultants will complete the design of Sandhill Drive from Deerfield Drive to Wright Road. The design phase includes a Traffic Impact Analysis, Storm Water Analysis, and construction plans for public street and utility improvements. The project will be funded with Capital Project Fund Balance (\$65,000) and Special Assessments (\$155,000).</p>	
Five Points Intersection and Utility Improvements (HSIP)	\$4,682,020
<p>This WisDOT Project ID 5990-02-72/74/75 will replace traffic signals, water main, storm sewer, curb and gutter, sidewalk ramps, and pavement within the Five Points Intersection. This construction project will be funded by a Federal Highway Safety Improvement Grant (\$2,404,520), General Fund Borrowing (\$350,000), Water Utility Borrowing (\$785,000), and TID Borrowing (\$535,000).</p>	
Innovation Park Phase 1C - CTH G Intersection Improvements	\$1,120,000
<p>The city will construct intersection improvements on CTH G to provide access to the City-owned industrial lands on the south side of Janesville. Improvements include turn lanes and a signalized intersection on CTH G. This project will be funded by General Fund Borrowing (\$1,040,000), Stormwater Utility Borrowing (\$70,000), Water Utility Borrowing (\$10,000),</p>	
Sidewalk Program	\$475,000
<p>In 2025, new and replacement sidewalks total \$475,000. The sidewalk program will be funded with General Fund borrowing (\$25,000) and Special Assessments (\$450,000). Replacement sidewalks will address deteriorated sidewalks and/or sidewalks with other safety deficiencies. This includes sidewalk maintenance in coordination with the annual street rehabilitation program.</p>	
Street Rehabilitation Program - Work toward improving all collector/arterial streets with a PASER rating of 4 or lower and all local streets with a PASER rating of 3 or lower	\$4,438,000
<p>This program includes funds to maintain city streets and make various other improvements to the street network. In 2025, the program will rehabilitate approximately 10.5 miles of streets at an estimated total cost of \$4,438,000. Funding will include General Fund Borrowing (\$2,500,000) and Wheel Tax (\$1,938,000).</p>	
WisDOT Center Avenue UPRR Bridge B-35-135 - Design	\$900,000
<p>The Wisconsin Department of Transportation will design the replacement of the Center Avenue Union Pacific Railroad Bridge, which is planned for construction in 2029. Center Avenue is a State Connecting Highway, so the City is responsible for 25 percent of the total design costs. The design costs will be \$900,000 and will be funded by General Fund Borrowing (\$225,000) and Federal/State Aid (\$675,000).</p>	

## Landfill

### Landfill Projects Total:

**\$1,302,500**

Design & Construct Landfill Cell 6 Second Phase Leachate Recirculation System

\$200,000

The Wisconsin Department of Natural Resources requires operating landfills to implement leachate recirculation to aid in the compaction and decomposition of landfill solid waste. This project proposes \$200,000 using the Sanitation Capital Projects Fund to complete phase two of the necessary infrastructure in Cell 6 of the Sanitary Landfill.

Explore SCADA System for Landfill Gas Well Fields

\$50,000

In 2025, the landfill will explore implementing SCADA technology on the landfill gas system for remote monitoring and emergency callout scenarios. The City currently uses a web portal provided by Ameresco for these functions; the City's LFGTE agreement with Ameresco ends in 2025. Originally scheduled for 2023 and deferred, the City intends to use \$50,000 from the Sanitation Capital Projects Fund for this project.

Landfill Blower/Flare Building and Infrastructure Replacement

\$575,000

In 2025, the City will upgrade the landfill gas flare building to meet the future capacity of the gas system. The project will be funded using Sanitation Borrowing (\$575,000).

Landfill Cell 7 Leachate Recirculation System

\$287,500

The City will design and construct a leachate recirculation system for Cell 7 of the Sanitary Landfill. The project will likely include 3 separate phases over multiple years as waste filling occurs. Funding will be provided by Sanitation Fund Operating.

Landfill Cell 7 Temporary Gas Collection

\$40,000

The City will design and construct a temporary gas collection system for Cell 7 of the Sanitary Landfill. This will allow for gas collection to take place prior to the installation of the vertical extraction wells. The connection is made between the existing gas header and a leachate collection line in Cell 7. Funding will be provided by Sanitation Fund Operating.

Pave Tire Drop-Off and Ameresco Roadway at Landfill

\$150,000

The City will complete paving improvements at the Landfill. The tire drop-off area and Ameresco Roadway will be paved, and concrete bunkers will be installed to contain tires within the drop-off area. The project will be funded with the Sanitation Capital Projects Fund (\$150,000).

## Parks and Public Grounds

### Parks and Public Grounds Projects Total:

**\$4,216,656**

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#### Construct Fisher Creek Trail extension phase 1 - Court to Dartmouth (TAP)

\$673,656

The City will construct approximately 0.80 miles of a multi-use trail from the existing trail adjacent to Austin Road to Dartmouth Drive. The multi-use trail will be installed within the City's greenbelt and right-of-way. A pedestrian refuge island will be installed where the trail crosses Mineral Point Avenue. The construction of this trail is made possible by the City's successfully obtaining a WisDOT Transportation Alternative Program (TAP) grant. The project will be funded with Capital Project Fund Balance (\$175,000) and Federal/State Aid (\$498,656).

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#### Construct Fisher Creek Trail extension phase 2 - Rockport Road to Court (Stewardship)

\$585,000

The City will construct approximately 0.62 miles of a multi-use trail from Rockport Road to CTH WC (W. Court Street). The multi-use trail will be installed within an existing trail easement along Fisher Creek. A rectangular rapid flashing beacon (RRFB) will be installed where the trail crosses CTH WC. The construction of this trail is made possible by the City's successfully obtaining a Wisconsin DNR Stewardship grant. The project will be funded with Capital Project Fund Balance (\$335,000) and Federal/State Aid (\$250,000).

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#### Design Dawson Complex Improvements

\$125,000

Based on an Engineering evaluation of the Dawson Softball Complex, field lighting has reached the end of its useful life and is in need of full replacement (concrete bases are showing signs of cracking, the protective coating on the light poles is worn, light fixtures are original to the facility and require frequent maintenance and the conduit between light poles has collapsed in several locations), the main control panel requires an update to meet current electrical code, replacing the lighting conduit will require hard surface restoration within the complex. The hard surface between fields and the concrete slabs around the perimeter of the concession/restroom building are in poor condition and has drainage problems. In 2024, there were 50 softball teams using the facility and approximately 10 tournaments held. The City will hire a consultant to prepare plans and specifications in anticipation of constructing the improvements in 2026. The design will be funded using the Capital Project Fund Balance (\$125,000).

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#### Implement results of aquatics facilities evaluation - Palmer Park Phase 2

\$2,508,000

The City will construct a new aquatics facility at Palmer Park. The project includes a new 3,500 square-foot pool building (admissions, concessions, restrooms, mechanical, and storage), 5,000 square-foot zero-depth entry pool, concrete pavement, fencing, earthwork, asphalt paving, pavement markings, building, and site demolition (existing pool and pump building), electrical and lighting, plumbing, site utilities, and restoration. Council awarded the construction contract on August 12, 2024. The project will be funded by General Fund Borrowing (\$2,508,000) and previous General Fund Borrowing (\$1,535,000).

Riverside Golf Course Sand Bunker Renovation (Greenside Bunkers)	\$325,000
<p>The sand bunkers at Riverside Golf Course require renovation. This project will improve the greenside bunkers and will be funded by General Fund Borrowing (\$325,000).</p>	
<b>Public Buildings and Grounds</b>	
<b>Public Buildings and Grounds Projects Total:</b>	<b>\$4,781,000</b>
Complete planned, unassigned smaller building projects and emergency building repairs	\$175,000
<p>The city owns and operates numerous aging facilities that required planned maintenance and emergency repairs throughout the year. In 2025, the city proposes using building funds that are funded through the operating budget (\$175,000) to proactively and reactively address building needs that arise.</p>	
Construct CSC Renovations Phase II-b (vehicle maintenance shop, central stores, vehicle wash bay)	\$4,266,000
<p>In 2025, the City will begin constructing City Service Center Renovations Phase II. Phase II will include renovations to the vehicle maintenance shop, central storeroom, and a wash bay. Funding for Phase II is split over three years, and the 2025 CIP will include General Fund Borrowing (\$1,705,000), Sanitation Fund Borrowing (\$788,000), Water Utility Borrowing (\$296,000), and Wastewater Utility Borrowing (\$295,000).</p>	
Design Senior Center Exterior Maintenance and Preservation	\$40,000
<p>The City completed a condition assessment of the exterior of the Senior Center Building. The assessment indicated the need for exterior maintenance such as tuckpointing, stone mortar joint repair, caulking, painting, roof flashing, etc. The City will hire a consultant to prepare the construction plans and specifications for this work. Construction is anticipated for 2026. The design will be funded by General Fund Borrowing (\$40,000).</p>	
Fire Department Building Improvements	\$250,000
<p>Remodel bathrooms at Station #2 and #5 (\$120,000 estimated). Concrete replacement at Station #2 [\$60,000] (front approach). Station #1 HVAC supervisor controller upgrade [\$15,000]. Window replacement at Station #4 (\$50,000).</p>	
Fire Station #3 Facility Needs Assessment (Remodel vs. Rebuild)	\$50,000
<p>The City will hire a consultant to complete a facility needs assessment for Fire Station No. 3 at 435 N. Crosby Avenue. The project will assess the condition of major building components (i.e., HVAC, roofing, plumbing, electrical, etc.), review building code compliance, and review current and future operational needs. The assessment will help the City determine whether a building remodel or a full rebuild is required. The project will be funded with General Fund Borrowing (\$50,000).</p>	

## Stormwater

### Stormwater Projects Total: \$3,160,000

Storm Sewer Cleaning & Televising	\$150,000
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The annual storm sewer cleaning televising program will identify segments along streets proposed for rehabilitation that require storm sewer system repairs. The project will be funded by Stormwater Utility Operating Funds (\$150,000).

Storm Sewer Lining & Point Repairs	\$320,000
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Storm sewer lining and point repairs will be completed based on the storm sewer televising and condition assessment completed in the previous year. This program rehabilitates storm sewers in segments within the City's street rehabilitation program. This program is funded by Stormwater Operating Funds (\$320,000).

Storm Sewer Replacement	\$550,000
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This program includes storm sewer replacements required as part of the City's street rehabilitation program. This program will be funded by Stormwater Utility Operating funds (\$550,000).

Storm Structure/Inlet Maintenance	\$2,140,000
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Rehabilitating or replacing structures in conjunction with the street rehabilitation program prevents future failures after a new street surface has been placed. In 2025, the storm structure/inlet maintenance cost will be funded by the Stormwater Utility operating budget (\$2,140,000). Some structures only need repairs to the upper portion, while others need total replacement.

## Wastewater

### Wastewater Projects Total: \$6,515,000

Sanitary Sewer Cleaning and Televising	\$40,000
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This program involves cleaning and televising large-diameter sanitary sewer mains to assess their condition and identify sewer segments that require rehabilitation. The Wastewater Utility staff cleans and televises small-diameter sanitary sewers (less than 21 inches in diameter) but cannot clean and televise large-diameter mains. This program will be funded by the Wastewater Utility Operating Budget (\$40,000).

Sanitary Sewer Lining, Point Repairs, and Grouting	\$885,000
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This program supports an ongoing effort to prevent water inflow and infiltration into the sanitary sewer by sewer lining, point repairs, and grouting. Reduced inflow and infiltration into the City's sanitary sewer system helps reduce treatment costs at the Wastewater Treatment Plant. This program will be funded by Wastewater Utility Operating Funds (\$885,000).

Sanitary Sewer Replacement	\$100,000
<p>In 2025, the City will replace a 6-inch-diameter sanitary sewer on W. Holmes Street (River Street to Franklin Street) with an 8-inch-diameter sanitary sewer. This work will be funded with Wastewater Utility Borrowing (\$100,000).</p>	
Sanitary Sewer Structure Maintenance	\$920,000
<p>The city will complete sanitary sewer structure improvements and repairs as part of the annual street rehabilitation program. The program will be funded with Wastewater Utility Borrowing (\$432,000) and Wastewater Utility Operating Funds (\$488,000).</p>	
Update Primary Scum Screen and Concentrator	\$270,000
<p>The existing primary scum screen and concentrator are aged and require significant maintenance and refurbishment.</p>	
Wastewater Treatment Plant - DAFT system improvements - Construction	\$4,000,000
<p>The current Dissolved Air Flocculation Treatment (DAFT) system is over 30 years old and has been rehabilitated several times. A study has been conducted to determine what type of system should be used for this process. This project will install the system identified in the study as the best system for the plant operation going forward.</p>	
Wastewater Treatment Plant Roof Replacement - Pretreatment Building - Construction	\$300,000
<p>Project to replace the roof on the Pretreatment Building at the Wastewater Treatment Plan, funded through G.O. Wastewater Borrowing (\$300,000).</p>	
<b>Water Utility</b>	
<b>Water Utility Projects Total:</b>	<b>\$7,671,471</b>
Execute Fire Hydrant Replacement Program	\$655,000
<p>This project replaces fire hydrants associated with the City's water main replacement program. Water mains are evaluated in conjunction with the City's street rehabilitation program and are prioritized for replacement based on break history, age, etc. Fire hydrant replacements will be funded with Water Utility Borrowing (\$655,000).</p>	
Execute Lead Water Service Replacement Program	\$385,000
<p>This City is working to remove lead water service lines to avoid adding chemicals to our water distribution system. This project will remove public-side lead water services within the City's street rehabilitation program limits. Work will be funded by Water Utility Borrowing (\$385,000).</p>	

Replace West Court Street Water Main (Crosby to Five Points)	\$2,488,471
<p>Water main will be replaced along W. Court Street from Crosby Avenue to Five Points as part of WisDOT W. Court Street Safety Conversion and Signal Replacement projects. The work will replace an 8-inch cast iron water main installed in the 1930s with a new 12-inch ductile iron water main. Public side lead services will also be replaced. The construction project will be funded by the Federal ARPA program (\$2,233,471) and Water Utility Borrowing (\$255,000).</p>	
Water Main Improvements/Replacements	\$3,643,000
<p>This program replaces aging water mains experiencing an abnormal number of water main breaks in the distribution system. Undersized water mains (1-1/2 inch to 4-inch diameter) are replaced with larger mains or mains. Replacement is completed in coordination with the City's Street Rehabilitation Program. Since 2020, these water mains have been replaced with the Water Utility operating budget (\$3,643,000).</p>	
Water Structure & Valve Replacement	\$350,000
<p>Prior to street reconstruction, the condition of the water structures and valves are evaluated. Old, deteriorated structures and nonfunctioning valves are rehabilitated or replaced before the street work. This helps ensure the long-term integrity of the street so that a newer street surface will not be excavated due to a failing structure or valve. This is completed in conjunction with the annual street rehabilitation program and will cost \$350,000 in 2025, funded by Water Utility Borrowing.</p>	
Water Utility - Roof Replacement at Pumping Station #14 - Design	\$50,000
<p>This project is to design and replace the roof on Pumping Station #14. Construction is anticipated in 2026. Design will be funded with the Water Utility Operating Fund (\$50,000).</p>	
Water Utility Administration office backup generator installation	\$100,000
<p>The Water Utility Administration Office currently has a portable generator that is used when the public electrical service goes down we have to move the portable generator in place and plug it into the building's electrical system. This generator only powers up part of the building. This project would install a permanent generator that would activate automatically when the building loses power. The project will be funded with Water Utility Borrowing (\$100,000).</p>	

**Projects: 59**

**\$52,240,597**

**CAPITAL OUTLAY SUMMARY – Non-GO Debt Funding Sources  
2025 BUDGET**

Description	Proposed 2025 Budget
<b>GENERAL FUND</b>	
<b>GENERAL GOVERNMENT</b>	
<u>INFORMATION TECHNOLOGY</u>	
* PC and Laptop Replacements	\$125,050
* Ace - SQL Server	24,574
* PD File Server	7,811
* ERP Server	5,178
* SCCM Server	5,178
* Sign PC	5,178
* File Server	7,811
* Itron AMI Web	5,178
* Domain Controller Zeus	5,178
<b>TOTAL GENERAL GOVERNMENT</b>	<u>\$191,136</u>
<b>TOTAL GENERAL FUND</b>	
	<u>\$191,136</u>
<b>ENTERPRISE FUNDS</b>	
<b>TRANSIT</b>	
<u>Grant Portion of Transit Assets</u>	
* Replace Support Vehicle	<u>\$40,000</u>
<b>TOTAL TRANSIT</b>	<u>\$40,000</u>
<b>STORMWATER UTILITY</b>	
<u>Funded by User Fee Revenues</u>	
* Curb & Gutter Replacements	\$2,950,000
* Storm Sewer Cleaning & Televising	150,000
* Storm Sewer Lining & Point Repairs	320,000
* Storm Sewer Enhancements	580,000
* Storm Structure Rehab & Replacement	2,140,000
Innovation Park Phase 1C	70,000
* Five Points Storm Sewer Design	58,000
* Ruger Avenue Reconstruction Design	<u>33,000</u>
<b>TOTAL STORMWATER UTILITY</b>	<u>\$6,301,000</u>

\* Replacement/Repair of Existing Equipment/Facilities



**CAPITAL OUTLAY SUMMARY – Non-GO Debt Funding Sources  
2025 BUDGET**

Description	Proposed 2025 Budget
<b>WATER UTILITY</b>	
<u>Funded by User Fee Revenues</u>	
* Water Main Replacements	\$3,643,500
* Computer Equipment	40,526
* Meter Replacement	436,000
* 2025 Hydrant Replacements	70,000
* 2025 Replacement of 2009 Tandom dump truck unit 3930	275,000
* 2025 Replacement of 2010 Tandom dump truck unit 3931	275,000
* 2025 Replacement of 2007 John Deere Backhoe #3949	175,000
* 2025 Replacement of 2001 Tennant garage sweeper #3971	58,474
* 2025 Excavation Safety Equipment	<u>7,500</u>
<b>TOTAL WATER UTILITY</b>	<u>\$4,981,000</u>
<b>WASTEWATER UTILITY</b>	
<u>Funded by User Fee Revenues/Replacement Funds</u>	
* DAFT system improvements	\$4,000,000
* Rotostrainer and Helixpress Replacement	\$200,000
* Water Quality Trading costs	\$35,000
* Network Computers	3,026
* Laboratory Equipment	5,000
* Safety Equipment	<u>2,000</u>
<b>TOTAL WASTEWATER UTILITY</b>	<u>\$4,245,026</u>
<b>TOTAL ENTERPRISE FUNDS</b>	<u>\$15,567,026</u>
<b>SPECIAL REVENUE FUNDS</b>	
<b>HEDBERG PUBLIC LIBRARY</b>	
* Foundation Directory Online	\$3,144
* Gale Business Insights Essential	4,255
* Hoopla	80,00
* Kanopy	5,700
* Mango	
* Morningstar	5,471
* Newspaper Archive WI	1,780
* Novelist Plus	3,992

\* Replacement/Repair of Existing Equipment/Facilities

**CAPITAL OUTLAY SUMMARY – Non-GO Debt Funding Sources  
2025 BUDGET**

Description	Proposed 2025 Budget
<b>HEDBERG PUBLIC LIBRARY (CONT.)</b>	
* Reference Solutions	10,080
* Tumblebooks	839
* Value Line	6,510
* Youth Services Apps	250
* Magazine and Newspaper Subscriptions	22,000
* Music CD's, Audiobooks, DVD's	42,800
* Purchase New Books, Adult and Children	158,583
* Computer Replacement	<u>30,000</u>
<b>TOTAL HEDBERG LIBRARY</b>	<u>\$295,404</u>
<b>JATV-12</b>	
* Black Magic Camera	\$8,000
<b>TOTAL JATV-12</b>	<u>\$8,000</u>
<b>NEIGHBORHOOD SERVICES</b>	
* Rent Assistance Computer Replacement	\$1,500
* State and Federal Grants Computer Replacement	<u>4,500</u>
<b>TOTAL NEIGHBORHOOD SERVICES</b>	<u>\$6,000</u>
<b>SANITATION</b>	
* Design Landfill Facility Remodel/Replacement (Maint. Building)	\$143,750
* Pave Tire Drop-off & Ameresco roadway	150,000
* Design & Construct Cell 6 Leachate Recirculation Phase 2	200,000
* Cell 7 Temporary Gas Collection System (incl design, const, document)	40,000
* SCADA System for Landfill Gas Well Fields	<u>50,000</u>
<b>TOTAL SANITATION</b>	<u>\$583,750</u>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<u>\$893,154</u>

\* Replacement/Repair of Existing Equipment/Facilities

**CAPITAL OUTLAY SUMMARY – Non-GO Debt Funding Sources  
2025 BUDGET**

Description	Proposed 2025 Budget
<b>INTERNAL SERVICE FUNDS</b>	
<b>VOM</b>	
* Dump Truck-Single Axle-Prewet	\$230,000
* Dump Truck-Single Axle W/65 Gal Prewet	230,000
* Dump Truck-Single Axle W/65 Gal Prewet	230,000
* Rotary Snow Blower - Loader Mounted	225,000
* Loader-Wheeled (Landfill)	321,000
* Sweeper-Street	250,000
* Dump Trailer	5,612
* Snowplow	30,500
* Miscellaneous Small Equipment	<u>60,000</u>
<b>TOTAL VOM</b>	<b><u>\$1,582,112</u></b>
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b><u>\$1,582,112</u></b>
<b>TOTAL NON-GENERAL FUND</b>	<b><u>\$18,042,292</u></b>

\* Replacement/Repair of Existing Equipment/Facilities

**CITY OF JANESVILLE, WISCONSIN**

## Computation of Legal Debt Margin

December 31, 2024

Equalized Value of Real and Personal Property	<u><u>\$8,044,894,400</u></u>
Debt Limit, Five (5) Percent of Equalized Valuation (Wisconsin Statutory Limitation)	<u><u>\$402,244,720</u></u>
Amount of Debt Applicable to Debt Limitation:	
Total General Obligation Debt	
Applicable to Debt Limit at December 31, 2024 (27.26% of Legal Limit)	<u>109,665,000</u> *
Remaining Legal Debt Margin	<u><u>\$292,579,720</u></u>

\* Does not include Wastewater Utility Revenue Debt in the amount of \$12,516,907

\* Does not include Water Utility Revenue Debt in the amount of \$364,517

**General Obligation Debt Service for 2025 and  
Total Outstanding Indebtedness as of December 31, 2024**

Original Amount	2025		2025 Principal & Interest	Outstanding as of 12/31/2024				
	Principal	Interest		Principal	Interest	Total		
<b>Water Utility</b>								
2014 L.T. Note	2,210,000	Water Utility Improvements	-	-	-	-		
2014A L.T. Note	1,400,000	Water Utility Improvements	-	-	-	-		
2015 L.T. Note	3,001,000	Water Utility Improvements	295,000	4,425	299,425	295,000		
2016 L.T. Note	4,333,000	Water Utility Improvements	430,000	10,500	440,500	740,000		
2017 L.T. Note	3,985,000	Water Utility Improvements	395,000	25,125	420,125	1,035,000		
2018 L.T. Note	4,879,000	Water Utility Improvements	495,000	51,075	546,075	1,950,000		
2019 L.T. Note	3,788,000	Water Utility Improvements	380,000	51,300	431,300	1,900,000		
2019 L.T. Note	61,000	Water - Distribution System Expansion- SA	12,000	180	12,180	12,000		
2020 L.T. Note	880,000	Water Utility Improvements	90,000	8,413	98,413	522,000		
2020 L.T. Note	220,000	Water - Distribution System Expansion- SA	43,000	1,075	44,075	86,000		
2021 L.T. Note	1,722,000	Water Utility Improvements	179,000	17,027	196,027	1,082,000		
2021 L.T. Note	52,000	Water - Distribution System Expansion- SA	6,000	510	6,510	33,000		
2022 L.T. Note	1,249,750	Water Utility Improvements	141,250	29,075	170,325	933,750		
2023 L.T. Note	2,143,000	Water Utility Improvements	220,000	72,700	292,700	1,845,000		
2023 L.T. Note	2,075,000	Water Utility Improvements	300,000	75,617	375,617	2,075,000		
<b>Water Utility Total</b>			<b>\$ 2,986,250</b>	<b>\$ 347,022</b>	<b>\$ 3,333,272</b>	<b>\$ 12,508,750</b>	<b>\$ 1,228,158</b>	<b>\$ 13,736,908</b>
<b>Wastewater Utility</b>								
2015 L.T. Note	776,000	Wastewater Utility Improvements	55,000	825	55,825	55,000	825	55,825
2016 L.T. Note	1,108,000	Wastewater Utility Improvements	105,000	2,550	107,550	180,000	3,300	183,300
2017 L.T. Note	1,054,000	Wastewater Utility Improvements	100,000	6,450	106,450	265,000	10,875	275,875
2018 L.T. Note	1,515,000	Wastewater Utility Improvements	150,000	14,100	164,100	545,000	30,675	575,675
2019 L.T. Note	1,035,000	Wastewater Utility Improvements	105,000	12,625	117,625	475,000	35,000	510,000
2019 L.T. Note	32,000	Sanitary Sewer System Expansion- SA	6,000	90	6,090	6,000	90	6,090
2020 L.T. Note	1,982,000	Wastewater Utility Improvements	200,000	19,238	219,238	1,186,000	61,606	1,247,606
2020 L.T. Note	174,000	Sanitary Sewer System Expansion- SA	34,000	850	34,850	68,000	1,190	69,190
2021 L.T. Note	3,367,000	Wastewater Utility Improvements	344,000	33,475	377,475	2,126,000	122,952	2,248,952
2021 L.T. Note	105,000	Sanitary Sewer System Expansion- SA	11,000	1,087	12,087	69,000	3,960	72,960
2022 L.T. Note	1,331,250	Wastewater Utility Improvements	146,250	31,475	177,725	1,008,750	120,350	1,129,100
2023 L.T. Note	2,725,000	Wastewater Utility Improvements	280,000	92,400	372,400	2,345,000	406,300	2,751,300
2024 L.T. Note	2,997,750	Wastewater Utility Improvements	427,750	109,357	537,107	2,997,750	545,757	3,543,507
<b>Wastewater Utility Total</b>			<b>\$ 1,964,000</b>	<b>\$ 324,522</b>	<b>\$ 2,288,522</b>	<b>\$ 11,326,500</b>	<b>\$ 1,342,880</b>	<b>\$ 12,669,380</b>
<b>Storm Sewer Utility Improvements</b>								
2015 L.T. Note	427,000	Storm Improvements	45,000	675	45,675	45,000	675	45,675
2016 L.T. Note	973,000	Storm Improvements	85,000	2,050	87,050	145,000	2,650	147,650
2018 L.T. Note	1,472,000	Storm Improvements	145,000	13,725	158,725	530,000	29,550	559,550
2020 L.T. Note	1,418,000	Storm Improvements	140,000	13,650	153,650	840,000	43,925	883,925
2021 L.T. Note	931,000	Storm Improvements	90,000	9,950	99,950	625,000	37,212	662,212
2022 L.T. Note	6,250	Storm Improvements	1,250	125	1,375	3,750	175	3,925
2023 L.T. Note	1,665,000	Storm Improvements	165,000	56,575	221,575	1,435,000	253,000	1,688,000
2024 L.T. Note	3,470,250	Storm Improvements	480,250	126,892	607,142	3,470,250	642,492	4,112,742
<b>Storm Sewer Utility Improvements Total</b>			<b>\$ 1,151,500</b>	<b>\$ 223,642</b>	<b>\$ 1,375,142</b>	<b>\$ 7,094,000</b>	<b>\$ 1,009,679</b>	<b>\$ 8,103,679</b>
<b>WRS Internal Service</b>								
2013A L.T. Note	561,000	WRS Prior Service Costs	49,000	698	49,698	49,000	698	49,698
<b>WRS Internal Service Total</b>			<b>\$ 49,000</b>	<b>\$ 698</b>	<b>\$ 49,698</b>	<b>\$ 49,000</b>	<b>\$ 698</b>	<b>\$ 49,698</b>
<b>Library</b>								
2013A L.T. Note	343,000	WRS Prior Service Costs	30,000	427	30,427	30,000	427	30,427
2018 L.T. Note	383,000	Library Roof Replacement	40,000	3,750	43,750	145,000	8,175	153,175
2019 L.T. Note	600,000	Library Transformation Project	60,000	7,500	67,500	280,000	21,000	301,000
2020 L.T. Note	1,019,000	Library HVAC Unit Replacement	100,000	11,750	111,750	700,000	37,375	737,375
2024 L.T. Note	380,000	Library Ceiling Tiles & Lighting in Youth Services	55,000	13,847	68,847	380,000	67,947	447,947
<b>Library Total</b>			<b>\$ 285,000</b>	<b>\$ 37,274</b>	<b>\$ 322,274</b>	<b>\$ 1,535,000</b>	<b>\$ 134,924</b>	<b>\$ 1,669,924</b>
<b>Sanitation - Waste Management</b>								
2016 L.T. Note	2,000,000	Landfill Ph. 4 - Construction	200,000	4,900	204,900	345,000	6,350	351,350
2016 L.T. Note	50,000	Landfill Ph. 2 - Leachate Recirculation	5,000	150	5,150	10,000	200	10,200
2017 L.T. Note	1,342,000	Closure - Phase 3	131,000	8,595	139,595	352,000	14,550	366,550
2017 L.T. Note	1,000,000	Clay Procurement	97,000	6,375	103,375	261,000	10,785	271,785
2017 L.T. Note	375,000	Steel-Wheel Compactor Upgrade	37,000	2,415	39,415	99,000	4,095	103,095
2017 L.T. Note	285,000	Paving Improvements	28,000	1,830	29,830	75,000	3,105	78,105
2017 L.T. Note	250,000	Landfill Expansion Permit Process	24,000	1,590	25,590	65,000	2,685	67,685
2017 L.T. Note	109,000	Extend Metropolitan Area Network	11,000	705	11,705	29,000	1,185	30,185
2017 L.T. Note	75,000	Waste Collection Carts	7,000	465	7,465	19,000	795	19,795
2018 L.T. Note	150,000	Superfund Site Remediation	15,000	1,425	16,425	55,000	3,075	58,075
2019 L.T. Note	2,000,000	Landfill Expansion Cell 6	224,000	20,160	244,160	812,000	51,520	863,520
2019 L.T. Note	860,000	Waste/Recycling Collection Vehicle Replacement	96,000	8,640	104,640	348,000	22,080	370,080
2020 L.T. Note	2,357,000	Landfill Expansion Cell 6 - Final Construction	289,000	27,993	316,993	1,709,000	85,716	1,794,716
2020 L.T. Note	854,000	Waste/Recycling Collection Vehicle Replacement	105,000	10,170	115,170	621,000	31,193	652,193
2020 L.T. Note	235,000	Clean-Fill and Compost Site Rehabilitation	29,000	2,798	31,798	171,000	8,614	179,614
2020 L.T. Note	179,000	Compost Site Attendant's Office	22,000	2,115	24,115	129,000	6,478	135,478
2021 L.T. Note	700,000	Landfill Cell 4 Intermediate Cover, Gas System Install & Imps	83,000	6,328	89,328	419,000	19,255	438,255
2021 L.T. Note	612,000	Waste/Recycling Collection Vehicle Replacement	72,000	5,535	77,535	366,000	16,958	382,958
2022 L.T. Note	963,000	Replace Sanitary Landfill Compactor	95,630	23,125	118,755	738,970	90,565	829,535
2022 L.T. Note	6,250	IT Strategic Plan 2018-2022	620	150	770	4,780	585	5,365
2023 L.T. Note	379,000	Waste Collection Vehicle	39,000	12,975	51,975	329,000	56,575	385,575
2024 L.T. Note	3,051,000	Landfill Construction (Cell 7)	419,000	114,597	533,597	3,051,000	570,117	3,621,117
2024 L.T. Note	1,240,000	Landfill Clay Procurement	172,000	42,363	214,363	1,240,000	227,243	1,467,243
<b>Sanitation - Waste Management Total</b>			<b>\$ 2,201,250</b>	<b>\$ 305,397</b>	<b>\$ 2,506,647</b>	<b>\$ 11,248,750</b>	<b>\$ 1,233,722</b>	<b>\$ 12,482,472</b>

**General Obligation Debt Service for 2025 and  
Total Outstanding Indebtedness as of December 31, 2024**

Original Amount	2025		2025 Principal & Interest	Outstanding as of 12/31/2024				
	Principal	Interest		Principal	Interest	Total		
<b>TIF Districts &amp; Land Acquisition</b>								
2016 L.T. Note	200,000	TIF #35- Shine Medical Technologies	20,000	500	20,500	35,000	650	35,650
2017 L.T. Note	1,213,000	TIF #36 - Town Square W. Side Impr.	123,000	7,965	130,965	327,000	13,455	340,455
2017 L.T. Note	402,000	TIF #36 - Jackson St. Lighting Impr.	41,000	2,655	43,655	109,000	4,485	113,485
2017 L.T. Note	185,000	TIF #36 - W. Milwaukee St. Rehab	19,000	1,215	20,215	50,000	2,040	52,040
2017 L.T. Note	40,000	TIF #36 - E. Milwaukee St. Bridge Rehab	4,000	270	4,270	11,000	465	11,465
2017 L.T. Note	30,000	TIF #36 - Court St. Two-Way	3,000	195	3,195	8,000	330	8,330
2018 L.T. Note	2,023,000	TIF #36 - Town Square W. Side Impr. Phase 2	205,000	22,995	227,995	869,000	52,725	921,725
2018 L.T. Note	1,397,000	TIF #36 - River Street Reconstruction	142,000	15,870	157,870	600,000	36,390	636,390
2018 L.T. Note	757,000	TIF #36 - E. Milwaukee St. Bridge Rehab	77,000	8,565	85,565	324,000	19,650	343,650
2018 L.T. Note	483,000	TIF #36 - Court St. Two-Way	49,000	5,475	54,475	207,000	12,555	219,555
2018 L.T. Note	136,000	TIF #37 - Water & Sewer Expansion for Redev.	15,000	1,575	16,575	60,000	3,600	63,600
2018 L.T. Note	70,000	TIF #36 - Downtown Wayfinding Signage	7,000	795	7,795	30,000	1,830	31,830
2019 Tax L.T. Note	3,015,000	TIF #35- Shine Medical Technologies	395,000	47,670	442,670	2,160,000	138,523	2,298,523
2019 L.T. Note	933,000	TIF #36 - E. Milwaukee St. Bridge Rehab	93,000	11,565	104,565	432,000	32,280	464,280
2019 L.T. Note	195,000	TIF #36 - 20 E. Court St. Demolition	19,000	2,445	21,445	91,000	6,965	97,965
2019 L.T. Note	80,000	TIF #36 - Blain Gilbertson Family Heritage Bridge	8,000	990	8,990	37,000	2,755	39,755
2020 L.T. Note	2,143,000	TIF #36 - ARISE - E. Side Town Square Impr.	15,000	34,775	49,775	2,095,000	159,125	2,254,125
2020 L.T. Note	435,000	TIF #25 - Kennedy Road Rehabilitation	-	-	-	-	-	-
2020 Tax L.T. Bond	3,370,000	TIF #38 - Developer Incentive	155,000	54,258	209,258	2,975,000	499,031	3,474,031
2020 Tax L.T. Bond	140,000	TIF #38 - Utility Extension	5,000	2,340	7,340	125,000	23,110	148,110
2021 Tax L.T. Bond	1,777,000	TIF #36 - ARISE - Milwaukee St. Reconditioning	175,000	18,837	193,837	1,185,000	70,600	1,255,600
2023 L.T. Note	1,090,000	TIF #36 - Reconstruction of E. Milwaukee St (Main to Atwood)	25,000	42,475	67,475	1,065,000	298,400	1,363,400
2024 L.T. Note	198,000	TIF #33 - Design E. Memorial Dr. & Ramps	48,000	6,828	54,828	198,000	15,828	213,828
2024 L.T. Note	100,000	TIF #38 - Design Mt. Zion MSID (Milton to Pontiac)	10,000	3,733	13,733	100,000	19,933	119,933
<b>TIF Districts &amp; Land Acquisition Total</b>			<b>\$ 1,653,000</b>	<b>\$ 293,991</b>	<b>\$ 1,946,991</b>	<b>\$ 13,093,000</b>	<b>\$ 1,414,725</b>	<b>\$ 14,507,725</b>
<b>Special Assessment Fund</b>								
2018 L.T. Note	494,000	DPW Infrastructure Improvements	-	-	-	-	-	-
2018 L.T. Note	60,000	DPW Infrastructure Improvements	-	-	-	-	-	-
2019 L.T. Note	229,000	DPW Infrastructure Improvements	45,000	675	45,675	45,000	675	45,675
2019 L.T. Note	196,000	DPW Infrastructure Improvements	37,000	555	37,555	37,000	555	37,555
2020 L.T. Note	390,000	DPW Infrastructure Improvements	78,000	1,950	79,950	153,000	2,730	155,730
2021 L.T. Note	218,000	ARISE - Milwaukee St. Reconditioning	45,000	1,768	46,768	127,000	3,283	130,283
2021 L.T. Note	168,000	DPW Infrastructure Impr.	35,000	1,358	36,358	98,000	2,505	100,505
2022 L.T. Note	288,600	DPW Sidewalk Program	60,000	6,950	66,950	215,000	14,725	229,725
2023 L.T. Note	460,000	Sidewalk Program	91,000	17,935	108,935	460,000	48,085	508,085
2023 L.T. Note	106,000	Reconstruction of E. Milwaukee St	20,000	4,140	24,140	106,000	11,240	117,240
2024 L.T. Note	295,000	Sidewalk Program	-	11,603	11,603	295,000	40,703	335,703
<b>Special Assessment Fund Total</b>			<b>\$ 411,000</b>	<b>\$ 46,933</b>	<b>\$ 457,933</b>	<b>\$ 1,536,000</b>	<b>\$ 124,501</b>	<b>\$ 1,660,501</b>
<b>GENERAL CITY</b>								
<b>General Government</b>								
2013A L.T. Note	2,111,000	WRS Prior Service Costs	186,000	2,650	188,650	186,000	2,650	188,650
2015 L.T. Note	118,000	IT Strategic Plan	7,000	105	7,105	7,000	105	7,105
2016 L.T. Note	288,000	City Hall- Boiler Replacement	25,000	610	25,610	43,000	790	43,790
2016 L.T. Note	205,000	IT Tech Improvements	18,000	440	18,440	31,000	570	31,570
2016 L.T. Note	30,000	IT Extend Metropolitan Area Network	3,000	70	3,070	5,000	90	5,090
2017 L.T. Note	660,000	City Hall - Elevator Modernization	60,000	3,960	63,960	162,000	6,690	168,690
2017 L.T. Note	303,000	IT Extend Metropolitan Area Network	29,000	1,845	30,845	76,000	3,090	79,090
2017 L.T. Note	209,000	IT Tech Improvements	19,000	1,245	20,245	51,000	2,115	53,115
2017 L.T. Note	50,000	City Hall Roof Replace/Chambers Renov.	5,000	315	5,315	13,000	525	13,525
2017 L.T. Note	47,000	Roof Repairs	4,000	270	4,270	11,000	465	11,465
2017 L.T. Note	40,000	City Hall Deck / Upper Garage Ceiling Repr.	4,000	240	4,240	10,000	390	10,390
2017 L.T. Note	8,000	IT Tech Improvements - Govern/New World	1,000	15	1,015	1,000	15	1,015
2018 L.T. Note	1,353,000	City Hall - Roof Replace/Council Chambers Renov.	141,000	11,085	152,085	440,000	23,430	463,430
2018 L.T. Note	165,000	IT Tech Improvements	17,000	1,365	18,365	54,000	2,880	56,880
2018 L.T. Note	126,000	IT Extend Metropolitan Area Network	13,000	1,005	14,005	40,000	2,130	42,130
2018 L.T. Note	80,000	Miscellaneous Public Buildings Improvements	8,000	660	8,660	26,000	1,380	27,380
2018 L.T. Note	60,000	Mobile Workforce Implementation	6,000	480	6,480	19,000	1,005	20,005
2018 L.T. Note	25,000	City Hall - Permanent EOC (Design)	3,000	195	3,195	8,000	390	8,390
2018 L.T. Note	25,000	Roof Repairs	3,000	195	3,195	8,000	390	8,390
2018 L.T. Note	18,000	Council Vote Cast System	2,000	150	2,150	6,000	300	6,300
2019 L.T. Note	2,200,000	City Hall - Concrete Plaza Improvements	213,000	25,955	238,955	974,000	72,235	1,046,235
2019 L.T. Note	200,000	IT Tech Improvements	19,000	2,355	21,355	88,000	6,560	94,560
2019 L.T. Note	25,000	Miscellaneous Public Buildings Improvements	2,000	270	2,270	10,000	790	10,790
2020 L.T. Note	650,000	City Hall - Concrete Plaza Improvements	64,000	5,769	69,769	357,000	18,102	375,102
2020 L.T. Note	242,000	Roof Replacements	24,000	2,183	26,183	135,000	6,844	141,844
2020 L.T. Note	240,000	IT Tech Improvements	24,000	2,118	26,118	131,000	6,626	137,626
2020 L.T. Note	60,000	Sign Shop Technology Improvement	6,000	533	6,533	33,000	1,654	34,654
2020 L.T. Note	50,000	Emergency Public Building Repairs	5,000	435	5,435	27,000	1,340	28,340
2020 L.T. Note	38,000	Election Equipment	4,000	350	4,350	22,000	1,095	23,095
2021 L.T. Note	440,000	Design CSC Phase 1 & Extend Metropolitan Area Network	51,000	3,918	54,918	256,000	13,860	269,860
2021 L.T. Note	408,000	Install Govern Open Forms & Telework Implementation	48,000	3,655	51,655	239,000	12,978	251,978
2021 L.T. Note	350,000	IT Strategic Plan 2018-2022 & GIS Asset Manag. Plan	41,000	3,118	44,118	204,000	11,023	215,023
2021 L.T. Note	335,000	City Hall - Fire Alarm System (Design/Construction)	39,000	3,018	42,018	197,000	10,705	207,705
2021 L.T. Note	250,000	Comprehensive planning & zoning/subdivision ordinance updates	29,000	2,218	31,218	145,000	7,868	152,868
2021 L.T. Note	145,000	Roof Replacements & N. Parker Drive Parking Ramp Maint.	17,000	1,283	18,283	84,000	4,560	88,560
2021 L.T. Note	60,000	Emergency Public Building Repairs	7,000	553	7,553	36,000	1,978	37,978
2022 L.T. Note	810,000	Extend Metropolitan Area Network (MAN) 2022 - Phase 6	112,000	17,610	129,610	564,000	58,895	622,895
2022 L.T. Note	450,000	Install Govern Open Forms	62,000	9,770	71,770	313,000	32,715	345,715
2022 L.T. Note	310,000	IT Strategic Plan 2018-2022 & GIS Asset Manag. Plan	43,000	6,680	49,680	214,000	22,270	236,270
2022 L.T. Note	155,000	Replace Badge server, Upgrade Fire alerting systems, Upgrade permit so	21,000	3,370	24,370	108,000	11,395	119,395
2022 L.T. Note	140,000	Emergency Public Building Repairs & Smaller Building Repairs	19,000	3,060	22,060	98,000	10,310	108,310

**General Obligation Debt Service for 2025 and  
Total Outstanding Indebtedness as of December 31, 2024**

Original Amount	2025		2025 Principal & Interest	Outstanding as of 12/31/2024				
	Principal	Interest		Principal	Interest	Total		
<b>General Government (cont.)</b>								
2022 L.T. Note	140,000	Replace roofs at Traxler Park, Youth Sports Complex, Riverside Golf Cou	19,000	3,060	22,060	98,000	10,310	108,310
2022 L.T. Note	10,000	Recreation Wireless Internet	1,000	220	1,220	7,000	780	7,780
2023 L.T. Note	2,751,000	Construct CSC Reonovations Ph 1A	290,000	92,630	382,630	2,352,000	398,040	2,750,040
2023 L.T. Note	100,000	IT Install Govern Open Forms	11,000	3,385	14,385	86,000	14,580	100,580
2023 L.T. Note	100,000	Programs the Elimate Blighted Properties	12,000	3,370	15,370	86,000	14,265	100,265
2024 L.T. Note	662,264	Construct CSC Reonovations Ph 1B	101,000	22,156	123,156	662,264	113,962	776,226
2024 L.T. Note	575,000	CSC Renovations Ph. 2A	86,000	19,271	105,271	575,000	98,371	673,371
2024 L.T. Note	575,000	IT Extend Metropolitan Area Network Phase 7	86,000	19,271	105,271	575,000	98,451	673,451
2024 L.T. Note	305,000	CSC Renovations Ph. 2	46,000	10,214	56,214	305,000	52,194	357,194
2024 L.T. Note	90,000	City Facilities Suvellence Cameras & Voting Equipment	13,000	3,026	16,026	90,000	15,566	105,566
2024 L.T. Note	50,000	Oakhill Cemetery- Building Study	7,000	1,685	8,685	50,000	8,385	58,385
2024 L.T. Note	44,500	IT GIS Asset Manag. Plan & IT Strategic Plan	7,000	1,484	8,484	44,500	7,554	52,054
2024 L.T. Note	7,685,000	Woodman's Community Center	350,000	370,271	720,271	7,685,000	3,092,584	10,777,584
<b>General Government Total</b>			<b>\$ 2,433,000</b>	<b>\$ 675,159</b>	<b>\$ 3,108,159</b>	<b>\$ 18,047,764</b>	<b>\$ 4,288,243</b>	<b>\$ 22,336,007</b>
<b>Public Safety</b>								
2015 L.T. Note	3,000,000	Central Fire Station	175,000	2,625	177,625	175,000	2,625	177,625
2015 L.T. Note	465,000	Fire - Vehicle Replacement	26,000	390	26,390	26,000	390	26,390
2015 L.T. Note	85,000	Police - SWAT Equipment	5,000	75	5,075	5,000	75	5,075
2016 L.T. Note	569,000	Fire - Vehicle Replacement	49,000	1,190	50,190	84,000	1,540	85,540
2016 L.T. Note	500,000	Central Fire Station	43,000	1,050	44,050	74,000	1,360	75,360
2016 L.T. Note	101,000	Police - SWAT Equipment & Video Equip.	9,000	210	9,210	15,000	270	15,270
2017 L.T. Note	525,000	Fire Engine	49,000	3,165	52,165	130,000	5,340	135,340
2017 L.T. Note	156,000	Fire - Vehicle Replacement	15,000	945	15,945	39,000	1,575	40,575
2018 L.T. Note	449,000	Fire - Vehicle Replacement	47,000	3,675	50,675	146,000	7,770	153,770
2018 L.T. Note	140,000	Cardiac Monitor/ Defibrillator Replacement	14,000	1,170	15,170	46,000	2,490	48,490
2019 L.T. Note	206,000	Fire - Vehicle Replacement	20,000	2,420	22,420	91,000	6,740	97,740
2019 L.T. Note	200,000	Police Department Body Worn Camera Replacement	19,000	2,355	21,355	88,000	6,560	94,560
2019 L.T. Note	145,000	Police Services Building HVAC Replacement	14,000	1,740	15,740	65,000	4,855	69,855
2019 L.T. Note	80,000	Fire - Facility Upgrades	8,000	990	8,990	37,000	2,755	39,755
2020 L.T. Note	648,000	Fire - Vehicle Replacement	64,000	5,760	69,760	357,000	18,140	375,140
2020 L.T. Note	582,000	Hospital Surge Shelter	56,000	5,185	61,185	320,000	16,278	336,278
2020 L.T. Note	515,000	Police Department Pistol Range Improvements	52,000	4,570	56,570	284,000	14,325	298,325
2020 L.T. Note	294,000	Police Department Vehicle Replacement	29,000	2,598	31,598	161,000	8,134	169,134
2020 L.T. Note	215,000	Fire - Turnout Gear Replacement	21,000	1,903	22,903	118,000	5,971	123,971
2020 L.T. Note	90,000	Police Department Body Worn Camera Replacement	9,000	825	9,825	51,000	2,595	53,595
2021 L.T. Note	443,000	Replace JPD & JFD Portable and Mobile Radios	52,000	3,940	55,940	258,000	13,890	271,890
2021 L.T. Note	405,000	Fire - Training Center & Emergency Generators at Fire Stations	47,000	3,613	50,613	236,000	12,793	248,793
2021 L.T. Note	313,000	Police Department Vehicle Replacement	36,000	2,805	38,805	183,000	9,948	192,948
2021 L.T. Note	250,000	Fire Department Building Improvements	29,000	2,218	31,218	145,000	7,868	152,868
2021 L.T. Note	60,000	Update Police Services Building Security System	7,000	553	7,553	36,000	1,978	37,978
2022 L.T. Note	493,000	Fire Department Vehicle Replacement Schedule 2022	68,000	10,710	78,710	343,000	35,845	378,845
2022 L.T. Note	450,000	Defense and Arrest Tactics (DAAT) Training Facility	62,000	9,770	71,770	313,000	32,715	345,715
2022 L.T. Note	345,500	Purchase Equipment - Fifth Ambulance	48,000	7,490	55,490	240,000	24,995	264,995
2022 L.T. Note	299,000	Police Department Vehicle Replacement	41,000	6,490	47,490	208,000	21,785	229,785
2022 L.T. Note	250,000	Fire Department Building Improvements	34,000	5,430	39,430	174,000	18,335	192,335
2022 L.T. Note	45,000	Firefighter gear ensemble replacement 2022	6,000	940	6,940	30,000	3,130	33,130
2023 L.T. Note	852,000	Fire Department Vehicle Replacement Schedule 2023	90,000	28,710	118,710	729,000	123,500	852,500
2023 L.T. Note	345,000	Defense and Arrest Tactics (DAAT) Training Facility	36,000	11,630	47,630	295,000	49,955	344,955
2023 L.T. Note	335,000	Police Department Vehicle Replacement	35,000	11,265	46,265	286,000	48,580	334,580
2023 L.T. Note	200,000	Replace Tasers for Police Officers	21,000	6,735	27,735	171,000	28,840	199,840
2023 L.T. Note	118,000	Fire Department Building Improvements	12,000	3,990	15,990	101,000	17,155	118,155
2023 L.T. Note	30,000	Firefighter Gear Replacement 2023	3,000	1,025	4,025	26,000	4,580	30,580
2024 L.T. Note	561,000	Fire Department Vehicle Replacement Schedule 2024	84,000	18,800	102,800	561,000	95,780	656,780
2024 L.T. Note	500,000	Body Camera Equipment & Storage	75,000	16,753	91,753	500,000	85,333	585,333
2024 L.T. Note	50,000	Fire Department Building Improvements (Station 5 Roof)	7,000	1,685	8,685	50,000	8,385	58,385
2024 L.T. Note	45,000	Firefighter Gear Replacement 2024	7,000	1,503	8,503	45,000	7,623	52,623
<b>Public Safety Total</b>			<b>\$ 1,524,000</b>	<b>\$ 198,893</b>	<b>\$ 1,722,893</b>	<b>\$ 7,242,000</b>	<b>\$ 762,798</b>	<b>\$ 8,004,798</b>
<b>Public Works</b>								
2015 L.T. Note	4,511,000	DPW Infrastructure Impr.	253,000	3,795	256,795	253,000	3,795	256,795
2015 L.T. Note	130,000	Landfill Ph. 2- Leachate Recirculation	15,000	225	15,225	15,000	225	15,225
2015 L.T. Note	35,000	Traffic Signal Red LED Light Replacements	2,000	30	2,030	2,000	30	2,030
2015 L.T. Note	20,000	Traffic Signal and Streetlight Replace	1,000	15	1,015	1,000	15	1,015
2015 L.T. Note	17,000	GPS for Snowplowing Equipment	1,000	15	1,015	1,000	15	1,015
2016 L.T. Note	4,254,000	Construct and Improve Streets	368,000	8,980	376,980	633,000	11,630	644,630
2016 L.T. Note	1,500,000	Parking Plaza Removal	130,000	3,160	133,160	223,000	4,090	227,090
2016 L.T. Note	86,000	Traffic Signal Red LED Light Replacements	7,000	170	7,170	12,000	220	12,220
2016 L.T. Note	72,000	Traffic Signal and Pedestrian Signals	6,000	140	6,140	10,000	180	10,180
2016 L.T. Note	42,000	Transit- Bus Technology Improvements	4,000	100	4,100	7,000	130	7,130
2016 L.T. Note	25,000	Public Works- Work Order System	2,000	60	2,060	4,000	80	4,080
2017 L.T. Note	4,014,000	DPW Infrastructure Impr.	375,000	24,165	399,165	993,000	40,725	1,033,725
2017 L.T. Note	196,000	Transit Buses	18,000	1,170	19,170	48,000	1,980	49,980
2017 L.T. Note	100,000	Property Acquisitions	10,000	600	10,600	25,000	1,005	26,005
2017 L.T. Note	77,000	Traffic Signal and Pedestrian Signals	7,000	465	7,465	19,000	795	19,795
2017 L.T. Note	65,000	Transit Service/Utility Truck	6,000	390	6,390	16,000	660	16,660
2018 L.T. Note	4,110,000	DPW Infrastructure Impr.	427,000	33,645	460,645	1,335,000	71,055	1,406,055
2018 L.T. Note	298,000	DPW Two-Way Radio System Update	30,000	2,430	32,430	96,000	5,130	101,130
2018 L.T. Note	278,000	Transit Bus Annunciation/ GPS System	29,000	2,235	31,235	89,000	4,725	93,725
2018 L.T. Note	250,000	Transit Buses	26,000	2,070	28,070	82,000	4,380	86,380
2018 L.T. Note	65,000	Traffic Signal and Pedestrian Signals	6,000	510	6,510	20,000	1,110	21,110
2018 L.T. Note	64,000	Marsh Creek & Spring Brook Pedestrian Bridges	7,000	525	7,525	21,000	1,125	22,125
2018 L.T. Note	15,000	Parking Ramp Maintenance	2,000	120	2,120	5,000	255	5,255

**General Obligation Debt Service for 2025 and  
Total Outstanding Indebtedness as of December 31, 2024**

Original Amount	2025		2025 Principal & Interest	Outstanding as of 12/31/2024				
	Principal	Interest		Principal	Interest	Total		
<b>Public Works (cont.)</b>								
2019 L.T. Note	5,885,000	DPW Infrastructure Impr.	570,000	69,490	639,490	2,607,000	193,280	2,800,280
2019 L.T. Note	325,000	Transit Buses	33,000	3,855	36,855	146,000	10,635	156,635
2019 L.T. Note	80,000	Traffic Signal Safety Improvements	8,000	990	8,990	37,000	2,755	39,755
2019 L.T. Note	25,000	Traffic Signal and Pedestrian Signals	2,000	270	2,270	10,000	790	10,790
2019 L.T. Note	15,000	Parking Ramp Maintenance	1,000	135	1,135	5,000	395	5,395
2020 L.T. Note	4,739,000	Construct and Improve Streets	469,000	42,152	511,152	2,612,000	132,326	2,744,326
2020 L.T. Note	492,000	Salt Brine Manufacturing System	48,000	4,365	52,365	270,000	13,688	283,688
2020 L.T. Note	287,000	Transit Buses	28,000	2,560	30,560	158,000	8,030	166,030
2020 L.T. Note	80,000	Traffic Signal Safety Improvements	8,000	728	8,728	45,000	2,281	47,281
2020 L.T. Note	60,000	Variable Message Boards	6,000	533	6,533	33,000	1,654	34,654
2020 L.T. Note	25,000	Traffic Signal and Pedestrian Signals	2,000	208	2,208	13,000	696	13,696
2021 L.T. Note	5,390,000	Construct and Improve Streets	630,000	48,190	678,190	3,151,000	170,522	3,321,522
2021 L.T. Note	99,000	Transit Buses	12,000	900	12,900	59,000	3,155	62,155
2021 L.T. Note	80,000	Traffic Signal and Pedestrian Signals	9,000	688	9,688	45,000	2,398	47,398
2021 L.T. Note	30,000	Investigate feasibility of landfill solar project	3,000	263	3,263	17,000	883	17,883
2022 L.T. Note	3,721,400	Construct and Improve Streets	512,000	80,800	592,800	2,588,000	270,680	2,858,680
2022 L.T. Note	265,000	North Parker Drive Parking Ramp Maintenance Phase 2	38,000	5,950	43,950	190,000	19,775	209,775
2022 L.T. Note	60,000	Evaluate and install a park space for youth living in downtown housing	8,000	1,310	9,310	42,000	4,455	46,455
2023 L.T. Note	1,876,000	Construct and Improve Streets	198,000	63,170	261,170	1,604,000	271,440	1,875,440
2023 L.T. Note	85,000	Sidewalk Program	9,000	2,875	11,875	73,000	12,440	85,440
2023 L.T. Note	250,000	Annual Parks Paving Projects	26,000	8,390	34,390	213,000	36,140	249,140
2023 L.T. Note	155,000	Traffic Signal and Pedestrian Signals	16,000	5,240	21,240	133,000	23,020	156,020
2024 L.T. Note	2,879,000	Construct and Improve Streets	431,000	119,505	550,505	2,879,000	515,265	3,394,265
2024 L.T. Note	554,000	Innovation Park Ph. 1B - Construct Streets	82,000	18,584	100,584	554,000	94,384	648,384
2024 L.T. Note	15,000	Sidewalk Program	2,000	508	2,508	15,000	2,448	17,448
2024 L.T. Note	500,000	Traffic Signal and Streetlight Replacement	75,000	16,753	91,753	500,000	85,653	585,653
2024 L.T. Note	50,000	Riverwall - Design Lighting (Milw to Center)	7,000	1,685	8,685	50,000	8,385	58,385
<b>Public Works Total</b>			<b>\$ 4,965,000</b>	<b>\$ 585,111</b>	<b>\$ 5,550,111</b>	<b>\$ 21,959,000</b>	<b>\$ 2,040,928</b>	<b>\$ 23,999,928</b>
<b>Leisure Services</b>								
2015 L.T. Note	326,000	Splash Pad	18,000	270	18,270	18,000	270	18,270
2015 L.T. Note	40,000	Playground Replacement	2,000	30	2,030	2,000	30	2,030
2016 L.T. Note	90,000	Golf Course Equipment	8,000	200	8,200	14,000	260	14,260
2016 L.T. Note	40,000	Playground Replacement	3,000	70	3,070	5,000	90	5,090
2017 L.T. Note	755,000	Ice Arena Dehumidification Impr.	70,000	4,530	74,530	186,000	7,650	193,650
2017 L.T. Note	80,000	Playground Replacement	7,000	465	7,465	19,000	795	19,795
2017 L.T. Note	75,000	Golf Course Equipment	7,000	465	7,465	19,000	795	19,795
2017 L.T. Note	70,000	Bike Trail - Repair/Replace	7,000	435	7,435	18,000	720	18,720
2017 L.T. Note	50,000	Dawson Softball Facility Improvements	5,000	315	5,315	13,000	525	13,525
2017 L.T. Note	25,000	Ice Arena Impr.	2,000	150	2,150	6,000	270	6,270
2018 L.T. Note	145,000	ARISE Fitness Court, Pickelball Courts	15,000	1,185	16,185	47,000	2,505	49,505
2018 L.T. Note	85,000	Bike Trail - Repair/Replace	9,000	705	9,705	28,000	1,500	29,500
2018 L.T. Note	70,000	Northeast Regional Trail- Sandhill to Rotamer (Design)	7,000	585	7,585	23,000	1,245	24,245
2018 L.T. Note	65,000	Playground Replacement & Traxler Park Bleachers	7,000	525	7,525	21,000	1,125	22,125
2018 L.T. Note	60,000	Aquatic Vessels Caulking & Painting	6,000	480	6,480	19,000	1,005	20,005
2018 L.T. Note	60,000	Ice Arena Dehumidification Impr.	6,000	480	6,480	19,000	1,005	20,005
2018 L.T. Note	55,000	Dawson Softball Electrical Updates	6,000	480	6,480	19,000	1,005	20,005
2018 L.T. Note	25,000	Indoor Sports Facility Feasibility Study	3,000	195	3,195	8,000	390	8,390
2019 L.T. Note	280,000	Northeast Regional Trail- Sandhill to Rotamer	27,000	3,275	30,275	123,000	9,100	132,100
2019 L.T. Note	150,000	Golf Course Irrigation System Replacement	15,000	1,745	16,745	66,000	4,765	70,765
2019 L.T. Note	60,000	Sandstone Drive Park	6,000	750	6,750	28,000	2,100	30,100
2019 L.T. Note	50,000	Bike Trail - Repair/Replace	5,000	615	5,615	23,000	1,705	24,705
2019 L.T. Note	40,000	Playground Replacement	4,000	480	4,480	18,000	1,310	19,310
2019 L.T. Note	25,000	Indoor Sports Facility Schematic Design	2,000	270	2,270	10,000	790	10,790
2019 L.T. Note	20,000	Ice Arena Dehumidification Impr.	2,000	240	2,240	9,000	655	9,655
2020 L.T. Note	107,000	Golf Course Capital Equipment	12,000	933	12,933	59,000	2,919	61,919
2020 L.T. Note	60,000	Playground Replacement	6,000	533	6,533	33,000	1,654	34,654
2020 L.T. Note	50,000	Senior Center HVAC Unit Replacement (Design)	5,000	435	5,435	27,000	1,340	28,340
2020 L.T. Note	35,000	Aquatics Facilities Evaluation	3,000	305	3,305	19,000	1,010	20,010
2021 L.T. Note	645,000	Senior Center HVAC Upgrade Senior Center	77,000	5,768	82,768	378,000	20,413	398,413
2021 L.T. Note	177,000	Golf Course Capital Equipment & Mower for Park Fleet	21,000	1,573	22,573	103,000	5,580	108,580
2021 L.T. Note	120,000	Playground Replacement	14,000	1,070	15,070	70,000	3,803	73,803
2021 L.T. Note	95,000	Park Improvements - Playground at Schneider, Monterey Imp.	11,000	858	11,858	56,000	3,045	59,045
2021 L.T. Note	90,000	Dawson Softball General Imps & Replace Nets	10,000	800	10,800	52,000	2,838	54,838
2021 L.T. Note	30,000	Palmer Concession Stand Upgrades	3,000	263	3,263	17,000	883	17,883
2021 L.T. Note	20,000	Develop a Recreation Division Master Plan	2,000	205	2,205	13,000	750	13,750
2022 L.T. Note	175,000	Complete design of replacement aquatic facility in Palmer Park	24,000	3,780	27,780	121,000	12,660	133,660
2022 L.T. Note	120,000	Playground Replacement	17,000	2,590	19,590	83,000	8,525	91,525
2022 L.T. Note	111,000	Golf Course Capital Equipment & Improvements	15,000	2,370	17,370	76,000	8,025	84,025
2023 L.T. Note	1,535,000	Implement Results of Aquatics Facility in Palmer Park Ph. 1	162,000	51,700	213,700	1,313,000	222,565	1,535,565
2023 L.T. Note	60,000	Palmer Park Mountain Bike Course	6,000	2,010	8,010	51,000	8,820	59,820
2023 L.T. Note	60,000	Playground Replacement	6,000	2,010	8,010	51,000	8,820	59,820
2023 L.T. Note	40,000	Resurface Palmer Park Tennis Courts # 1-3	4,000	1,340	5,340	34,000	5,880	39,880
2023 L.T. Note	25,000	Golf Course Capital Equipment & Improvements	3,000	825	3,825	21,000	3,280	24,280
2024 L.T. Note	507,236	Golf Course Capital Equipment & Improvements	76,000	16,997	92,997	507,236	86,601	593,837
2024 L.T. Note	70,000	Golf Course Capital Equipment & Improvements	10,000	2,356	12,356	70,000	12,036	82,036
2024 L.T. Note	60,000	Golf Course Capital Equipment & Improvements	9,000	2,010	11,010	60,000	10,270	70,270
2024 L.T. Note	50,000	Golf Course Capital Equipment & Improvements	7,000	1,685	8,685	50,000	8,385	58,385
<b>Leisure Services Total</b>			<b>\$ 752,000</b>	<b>\$ 121,353</b>	<b>\$ 873,353</b>	<b>\$ 4,025,236</b>	<b>\$ 481,709</b>	<b>\$ 4,506,945</b>
<b>TOTAL GENERAL CITY &amp; DPW IMPROVEMENTS</b>			<b>\$ 9,674,000</b>	<b>\$ 1,580,516</b>	<b>\$ 11,254,516</b>	<b>\$ 51,274,000</b>	<b>\$ 7,573,678</b>	<b>\$ 58,847,678</b>
<b>GRAND TOTAL GENERAL OBLIGATION DEBT</b>			<b>\$ 20,375,000</b>	<b>\$ 3,159,995</b>	<b>\$ 23,534,995</b>	<b>\$ 109,665,000</b>	<b>\$ 14,062,964</b>	<b>\$ 123,727,964</b>



**General Obligation Debt Service for 2025 and  
Total Outstanding Indebtedness as of December 31, 2024**

Original Amount	2025		2025 Principal & Interest	Outstanding as of 12/31/2024		
	Principal	Interest		Principal	Interest	Total
<b>Wastewater Utility Revenue</b>						
CWF #4335-09      27,212,000    Wastewater Utility Improvements	1,660,278	168,473	1,828,751	8,666,105	473,729	9,139,834
CWF #4335-10      986,325    Wastewater Utility Improvements	53,099	8,952	62,051	399,550	34,471	434,022
<b>Wastewater Utility Revenue Total</b>	<b>\$ 1,713,376</b>	<b>\$ 177,425</b>	<b>\$ 1,890,802</b>	<b>\$ 9,065,655</b>	<b>\$ 508,200</b>	<b>\$ 9,573,855</b>
<b>Water Utility Revenue</b>						
SDWL #5119-01      2,150,000    Water Utility Improvements	-	-	-	-	-	-
<b>Water Utility Revenue Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL LONG-TERM DEBT</b>	<b>\$ 22,088,376</b>	<b>\$ 3,337,420</b>	<b>\$ 25,425,796</b>	<b>\$ 118,730,655</b>	<b>\$ 14,571,164</b>	<b>\$ 133,301,819</b>